



VERBALE n. 7/2026

CONSIGLIO DI DIPARTIMENTO

DIPARTIMENTO DI ECONOMIA, SCIENZE, INGEGNERIA E DESIGN (DESID)

Il giorno 21 maggio 2026 alle ore 11.30, il Consiglio di Dipartimento DESID si riunisce in modalità mista: una parte dei docenti è presente presso la sede del Dipartimento e una parte è in collegamento telematico, tramite piattaforma Teams.

I presenti vengono annotati su apposito registro, qui di seguito allegato; è altresì presente la Coordinatrice DESID Dott.ssa Paula M. Cenci, quali verbalizzante.

L'ordine del giorno è il seguente:

1. Comunicazioni
2. Aggiornamento commissioni d'esame
3. Aggiornamento commissioni PPV (CdS CGT)
4. Progetto Master Tesi (CdS Design)
5. Incarichi diretti Progetto Stemma Reggenza (CdS Design)
6. Progetto Piano energetico nazionale RSM (CdS Ingegneria civile)
7. Accordo IEREK (CdS Design)
8. Festival D/VENTI collaborazione Associazione YOUTH RSM (CdS Design)
9. Accordo per progetto spazi interattivi Unibo (CdS Design)
10. Partecipazione Conferenza SID (CdS Design)
11. Creative Europe Programme (CdS Design)
12. Rinnovo accordo Polo Lodi
13. Rinnovo Accordi Collegi Geometri Sondrio – Como (CdS CGT)
14. Observatory of the R(N)2UI (CdS IG)
15. Visiting PhD (CdS IG)
16. Seminari CdS IC e CGT
17. Calendario Accademico AA 2026/27
18. Approvazione atti Direttore di Dipartimento
19. Riconoscimento pratiche studenti
20. Calendarizzazione prossimo Consiglio DESID
21. Varie ed eventuali



1. Comunicazioni

La Prof.ssa **Anna Corradi** apre la seduta del Consiglio, rivolge un ringraziamento ai presenti e dà avvio alla trattazione dei punti all'ordine del giorno.

Il Consiglio di Dipartimento prende atto.

2. Aggiornamento commissioni d'esame

La Prof.ssa **Anna Corradi** riferisce in merito all'aggiornamento delle commissioni d'esame, approvate dai rispettivi Consigli dei Corsi di Studio, in applicazione delle nuove disposizioni emanate dal Magnifico Rettore, secondo le quali a partire dalla sessione estiva 2025/2026 i verbali d'esame di profitto dovranno essere firmati digitalmente dal Presidente di commissione e da almeno un altro membro di commissione (All.1).

Si comunica che per alcune commissioni d'esame sono stati inclusi come membri di commissione i collaboratori alla didattica Ing. Luca Soldati, titolare di assegno di ricerca "Meccanica dei materiali innovativi ed ecosostenibili per l'industria delle costruzioni" per i CdS in Ingegneria Civile e la Dott.ssa Dorotea Balsimelli titolare di contratto di collaborazione per la comunicazione, organizzazione e coordinamento delle attività didattiche e integrative del corso di laurea magistrale in Design.

Il Consiglio di Dipartimento approva all'unanimità.

3. Aggiornamento commissioni PPV (CdS CGT)

La Prof.ssa **Anna Corradi** dà la parola al Prof. **Angelo Marcello Tarantino**, il quale illustra le nuove modalità di conseguimento del titolo abilitante nell'ambito del Corso di Laurea in Costruzioni e Gestione del Territorio. Il Prof. **Tarantino** riferisce che la nuova procedura prevede una valutazione preliminare rispetto alla prova finale di laurea. Qualora tale valutazione abbia esito positivo, lo studente potrà accedere alla seduta di laurea e conseguire contestualmente il titolo accademico con valore abilitante all'esercizio della professione.

Il Prof. **Marcello Tarantino** evidenzia l'importanza della modifica introdotta, sottolineando che la commissione incaricata della valutazione sarà composta da tre professionisti e tre componenti accademici, al fine di garantire un adeguato equilibrio tra competenze professionali e competenze universitarie (All.2).

Il Prof. **Marcello Tarantino** segnala inoltre che tale procedura è stata presa a riferimento anche dal Consiglio Nazionale degli Ingegneri, nell'ambito della più ampia riflessione volta a rendere abilitanti alla professione anche i percorsi di laurea magistrale.

Il Consiglio di Dipartimento approva all'unanimità.

4. Progetto Master Tesi (CdS Design)

La Prof.ssa **Anna Corradi** cede la parola al Prof. **Riccardo Varini**, il quale illustra la proposta relativa al progetto Master TESI (All. 3), reso possibile anche grazie al supporto dell'Ufficio Internazionalizzazione di Ateneo.

Il Prof. **Riccardo Varini** illustra l'iniziativa, evidenziando che il progetto coinvolge in primo luogo la Prof.ssa Arianna Taddei, in qualità di responsabile scientifica, e prevede anche la partecipazione dell'area Design. Il progetto si inserisce in un più ampio contesto di collaborazione internazionale, che vede coinvolti Stati e istituzioni universitarie dei Paesi che si affacciano sull'Adriatico.

Il progetto *TESI – TN MASTER*, in particolare, prevede l'attivazione di un Master internazionale in *Social Innovation*, coordinato dall'Università di Bologna con vari partner universitari tra cui: IUAV e altre università dell'area adriatico-ionica. L'iniziativa mira a formare 25 figure professionali capaci di progettare, gestire e valutare interventi innovativi in ambito sociale, coinvolgendo pubbliche amministrazioni, terzo settore e imprese. Il Consiglio riconosce il valore strategico della partecipazione dell'Ateneo a una rete internazionale vicina e rilevante, con ricadute positive su didattica, ricerca e cooperazione territoriale.

Il Prof. **Riccardo Varini** sottolinea l'utilità e il valore strategico della partecipazione dell'Ateneo a un contesto internazionale geograficamente vicino e culturalmente rilevante, capace di favorire relazioni istituzionali, attività formative e progettualità condivise.

Il Consiglio di Dipartimento approva all'unanimità.

5. Incarichi diretti Progetto Stemma Reggenza (CdS Design)

Con riferimento all'art.11 del Regolamento Reclutamento, promulgato in data 11 luglio 2024, la Prof.ssa **Anna Corradi**, su indicazione del Direttore del Corso di Laurea Prof. Riccardo Varini, propone al Dipartimento il conferimento di incarichi diretti.

In riferimento al progetto *Stemma Reggenza*, il Prof. **Riccardo Varini** evidenzia la necessità di procedere all'assegnazione di incarichi a soggetti qualificati nell'ambito della comunicazione visiva, con particolare attenzione al coinvolgimento di ex studenti, laureandi e laureati dell'Ateneo (All. 4).

Il Consiglio di Dipartimento approva all'unanimità.

6. Progetto Piano energetico nazionale RSM (CdS Ingegneria civile)

Il Prof. **Marcello Tarantino** illustra un progetto di collaborazione finalizzato alla predisposizione del Piano Energetico Nazionale della Repubblica di San Marino, per il quale l'Università è stata coinvolta da tre Segreterie di Stato — la Segreteria di Stato per il Territorio e l'Ambiente, la Segreteria di Stato per le Finanze e il Bilancio e la Segreteria di Stato per il Lavoro.

Il Prof. **Marcello Tarantino** ricorda che è inoltre in fase di definizione un'ulteriore collaborazione con la Segreteria di Stato per il Territorio e l'Ambiente, sempre nell'ambito del settore energia, avviata con il Prof. Tartarini e relativa all'attivazione di un corso per certificatori energetici, nonché all'aggiornamento della attuale legge in materia, come già richiamato nelle precedenti sedute del Consiglio di Dipartimento.

Alla luce del quadro di collaborazioni già avviato, si ritiene opportuno sviluppare questa ulteriore attività di carattere scientifico e tecnico relativa al Piano Energetico Nazionale, attraverso la sottoscrizione di un contratto di collaborazione (All.5) e con il coinvolgimento del Prof. Kristian Fabbri, che ha già maturato specifica esperienza nella predisposizione di piani energetici nazionali. Al fine di supportare le attività di analisi, studio e progettazione connesse, sarà inoltre coinvolto un neolaureato/a dell'Ateneo.

Per lo sviluppo del Progetto, che si svolgerà tra giugno e dicembre 2026, il Congresso di Stato verserà all'Ateneo un contributo complessivo pari a €18.000,00.

Il Prof. **Marcello Tarantino** segnala, infine, l'organizzazione di un interessante webinar sul tema dell'energia nucleare, tenuto dal Prof. Tartarini, aperto a tutti coloro che fossero interessati.

Il Consiglio di Dipartimento approva all'unanimità.

7. Accordo di collaborazione IEREK (CdS Design)

La Prof.ssa **Anna Corradi** cede la parola al Prof. **Riccardo Varini**, il quale comunica che è stato predisposto il testo definitivo dell'accordo con IEREK – International Experts for Research Enrichment and Knowledge Exchange (All. 6), già discusso nel corso della seduta del Consiglio di Dipartimento del 12 marzo u.s. e richiamato nella delibera n. 18 del verbale n. 4/2026.

IEREK è un'organizzazione internazionale specializzata nella promozione della ricerca scientifica, dell'innovazione e dello scambio di conoscenze tra accademici, ricercatori e professionisti provenienti da tutto il mondo. L'accordo, in particolare, è finalizzato alla collaborazione nell'ambito di conferenze internazionali, workshop, pubblicazioni scientifiche e collaborazioni accademiche, per favorire il dialogo interdisciplinare e sostenere lo sviluppo di soluzioni innovative nei campi dell'architettura, della sostenibilità, dell'ingegneria, del patrimonio culturale e delle scienze sociali.

Il Referente scientifico dell'attività è individuato nel Prof. Claudio Gambardella.

Il Consiglio di Dipartimento approva all'unanimità.

8. Festival D/VENTI e collaborazione Associazione YOUTH RSM (CdS Design)

La Prof.ssa **Anna Corradi** comunica che, in riferimento al Festival D/VENTI – Forma Aperta, festival conclusivo per i festeggiamenti del ventennale del Corso di Laurea in Design, è pervenuta un'ulteriore richiesta per l'attivazione di incarichi finalizzati all'organizzazione dell'evento (All. 7).

Il Prof. **Riccardo Varini** rileva il valore dell'iniziativa, fondata sul principio "giovani per giovani", e sottolinea l'importanza di coinvolgere laureandi, laureati ed ex studenti in attività di promozione, comunicazione e valorizzazione dell'Ateneo. Viene altresì richiamato il contributo del gruppo *Swag Marino* e del *Collettivo 739* recentemente costituito; entrambi si sono già distinti per l'impegno nella promozione della nostra università.

Considerata la necessità di garantire un efficace coordinamento delle attività connesse all'organizzazione del Festival, si propone di richiedere altresì la collaborazione dell'Associazione YOUTH, qua e soggetto di supporto operativo e organizzativo. L'Associazione YOUTH collaborerà alla realizzazione del Festival attraverso attività di supporto organizzativo, logistico e operativo: coinvolgimento dei collettivi universitari e di altri soggetti partecipanti; coordinamento delle collaborazioni artistiche, culturali e tecniche; supporto alla comunicazione e alla promozione delle attività.

Il Consiglio di Dipartimento approva all'unanimità.

9. Accordo per progetto spazi interattivi Unibo (CdS Design)

La Prof.ssa Anna Corradi cede la parola al Prof. **Giorgio Dall'Osso**, il quale illustra al Consiglio il contenuto dell'accordo di consulenza tra l'Università di San Marino e l'Università di Bologna, avente ad oggetto la collaborazione sulla ricerca legata all'esperienza interattiva negli spazi di lungodegenza pediatrica dell'Ospedale Sant'Orsola di Bologna (All. 8).

Il Prof. **Giorgio Dall'Osso** riferisce che il gruppo di ricerca dell'Università di Bologna è entrato nel progetto riguardante gli spazi del Sant'Orsola e che tale collaborazione rappresenta una buona opportunità per l'Università di San Marino, sia per il rafforzamento delle relazioni scientifiche e istituzionali con l'Ateneo bolognese, sia per lo sviluppo di attività di ricerca applicata in un ambito di particolare rilevanza sociale e progettuale. I responsabili scientifici dell'iniziativa sono il Prof. Michele Zannoni per l'Università di Bologna e il Prof. Giorgio dall'Osso per Unirsm.

Per tale attività è previsto che l'Università di Bologna versi un contributo a nostro favore un contributo pari a € 4.000,00.

Il Consiglio di Dipartimento approva all'unanimità.

10. Partecipazione Conferenze Design (CdS Design)

La Prof.ssa **Anna Corradi** presenta le richieste di partecipazione (All.9), pervenute dal gruppo di ricerca dei CdS in Design, ad alcune conferenze nazionali e internazionali, i cui costi di iscrizione, viaggio e soggiorno saranno finanziati mediante l'utilizzo di fondi residui.

Tra queste rientrano la partecipazione alla Conferenza Annuale SID 2026 "Fare Design/Design Doing", in programma a Bolzano il 25 e 26 giugno 2026 presso la Libera Università di Bolzano, Facoltà di Design e Arti e la partecipazione alla Cumulus Conference 2026, presso l'Università di Atene.

Il Prof. **Massimo Brignoni** evidenzia che tali iniziative si collocano in un contesto nazionale e internazionale di grande rilievo per l'ambito del design e rappresentano importanti occasioni di confronto scientifico, di valorizzazione delle attività di ricerca e di rafforzamento delle relazioni accademiche e professionali del gruppo di ricerca.

Il Consiglio di Dipartimento approva all'unanimità.

11. Creative Europe Programme

Il Prof. **Massimo Brignoni** informa il Consiglio che l'Università di San Marino è stata inserita tra i partner di una proposta progettuale nell'ambito del programma Creative Europe – European Cooperation Projects (All.10), relativo al settore culturale e creativo.

Il bando sostiene progetti di cooperazione transnazionale tra organizzazioni attive nei settori culturali e creativi, con particolare attenzione alla collaborazione internazionale, alla mobilità dei professionisti, all'innovazione e alla circolazione delle opere e delle pratiche culturali.

Il Prof. **Brignoni** precisa che il contatto con il partenariato rappresenta un'interessante opportunità di internazionalizzazione e di rafforzamento delle reti di collaborazione scientifica e progettuale del Dipartimento. L'Ufficio Internazionalizzazione è stato coinvolto per gli aspetti amministrativi e procedurali connessi alla partecipazione dell'Università al partenariato e alla predisposizione della documentazione necessaria.

Il Consiglio di Dipartimento approva all'unanimità.

12. Rinnovo accordo Polo Lodi

La Prof.ssa **Anna Corradi** introduce il punto relativo alla prosecuzione della collaborazione con il Polo di Lodi e al rinnovo del relativo accordo per l'anno accademico 2025/2026 (All.11) e cede la parola al Prof. **Marcello Tarantino**, il quale esprime piena soddisfazione per la collaborazione svolta con il Prof. Corrado Sancilio, evidenziando il positivo andamento delle attività finora realizzate e l'interesse a proseguire e rafforzare il rapporto instaurato.

Il Prof. **Marcello Tarantino** sottolinea inoltre l'opportunità di estendere nuovamente la collaborazione anche ai due nuovi corsi di Laurea dell'area gestionale, al fine di ampliare le ricadute didattiche e scientifiche dell'accordo e favorire ulteriori occasioni di sviluppo congiunto.

Il Consiglio di Dipartimento approva all'unanimità.

13. Rinnovo Accordi Collegi Geometri di Sondrio e di Como (CdS CGT)

La Prof.ssa **Anna Corradi** riferisce in merito al rinnovo degli accordi con i Collegi dei Geometri di Sondrio e Como, recentemente scaduti, evidenziando l'opportunità di proseguire le collaborazioni già avviate.



Il Prof. **Marcello Tarantino** precisa che gli accordi saranno rinnovati in una forma più snella, finalizzata a garantire la prosecuzione dei rapporti istituzionali e delle attività di supporto, senza necessità di prevedere l'obbligo da parte dei Collegi di designare commissari per le prove valutative previste nell'ambito del Corso di Laurea in Costruzioni e Gestione del Territorio (All.12).

Il Consiglio di Dipartimento approva all'unanimità.

14. Observatory of the R(N)2UI (CdS IG)

La Prof.ssa **Anna Corradi** riferisce in merito al progetto "Observatory of the Right (Not) to Use the Internet – R(N)2UI", proposto nell'ambito del programma Erasmus+, con il supporto dell'Ufficio Internazionalizzazione.

Il progetto, coordinato dalla Ghent University e dalla University of Bialystok, è finalizzato alla costituzione di un osservatorio europeo dedicato al tema del diritto di usare e di non usare Internet, con l'obiettivo di mappare e monitorare gli sviluppi giuridici e di policy connessi alla digitalizzazione dei servizi e alla tutela dell'autonomia digitale, con particolare attenzione ai profili di inclusione e ai soggetti vulnerabili.

Per il supporto all'implementazione del progetto, il Prof. **Pietro Renzi** è individuato quale Responsabile scientifico per l'Ateneo e opererà in collaborazione con l'Istituto Giuridico Sammarinese per gli aspetti di competenza. Per tale attività è previsto un compenso pari a € 700,00. Nell'ambito del progetto, la nostra università partecipa in qualità di *Country Correspondent* per la Repubblica di San Marino.

Il Consiglio di Dipartimento approva all'unanimità.

15. Visiting PhD (CdS IG - Design)

La Prof.ssa **Anna Corradi** riferisce in merito alle richieste di accoglienza di tre dottorandi in qualità di Visiting PhD presso il Dipartimento (All. 13).

Per l'area Design, si prevede l'accoglienza della dottoranda **Marta Vitale**, il cui periodo di mobilità si svolgerà dal 20 giugno al 20 dicembre 2026, con attività di ricerca sulla fotografia dei mestieri e del lavoro dei sammarinesi emigrati all'estero e rientrati, attraverso lo studio del fondo fotografico del Centro permanente per lo studio dell'emigrazione sammarinese, conservato presso il Museo dell'Emigrante. La referente per l'accoglienza è individuata nella Prof.ssa **Elena Brigi**.

Si prevede inoltre l'accoglienza della dottoranda **Paola Antimina Tuccillo**, nell'ambito del Dottorato di Ricerca di Interesse Nazionale in Design per il Made in Italy, per il periodo dal 1° giugno al 30 novembre 2026. Le attività di ricerca riguarderanno l'evoluzione e lo sviluppo dei caratteri tipografici in ambienti di Augmented Reality and Virtual Reality (AR/VR). Il referente per l'accoglienza è individuato nel Prof. **Riccardo Varini**.



Per l'area di Ingegneria Gestionale, si prevede l'accoglienza del dottorando **Riccardo Michele Colangelo**, dottorando presso Universitas Mercatorum, per il periodo dal 27 maggio 2026 al 27 novembre 2026. Il progetto di ricerca riguarda l'introduzione dell'Artificial Intelligence negli assetti delle imprese e i relativi risvolti giuridici e organizzativi. L'attività sarà affidata alla supervisione del Prof. **Leonardo Tagliente**.

Il Consiglio di Dipartimento approva all'unanimità.

16. Seminari CdS IC e CGT

La Prof.ssa **Anna Corradi** introduce la proposta formulata dal Prof. Roberto Rosa, docente dell'insegnamento "Laboratorio di Chimica e Materiali da Costruzioni", relativa allo svolgimento di un seminario di approfondimento nell'ambito del Corso di Laurea in Costruzioni e Gestione del Territorio.

Il seminario, previsto nel secondo semestre dell'a.a. 2025/2026 è da svolgersi in presenza e sarà dedicato alla tematica "Construction materials: cement and concrete".

La Prof.ssa **Anna Corradi** evidenzia che l'iniziativa consente di approfondire aspetti specialistici normalmente affrontati solo marginalmente nell'ambito dell'insegnamento per ragioni di tempo. Il seminario sarà tenuto dalla dott.ssa **Antonella Sola**, ricercatrice presso il Dipartimento di Scienze e Metodi dell'Ingegneria dell'Università degli Studi di Modena e Reggio Emilia.

Il Prof. **Marcello Tarantino** presenta quindi il seminario "RED III 2023/2413 e DLGS 5/2026: Transizione energetica e comfort abitativo, tra obblighi normativi e qualità dell'abitare", rivolto agli studenti e ai professionisti interessati ai temi della transizione energetica, dell'efficientamento del patrimonio edilizio e della qualità dell'abitare che si terrà il 29 maggio p.v..

Il seminario coinvolge tra i relatori il Prof. Kristian Fabbri, sul tema "Transizione energetica tra obblighi normativi e qualità dell'abitare" e il Prof. Ing. Paolo Tartarini, sul tema "Casi reali di interventi per la transizione energetica alla luce della nuova normativa".

La partecipazione al seminario è gratuita e prevede l'attribuzione di n. 2 CFP agli iscritti agli Ordini degli Ingegneri e degli Architetti d'Italia e San Marino, ai Collegi dei Geometri e dei Geometri Laureati d'Italia e San Marino e agli Ordini dei Periti Industriali d'Italia (All.14).

Il Prof. **Marcello Tarantino**, infine, riferisce in merito al seminario "Armonia dei ponti e nuove tecnologie – Sviluppi contemporanei e recenti applicazioni nel settore dei ponti", svoltosi in data 20 maggio u.s.. Il seminario, giunto alla terza edizione, ha rappresentato un'importante occasione di approfondimento e confronto su temi di particolare attualità per il settore dell'ingegneria civile e delle infrastrutture. Il Prof. **Marcello Tarantino** ringrazia il Prof. Emanuele Maiorana per l'organizzazione dei seminari.

Il Consiglio di Dipartimento approva all'unanimità.



17. Calendario accademico

La Prof.ssa **Anna Corradi** riferisce in merito alla definizione del calendario accademico dei Corsi di Studio DESID per l'a.a. 2026/2027, a seguito dell'approvazione del Calendario organizzativo didattico di Ateneo, deliberato dal Senato Accademico con delibera n. 2/2026 del 14 aprile 2026.

La Prof.ssa **Anna Corradi** evidenzia che il calendario di Ateneo individua il quadro generale di riferimento per l'organizzazione delle attività didattiche, delle sessioni d'esame e delle sessioni di laurea e, in base alle esigenze delle sedi didattiche e dei singoli Corsi di Studio, il Dipartimento definisce i periodi di sospensione didattica previsti per l'AA 2026/2027 (All. 15).

Per quanto riguarda le prove in itinere, più volte richieste nei nostri corsi di studio, il Consiglio rileva che possono rappresentare uno strumento utile per supportare l'apprendimento e monitorare l'avanzamento delle attività didattiche, purché siano programmate in modo coerente e senza alterare il calendario accademico di Ateneo. Il Consiglio concorda quindi sulla necessità di mantenere un equilibrio tra il rispetto del calendario accademico e le specifiche esigenze didattiche dei Corsi di Studio, demandando a questi ultimi la definizione operativa delle eventuali prove in itinere, secondo criteri di sostenibilità per gli studenti e nel rispetto della programmazione didattica complessiva degli altri insegnamenti.

Il Consiglio di Dipartimento approva all'unanimità.

18. Approvazione atti Direttore di Dipartimento

La Prof.ssa **Anna Corradi** riferisce in merito alle Commissioni di selezione per l'ammissione ai Corsi di Laurea e Laurea Magistrale dei CdS in Design per l'AA 2026/2027 nominate tramite propri atti (All. 16).

Il Consiglio di Dipartimento approva all'unanimità.

19. Riconoscimento pratiche studenti

La Prof.ssa **Anna Corradi**, sentiti i Direttori dei CdS DESID propone la presa d'atto delle pratiche studenti già approvate nei rispettivi Consigli di Corso di Studi e condivise in fase di convocazione del presente Consiglio DESID.

Il Consiglio di Dipartimento approva all'unanimità.

20. Calendarizzazione prossimo Consiglio DESID

La prossima seduta del Consiglio DESID è prevista il **25 giugno p.v.**. Nel caso dovessero sopraggiungere pratiche urgenti si procederà, come di consueto, con consultazione telematica.



Il Consiglio di Dipartimento approva all'unanimità.

21. Varie ed eventuali

Accordo di collaborazione ISNET

La Prof.ssa **Anna Corradi** cede la parola alla Prof.ssa **Karen Venturini**, che illustra ai presenti la proposta di Accordo di collaborazione tra l'Università degli Studi della Repubblica di San Marino e l'Associazione ISNET (All.17).

La Prof.ssa **Venturini** riferisce che ISNET è un'associazione senza scopo di lucro con sede legale a Bologna e sede operativa a Rimini, impegnata in attività di ricerca, innovazione sociale, percorsi di trasformazione e valutazione di impatto sociale a favore dell'economia sociale e degli enti del terzo settore.

L'accordo è finalizzato a promuovere una collaborazione strutturata nell'ambito dell'europrogettazione, della partecipazione a programmi europei, dello sviluppo territoriale, dell'innovazione sociale, nonché delle attività di ricerca applicata e trasferimento di conoscenze. Le attività coinvolgeranno il Dipartimento di Scienze Umane, per gli ambiti legati alla media literacy e all'audiovisivo, con referente la Prof.ssa Elena D'Amelio, e il Dipartimento DESID, per gli ambiti relativi all'innovazione sociale e alle economie sociali, con referente la Prof.ssa Karen Venturini

La Prof.ssa **Venturini** precisa, inoltre, che l'accordo è a titolo non oneroso e non prevede compensi per le attività indicate, salva la possibilità di formalizzare successivi accordi attuativi per specifiche attività. La collaborazione con ISNET può infine rappresentare un'opportunità strategica per intercettare fondi e bandi europei, nonché ulteriori occasioni di finanziamento a sostegno delle attività progettuali e delle iniziative promosse nell'ambito delle attività scientifiche di ateneo. La durata prevista è pari a tre anni dalla data di sottoscrizione, con possibilità di rinnovo per ulteriori tre anni.

Il Consiglio di Dipartimento approva all'unanimità.

Realizzazione PODCAST (CdS Design)

Il Prof. **Massimo Brignoni** aggiorna il Consiglio in merito allo stato di avanzamento del progetto Podcast, già approvato nella seduta del 12 marzo (cfr. delibera n.7 verbale 4/2026), riferendo che sono state avviate le prime registrazioni delle puntate.

Il progetto prevede il coinvolgimento di studenti selezionati per raccontare la propria tesi, con l'obiettivo di valorizzare i percorsi di ricerca e di studio attraverso un formato divulgativo e accessibile. Il Prof. **Massimo Brignoni** precisa che la selezione degli studenti è avvenuta anche tramite la segnalazione di colleghi appartenenti ad altri Atenei. In particolare, hanno aderito studenti provenienti dalle Università di Palermo, Chieti e Firenze.



Viere inoltre riferito che, a seguito di tale fase, sono state individuate alcune aziende potenzialmente interessate a partecipare o collaborare al progetto, al fine di favorire un confronto tra mondo accademico, studenti e realtà produttive.

Il Consiglio prende atto dell'aggiornamento e valuta positivamente l'iniziativa, riconoscendone il valore in termini di comunicazione, orientamento, valorizzazione delle tesi e rafforzamento delle relazioni con altri Atenei e con il tessuto aziendale.

Il Consiglio di Dipartimento approva all'unanimità.

Accordo di cooperazione interuniversitaria UNIBO

La **Prof.ssa Anna Corradi** aggiorna i presenti in merito al rinnovo della convenzione con l'Università di Bologna relativa al corso di Design, evidenziando che i regolamenti dell'Ateneo bolognese prevedono modifiche in materia di scambi e mobilità.

Il **Prof. Riccardo Varini** riferisce che l'Università di Bologna ha proposto una proroga della convenzione, che consentirà agli studenti di continuare a beneficiare del percorso finalizzato al conseguimento del doppio titolo anche per l'anno accademico 2026/2027.

A partire dall'anno accademico 2027/2028, l'Università di Bologna ritiene invece necessario applicare una diversa metodologia, estendendo il sistema di mobilità non soltanto ai docenti, ma anche agli studenti, che dovrebbero conseguire 30 CFU presso l'ateneo partner. Tale aspetto viene valutato con particolare attenzione, in ragione della sua delicatezza e delle possibili ricadute sull'organizzazione che queste modifiche imporrebbero al percorso dei corsi di studio in design e sulla eventuale e non auspicabile diminuzione dell'attrattività dell'offerta formativa sammarinese.

La **Prof.ssa Anna Corradi** sottolinea che permane un forte interesse condiviso alla prosecuzione della collaborazione, da parte di entrambi gli atenei e dei relativi dipartimenti coinvolti. Il Consiglio prende atto dell'aggiornamento e manifesta orientamento favorevole alla prosecuzione dell'interlocazione con l'Università di Bologna, al fine di individuare soluzioni coerenti con gli obiettivi formativi del corso e con la tutela del percorso degli studenti.

Il Consiglio di Dipartimento approva all'unanimità.

La riunione si scioglie alle ore 13:30.

Direttrice del Dipartimento

Prof.ssa Anna Corradi



Verbalizzante

Dott.ssa Paula M. Cenci

PRESENZE CONSIGLIO DESID 21/05/2026

NOME	COGNOME	FUNZIONE	PRESENTI	TEAMS	GIUST.	FIRMA
1	0	0 Af Coordinatore Master Infermeristica				
2	Michele	Bacchiocchi Professore Associato UNIRSM			1	
3	Massimo	Barbierato Docente Cdl Design				
4	Olga	Barmine Docente Cdl Design		1		
5	Daniele	Bianchi Docente Cdl Ingegneria Civile		1		
	Noemi	Biasetton Ricercatrice Design		1		
6	Barbara	Bigliardi Direttore Cdl e CdLM IG		1		
7	Elena	Brigi Ricercatrice Design		1		
8	Massimo	Brignoni Direttore CdLM Design		1		
9	Simona	Capicchioli Coordinatrice DESID-AF			1	
10	Paula Maria	Cenci Coordinatrice DESID	1			
11	Massimo	Cicognani Docente Cdl Ingegneria Civile		1		
12	Anna	Corradi Direttore DESID	1			
13	Nicola	Cosentino Docente CdLM Ingegneria Civile		1		
14	Giorgio	Dall'Oso Ricercatore Design		1		
15	Ermete	Delprato Docente Cdl Costruzioni e Gestione del Territorio		1		
16	Gianni	Ercolani Responsabile laboratorio		1		
17	0	0 Af Direttore Master Sport				
18	0	0 Af Prevenzione e trattamento delle patologie oronaso degenerative				
19	Maria Belen	Giacomone Docente Cdl Ingegneria Civile	1			

20	Chiara	Giacomoni	Docente Cdl. Costruzioni e Gestione del Territorio		1		
21	Giovanni	Gigante	Docente CdLM Design				
22	Luca	Lanzoni	Docente CdLM Ingegneria Civile			1	
23	Tommasso	Lucinato	Docente Cdl. Design		1		
24	Emanuele	Maiorana	Professore Associato Cdl. IC		1		
25	Adrian H. A.	Lutey	Docente CdLM Ingegneria Gestionale		1		
26	Roberto	Montanari	Docente CdLM Ingegneria Gestionale			1	
27	Giovanni	Moretti	Docente CdLM Ingegneria Civile			1	
28	Fabrizio	Moroni	Docente Cdl. Ingegneria Gestionale			1	
29		0	AF Direttore CAF Comunicazione medico-paziente				
30		0	0				
31	Alberto	Petroni	AF Direttore Master Criminologia Direttore Scuola Normale Superiore in Ingegneria Economico-Gestionale				
32	Pietro	Renzi	Docente Cdl. Ingegneria Gestionale	1			
33	Roberto	Rosa	Docente Cdl. Costruzioni e Gestione del Territorio	1			
34	Nicolo'	Scuderi	AF - Direttore Centro Ricerca Studi Biomedici e Direttore Master Periooperatoria		1		
35	Andreas	Sicklinger	Docente CdLM Design				
36	Francesco	Tamagnini	AF Direttore della Ricerca Neuroscientifica			1	
37	Angelo Marcello	Tarantino	Direttore Cdl. e CdLM CLIC/CGT		1		
38	Riccardo	Varini	Direttore Cdl. Design		1		
39	Karen	Venturini	Docente Cdl. Ingegneria Gestionale		1		
40	Francesco	Zammori	Docente CdLM Ingegneria Gestionale				
41	Luitprandi	Marco	Docente CdLM Design		1		

42	Giovanni	Zulliani	AF Direttore Master Geriatria			1	
43	Andrea	Santoni	Rappresentante Studenti Ingegneria Civile	1			
44	Matilde	Nicolini	Rappresentante Studenti Ingegneria Gestionale			1	
45	Kevin	Sicuro	Rappresentante Studenti Design				
46	Virginia	Dolci	Rappresentanti STUDENTI Dottorato	1			

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Commissione esami DESIGN TRIENNALE							
INSEGNAMENTO	DOCENTE (Presidente)			DOCENTE (membro)			DOCENTE (membro)
PRIMO ANNO - coorte 2025/26							
Laboratorio di disegno per il progetto - A	Olga	Barmine		Pietro	Garofalo		Noemi Biasetton
Laboratorio di disegno per il progetto - B	Silvia Orsetta	Rocchetto		Federico	Giustozzi		Elena Brigi
Modellistica per il design - A	Francesco	Codicè		Francesco	Mancuso		Massimo Brignoni
Modellistica per il design - B	Tommaso	Lucinato		Alessia	Di Rella		Giorgio Dall'Osso
Storia del design - A e B	Elena	Brigi		Margo	Lengua		Noemi Biasetton
Rappresentazione digitale 2d - A e B	Alberto	De Simone		Arianna	Cremona		Giorgio Dall'Osso
Storia dell'arte contemporanea	Marco	Pierini		Pierluca	Nardoni		Elena Brigi
Seminario: Fotografia e video documentari	Pietro	De Tilla		Riccardo	Varini		Riccardo Varini
Laboratorio di design della comunicazione 1 - A	Donatello	D'Angelo		Emanuele	Lumini		Noemi Biasetton
Laboratorio di design della comunicazione 1 - B	Ilaria	Ruggeri		Gazmend	Zeneli		Massimo Brignoni
Laboratorio di design del prodotto 1 - A	Maddalena	Selvini		Riccardo	Cenedella		Riccardo Varini
Laboratorio di design del prodotto 1 - B	Massimo	Barbierato		Pietro	Garofalo		Massimo Brignoni
Rappresentazione digitale 3d - A e B	Stefano	Fariselli		Federico	Ghignoni		Elena Brigi
Storia delle comunicazioni visive - A e B	Silvia Maria Giovanna	Sfligiotti		Fernanda	Villari		Noemi Biasetton
Lingua straniera: Inglese B2	Alexander	Michelotti		Elena	Brigi		Noemi Biasetton

Geometria per il design - A e B	Ramin	Razani		Desir�	Sisto		Noemi	Biasetton
Seminario: Discipline demoetnoantropologiche (anno a scelta)	Riccardo	Varini		Sebastiano	Bastianelli		Giorgio	Dall'Osso
SECONDO ANNO - coorte 2024/25								
Laboratorio di design della comunicazione 2 - A	Sergio Virginio	Menichelli		Barbara	Ermeti		Massimo	Brignoni
Laboratorio di design della comunicazione 2 - B	Davide	Di Gennaro		Giulia	Galassi		Noemi	Biasetton
Laboratorio web design e multimedia - A	Davide	Giorgetta		Alberto	Guerra		Massimo	Brignoni
Laboratorio web design e multimedia - B	Corrado	Loschi		Elena	Cavallin		Giorgio	Dall'Osso
Storia dell'architettura contemporanea 1	Paolo	Lucchetta		Claudio	Gambardella		Elena	Brigi
Storia dell'architettura contemporanea 2	Claudio	Gambardella		Paolo	Lucchetta		Elena	Brigi
Tecnologia dei materiali per il design - A e B	Matteo	Giustozzi		Tommaso	Lucinato		Massimo	Brignoni
Semiotica per il design	Tarcisio	Lancioni		Chiara	Benedettini		Noemi	Biasetton
Laboratorio di design del prodotto 2 - A	Edoardo	Perri		Chiara	Amatori		Elena	Brigi
Laboratorio di design del prodotto 2 - B	Riccardo	Varini		Alice	Cappelli		Massimo	Brignoni
Economie dei progetti e dei prodotti - A e B	Karen	Venturini		Chiara	Benedettini		Noemi	Biasetton
Laboratorio di video e multimedia - A e B	Raffaele	Cafarelli		Elena	La Maida		Riccardo	Varini
Metodi e processi di progettazione e produzione - A e B	Dario	Croccolo		Andrea	Paffetti		Noemi	Biasetton
Fisica applicata per il design - A e B	Massimiliano	De Agostinis		Dario	Croccolo		Noemi	Biasetton
TERZO ANNO - coorte 2023/24								

Laboratorio di design del prodotto 3	Massimo	Brignoni		Nunzia	Ponsillo		Elena	Brigi
Laboratorio di design della comunicazione 3	Lucia	Roscini		Sara	Guazzarini		Noemi	Biasetton
Laboratorio di design del prodotto 4	Simone	Spalvieri		Francesco	Mancuso		Riccardo	Varini
Laboratorio di design della comunicazione 4	Stefano	Rovai		Gazmend	Zeneli		Elena	Brigi
Design management e comunicazione d'impresa	Cosimo	Bizzarri		Francesco	Paolini		Noemi	Biasetton
Critica del contemporaneo	Noemi	Biasetton		Riccardo	Varini		Elena	Brigi
Laboratorio di laurea	Sergio	Brugiolo		Riccardo	Varini		Giorgio	Dall'Osso

Commissione esami DESIGN MAGISTRALE

INSEGNAMENTO	DOCENTE (Presidente)		DOCENTE (membro)		DOCENTE (membro)	
PRIMO ANNO - coorte 2025/26						
Interaction Design Lab - Modulo Interaction design	Giorgio	Dall'Osso	Silvia	Gasparotto	Massimo	Brignoni
Interaction Design Lab - Modulo Teorie e tecniche dell'interazione	Silvia	Gasparotto	Giorgio	Dall'Osso	Massimo	Brignoni
Human factors - Modulo di fondamenti	Alessandro	Pollini	Simone	Pozzi	Giorgio	Dall'Osso
Human factors - Modulo applicativo	Simone	Pozzi	Alessandro	Pollini	Giorgio	Dall'Osso
Media Design Lab - Modulo Graphic Design	Ilaria Domenica	Bossa	Francesco	Mantovani	Noemi	Biasetton
Media Design Lab - Modulo Motion Design	Francesco	Mantovani	Ilaria Domenica	Bossa	Noemi	Biasetton
Storia e critica del contemporaneo - Modulo Critica del design	Elena	Brigi	Luca	Gorgolini	Noemi	Biasetton
Storia e critica del contemporaneo - Modulo Storia del contemporaneo e società digitale	Luca	Gorgolini	Elena	Brigi	Noemi	Biasetton
Exhibit Design Lab - Modulo Exhibit design	Andrea	Santicchia	Roberto	Paci Dalò	Giorgio	Dall'Osso
Exhibit Design Lab - Modulo Experience design	Roberto	Paci Dalò	Andrea	Santicchia	Giorgio	Dall'Osso
Product Design Lab - Modulo Product Design	Daniela	Maurer	Mirco	Piccin	Massimo	Brignoni
Product Design Lab - Modulo Digital Making	Mirco	Piccin	Daniela	Maurer	Massimo	Brignoni
Semiotica degli artefatti	Daniele	Barbieri	Giorgio	Dall'Osso	Massimo	Brignoni
SECONDO ANNO coorte 2024/25						
GAME DESIGN EXPERIENCE	Giovanni	Gigante	Dorotea	Balsimelli	Massimo	Brignoni
Digital Narratives Lab - Modulo Regia	Pietro Mario	De Tilla	Stefano	Luca	Noemi	Biasetton

Digital narratives lab - Modulo Sound design	Stefano	Luca		Pietro Mario	De Tilla	Noemi	Biasetton
DESIGN CULTURES	Roberto	Saponelli		Massimo	Brignoni	Giorgio	Dall'Osso
Information Design Lab - Modulo Information Experience	Marco	Luitprandi		Giorgio Roberto	Uboldi	Giorgio	Dall'Osso
Information Design Lab - Modulo Data Visualization	Giorgio Roberto	Uboldi		Marco	Luitprandi	Giorgio	Dall'Osso
Digital Experience Lab - Modulo UX-UI	Giuseppe	D'Ambrosio		Daniele	Tabellini	Massimo	Brignoni
Digital Experience Lab - Digital Experience	Daniele	Tabellini		Giuseppe	D'Ambrosio	Massimo	Brignoni
Fondamenti per lo sviluppo critico della tesi	Andreas	Sicklinger		Giorgio	Dall'Osso	Noemi	Biasetton

Supplenti in caso di assenza del secondo commissario: Massimo Brignoni, Elena Brigi, Giorgio Dall'Osso

Commissione esami INGEGNERIA CIVILE - TRIENNALE										
INSEGNAMENTO	DOCENTE (Presidente)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)	
PRIMO ANNO - coorte 2025/26										
Analisi matematica I	Giacomoni	Chiara	Cambria	Luca	Giacomone	Maria Belen				
Fisica generale	Baraldi	Andrea	Petrangolini	Paolo	Corticelli	Mauro Alessandro				
Informatica	Renzi	Pietro	Franci	Alberto	Giacomone	Maria Belen				
Geologia ed elementi di sismologia	Corsini	Alessandro	Forlani	Filippo	Dezi	Francesca				
Geometria	Giacomone	Maria Belen	Giacomoni	Chiara	Cambria	Luca				
Analisi Matematica II	Cicognani	Massimo	Giacomoni	Chiara	Giacomone	Maria Belen	Cambria	Luca		
Chimica Generale e Ambientale	Corradi	Anna	Rosa	Roberto	Romagnoli	Marcello				
Lingua Inglese (idoneità)	Michelotti	Alexander	Maiorana	Emanuele	Michele	Bacciocchi				
Disegno	Bianchi	Daniele	Musmeci	Marco	Vendemini	Elisa				
SECONDO ANNO coorte 2024/25										
Fisica tecnica e sostenibilità energetica delle costruzioni	Corticelli	Mauro Alessandro	Petrangolini	Paolo	Cavazzuti	Marco				
Idraulica, costruzioni idrauliche e rischio idrologico	Gasperoni	Riccardo	Moretti	Giovanni						
Meccanica razionale e statistica	Sacchetti	Andrea	Bacciocchi	Michele	Cambria	Luca	Soldati	Luca		
Geomatica e Monitoraggio del Territorio	Dubbini	Marco	Capra	Alessandro	Rossi	Paolo				
Scienza delle costruzioni	Tarantino	A. Marcello	Falope	Federico O.	Bacciocchi	Michele	Soldati	Luca	Lanzoni	Luca
Chimica applicata ai materiali, Ambiente e Riciclo	Romagnoli	Marcello	Rosa	Roberto	Corradi	Anna				
TERZO ANNO coorte 2023/2024										
Complementi di Scienza delle Costruzioni	Bacciocchi	Michele	Soldati	Luca	Tarantino	A. Marcello	Lanzoni	Luca	Falope	Federico O.
Geotecnica ed Elementi di Geotecnica Sismica	Dezi	Francesca	Forlani	Filippo	Corsini	Alessandro	Balzi	Alex		
Tecnica delle costruzioni	Maiorana	Emanuele	Cambria	Luca	Foraboschi	Paolo				
Dinamica delle costruzioni	Forcellini	Davide	Tarantino	A. Marcello	Bacciocchi	Michele	Cambria	Luca	Soldati	Luca
SCELTA - Recupero e Conservazione degli Edifici	Musmeci	Marco	Vendemini	Elisa	Bianchi	Daniele				
SCELTA - Sperimentazione e collaudo delle strutture	Speranzini	Emanuela	Bacciocchi	Michele	Tarantino	A. Marcello	Soldati	Luca	Lanzoni	Luca
SCELTA - Costruzioni di strade e Tecniche Ecosostenibili	Balzi	Alex	Maiorana	Emanuele	Bianchi	Daniele	Dezi	Francesca		
SCELTA - Lingua Cinese	Fan	Ling	Michelotti	Alexander						

Commissione esami INGEGNERIA CIVILE - MAGISTRALE

INSEGNAMENTO	DOCENTE (Presidente)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)	
PRIMO ANNO - coorte 2025/26										
Costruzioni esistenti	Cosentino	Nicola	Bacciocchi	Michele	Maiorana	Emanuele	Soldati	Luca	Foraboschi	Paolo
Teoria delle strutture	Lanzoni	Luca	Tarantino	A. Marcello	Soldati	Luca	Bacciocchi	Michele	Falope	Federico O.
Meccanica dei Continui	Tarantino	A. Marcello	Bacciocchi	Michele	Soldati	Luca	Lanzoni	Luca	Falope	Federico O.
Geologia e Geotecnica applicata	Forlani	Filippo	Dezi	Francesca	Corsini	Alessandro				
Infrastrutture idrauliche e opere idrauliche per la salvaguardia del territorio	Moretti	Giovanni	Gasperoni	Riccardo						
Progetti di strutture in Zona Sismica	Foraboschi	Paolo	Maiorana	Emanuele	Cambria	Luca	Cosentino	Nicola		
Gestione dell'energia e impianti termotecnici	Tartarini	Paolo	Corticelli	Mauro Alessandro	Petrangolini	Paolo				
SECONDO ANNO coorte 2024/25										
Geomatica per il monitoraggio delle strutture	Capra	Alessandro	Dubbini	Marco	Rossi	Paolo				
Gestione e manutenzione di strade	Malandri	Caterina	Maiorana	Emanuele	Bacciocchi	Michele				
Progettazione assistita delle strutture	Bacciocchi	Michele	Lanzoni	Luca	Soldati	Luca	Tarantino	A. Marcello	Falope	Federico O.
Impianti termotecnici	Tartarini	Paolo	Corticelli	Mauro Alessandro	Petrangolini	Paolo				
SCelta - Ponti	Maiorana	Emanuele	Cambria	Luca	Foraboschi	Paolo	Cosentino	Nicola		
SCelta - Gestione dell'energia e delle fonti rinnovabili	Tartarini	Paolo	Corticelli	Mauro	Petrangolini	Paolo				
SCelta - Capitolati e contratti di appalto per le costruzioni civili	Levi	Alberto	Guidi	Guido	Castano Vargas	Diana Maria				

Commissione esami CGT

INSEGNAMENTO	DOCENTE (Presidente)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)		DOCENTE (Membro)	
PRIMO ANNO - coorte 2025/26										
Analisi matematica e geometria	Giacomoni	Chiara	Cambria	Luca	Giacomone	Maria Belen				
Fisica	Baraldi	Andrea	Petrangolini	Paolo	Corticelli	Mauro Alessandro				
Laboratorio di informatica e statistica	Renzi	Pietro	Franci	Alberto	Giacomone	Maria Belen				
Elementi di diritto privato e di diritto agrario	Levi	Alberto	Guidi	Guido	Castano Vargas	Diana Maria				
Topografia	Dubbini	Marco	Rossi	Paolo	Capra	Alessandro				
Laboratorio di topografia	Dubbini	Marco	Rossi	Paolo	Capra	Alessandro				
Disegno	Bianchi	Daniele	Musmeci	Marco	Vendemini	Elisa				
Laboratorio di chimica e materiali da costruzioni	Rosa	Roberto	Corradi	Anna	Romagnoli	Marcello				
Lingua Inglese (idoneità)	Michelotti	Alexander	Maiorana	Emanuele	Michele	Baccocchi				
SECONDO ANNO coorte 2024/25										
Laboratorio di diritto amministrativo e degli enti territoriali	Guidi	Guido	Castano Vargas	Diana Maria	Levi	Alberto				
Laboratorio di energetica e impianti	Corticelli	Alessandro Mauro	Cavazzuti	Marco	Petrangolini	Paolo	Tartarini	Paolo		
Economia e contabilità aziendale	Bigliardi	Barbara	Dolci	Virginia	Tagliente	Leonardo				
Scienza delle costruzioni	Tarantino	A. Marcello	Falope	Federico O.	Baccocchi	Michele	Soldati	Luca	Lanzoni	Luca
Laboratorio di scienza delle costruzioni	Tarantino	A. Marcello	Falope	Federico O.	Baccocchi	Michele	Soldati	Luca	Lanzoni	Luca
Laboratorio di pianificazione territoriale e urbanistica	Dalprato	Ermete	Musmeci	Marco	Vendemini	Elisa	Bianchi	Daniele		
Composizione architettonica e urbana	Musmeci	Marco	Vendemini	Elisa	Dalprato	Ermete				
Laboratorio di composizione architettonica e urbana	Musmeci	Marco	Vendemini	Elisa	Dalprato	Ermete				
Laboratorio di sostenibilità ambientale (Modulo 1)	Parmeggiani	Davide	Pitardi	Marco	Forni		Fabbri	Kristian		
Laboratorio di sostenibilità ambientale (Modulo 2)	Pitardi	Marco	Parmeggiani	Davide	Forni		Fabbri	Kristian		
TERZO ANNO coorte 2023/2024										
Estimo e valutazioni immobiliari	Benvenuti	Antonio	Dalprato	Ermete	Maiorana	Emanuele				
Laboratorio di estimo e valutazioni immobiliari	Benvenuti	Antonio	Dalprato	Ermete	Maiorana	Emanuele				
SCELTA - Tecniche della sicurezza sanitaria e ambientale	Forni	Andrea	Parmeggiani	Davide	Fabbri	Kristian				
SCELTA - Costruzioni di strade e Tecniche Ecosostenibili	Balzi	Alex	Maiorana	Emanuele	Bianchi	Daniele	Dezi	Francesca		
SCELTA - Sperimentazione e collaudo delle strutture	Speranzini	Emanuela	Baccocchi	Michele	Tarantino	A. Marcello	Soldati	Luca	Lanzoni	Luca

SCELTA - Gestione del rischio ambientale	Mugavero	Roberto	Forlani	Filippo	Fabbri	Kristian	Forni	Andrea		
SCELTA - Edilizia sostenibile e innovazione	Fabbri	Kristian	Musmeci	Marco	Bianchi	Daniele	Forni	Andrea	Vendemini	Elisa

Commissione esami INGEGNERIA GESTIONALE - TRIENNALE						
INSEGNAMENTO	DOCENTE/PRESIDENTE		COMPONENTE 2		COMPONENTE 3	
PRIMO ANNO - coorte 2025/26						
Fisica generale	Baraldi	Andrea	Petrangolini	Paolo	Corticelli	M. Alessandro
Economia aziendale	Bigliardi	Barbara	Dolci	Virginia	Petroni	Alberto
Matematica applicata all'ingegneria- moduli 1-2-3	Giacomoni	Chiara	Luca	Cambria	Giacomone	M. Belen
Istituzione di economia e organizzazione	Tagliente	Leonardo	Bigliardi	Barbara	Dolci	Virginia
Geometria	Giacomone	M. Belen	Giacomoni	Chiara	Cambria	Luca
Idoneità di Ateneo di lingua inglese - Livello B1	Picello	Raffaella	Tagliente	Leonardo	Karen	Venturini
SECONDO ANNO coorte 2024/25						
Fisica tecnica ambientale	Corticelli	M. Alessandro	Cavazzuti	Marco	Petrangolini	Paolo
Fondamenti di informatica	Renzi	Pietro	Franci	Alberto	Cicognani	Massimo
SCELTA - Business planning	Tagliente	Leonardo	Barbara	Bigliardi	Dolci	Virginia
Metodi e modelli per la gestione	Nicolodi	Lorenzo	Giacomone	Belen	Renzi	Pietro
Disegno e Tecnologie di Produzione - modulo 1	Lutey	Adrian Hugh Alexander	Moroni	Fabrizio	Musiari	Francesco
Disegno e Tecnologie di Produzione - modulo 2	Moroni	Fabrizio	Lutey	Adrian Hugh Alexander	Musiari	Francesco
Metodi di progettazione virtuale integrata	Moroni	Fabrizio	Musiari	Francesco	Lutey	Adrian Hugh Alexander
Matematica Applicata	Cicognani	Massimo	Renzi	Pietro	Franci	Alberto
SCELTA - Gestione dell'innovazione	Venturini	Karen	Dolci	Virginia	Leonardo	Tagliente
TERZO ANNO coorte 2023/24						
Gestione e organizzazione aziendale	Petroni	Alberto	Pini	Benedetta	Bigliardi	Barbara
Impianti industriali	Montanari	Roberto	Romagnoli	Giovanni	Bigliardi	Barbara
Controllo di gestione	Zammori	Francesco	Dolci	Virginia	Bigliardi	Barbara

Commissione esami INGEGNERIA GESTIONALE- MAGISTRALE

INSEGNAMENTO	DOCENTE		DOCENTE		DOCENTE	
PRIMO ANNO - coorte 2025/26						
Gestione dell'informazione aziendale	Zammori	Francesco	Tagliente	Leonardo	Bigliardi	Barbara
Project management	Romagnoli	Giovanni	Montanari	Roberto	Zammori	Francesco
Financial and cost management	Petroni	Alberto	Dolci	Virginia	Bigliardi	Barbara
Metodi e modelli per le decisioni	Nicolodi	Lorenzo	Giacomone	Belen	Renzi	Pietro
Materiali e studi di fabbricazione	Lutey	Adrian Hugh Alexander	Moroni	Fabrizio	Musiari	Francesco
Analisi dei dati	Franci	Alberto	Renzi	Pietro	Cicognani	Massimo
Simulazione dei sistemi produttivi	Montanari	Roberto	Romagnoli	Giovanni	Zammori	Francesco
SECONDO ANNO coorte 2024/25						
Qualità e lean management	Romagnoli	Giovanni	Montanari	Roberto	Zammori	Francesco
Marketing management - modulo 1 -2	Bigliardi	Barbara	Dolci	Virginia	Petroni	Alberto

CORSO DI LAUREA PROFESSIONALIZZANTE L-P01 **“PROFESSIONI TECNICHE PER L’EDILIZIA E IL TERRITORIO”**

PROVA PRATICA VALUTATIVA (PPV), TIROCINIO PRATICO-VALUTATIVO (TPV) E **ABILITAZIONE PROFESSIONALE**

1. Calendario per le sedute di PPV

Le sedute di PPV vengono messe in calendario almeno due settimane prima delle sedute di laurea. Stante il calendario delle sedute di laurea per l’A.A. 2025/2026, si propone il seguente calendario per le sedute di PPV:

Data sessione di Laurea	Data sessione di PPV
06 luglio 2026	22 giugno 2026
05 ottobre 2026	21 settembre 2026
14 dicembre 2026	30 novembre 2026
08 marzo 2027	22 febbraio 2027

2. Commissioni di PPV

La commissione giudicatrice della PPV è a composizione paritetica ed è composta da almeno quattro membri: per metà da docenti universitari, per metà da professionisti designati dagli Ordini o Collegi competenti.

- *Abilitazione all’esercizio delle professioni di geometra laureato*

Università degli Studi della Repubblica di San Marino
Prof. Michele Bacciocchi Prof. Emanuele Maiorana Ing. Ermete Dalprato Prof. Angelo Marcello Tarantino (<i>membro supplente</i>) Prof. Luca Lanzoni (<i>membro supplente</i>) Arch. Daniele Bianchi (<i>membro supplente</i>)
Collegio dei Geometri e dei Tecnici Laureati di Primo Livello di San Marino
Geom. Danilo Maiani - danmaiani@omniway.sm Geom. Cristina Ubaldi (<i>membro supplente</i>) - c.ubaldi@libero.it
Collegio Provinciale Geometri e Geometri Laureati di Rimini
Geom. Christian Mazzotti - christian@studiomazzottiriccione.it Geom. Luigi Minutello (<i>membro supplente</i>) - minutello.luigi@hotmail.it
Collegio Provinciale Geometri e Geometri Laureati di Lodi
Geom. Patrizio Rocca - patrizio.rocca@roccastudio.it Geom. Silvana Malusardi (<i>membro supplente</i>) - silvamu03@gmail.com

- *Abilitazione all'esercizio delle professioni di perito industriale laureato (settore Costruzioni, ambiente e territorio)*

La commissione giudicatrice della PPV verrà definita qualora pervenissero richieste di iscrizione all'Ordine dei Periti Industriali.



IPA-ADRION00547

TESI - TN MASTER

Application Form Export

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Currency: EUR

A - Project identification

A.1 Project identification

Project id (automatically created)	IPA-ADRION00547
Name of the lead partner	Alma Mater Studiorum - Università di Bologna
Name of the lead partner in English	Alma Mater Studiorum - University of Bologna
Project title	Training and Education in Social Innovation TransNational Master
Project acronym	TESI - TN MASTER
Programme priority	Supporting a smarter Adriatic - Ionian region
Specific objective	SO 1.2: Supporting skills development in the Adriatic - Ionian region
Project duration in months	24

A.2 Project summary

Please give a short overview of the project which must be in line with the results achieved in the preparatory phase funded in the framework of ADRION 2014-2020. Please describe:

- the overall objective of the project
- the expected change your project will make to the current situation;
- the main outputs you will produce and those who will benefit from them;
- the approach you plan to adopt
- Future sustainability plan.

The Joint Master's Program TESI aims to develop and promote the culture, design, management, governance, and evaluation of a social innovation approach in the social policies of the Adriatic-Ionian region. The project involves six universities and one research center from six Adriatic countries (Italy, Croatia, Greece, Albania, Serbia, and Slovenia), with the support of the University of San Marino as an associated Partner.

The Joint Master's Program TESI intends to train the professional role of the "social innovator" expert capable of designing, implementing, promoting, and evaluating innovative tools and interventions to support public administrations, Third Sector organizations, and private sector actors in the Adriatic-Ionian area in their activities to respond to and combat contemporary social challenges. This highly qualified expert must be capable of understanding and responding adequately to the needs of the area in which he/she operates, considering socio-economic, cultural, environmental, and institutional aspects. The trained figure will be able to work within a multi-stakeholder territorial governance, with a managerial role, placing him/herself within public administrations, Third Sector organizations, and private enterprises, where he/she will plan innovative social interventions and realize synergies between the actors involved, responding to the needs of the community. Ultimately, they will be able

to monitor and assess the social impact of the measures and strategies implemented.

The JM will enroll 25 participants from the Ipa Adrion countries. The Master will emphasize the importance of sharing knowledge and good practices in Social Innovation and will strengthen the principle of equal access to information and training. Within the project activities, including the selection of candidates for the Master program, we will vigorously promote gender equality by adopting the 'gendered innovation' approach, as defined by the EC, which integrates a sex and gender perspective in knowledge generation and develops specific tools.

Students in TESI will acquire both theoretical and practical knowledge. The JM will include an internship abroad in one of the partner Universities and a "project work" applicable: a) to develop social innovation management strategies in real-life working or b) to research a specific case study in one of the developing areas studied during the teaching modules.

The Joint Master focuses on five macro-issue-specific topics:

- Migration and social Innovation.
 - Social Innovations and Inclusion of Vulnerable Groups.
 - Corporate Social Responsibility and social economy as social Innovation.
 - Urban regeneration as social Innovation.
 - Education and Youth empowerment,
- and on five macro methodological topics:
- Social Innovation Theory.
 - Project Design, Management, and Capacity Building for Social Innovation.
 - Theory of Societal Transformation.
 - Data Analysis and Participatory Design for Social Innovation.
 - Community design and impact evaluation for social Innovation.

The basic outcomes of the project will be:

- To form the professional figure of the social innovator.
- To develop an education process/program for 25 social innovation managers.
- To strengthen and extend the inter-university network for social innovation training and education.
- To improve and diffuse the social innovation stakeholder network.
- To create a sustainability plan for a new edition of the self-financed TESI master's degree.
- To disseminate new training models on social Innovation and related challenges in the IPA ADRION area.

The project's partners will be involved in the process at every specific phase of the project.

1) Initial phase. Public presentation of the Master in each partner's country to communicate the significance of the project.

2) Central phase. Development, organization, and delivery of the Master.

3) Final phase. Evaluation of the Master and elaboration of a new sustainable project to develop in the following years.

TESI partners with several businesses and consortia in the project, with which agreements have been established for hosting students. During the two-year project period, various monitoring and evaluation activities will be conducted to assess and understand the project's strengths and weaknesses.

All stakeholders, including teachers, students, and the scientific board, will be involved in the evaluation process. It will promote a continuous comparison with the network of stakeholders to identify the elements of sustainability functional to replicate the Master in the future with an eye to the needs of the social context and the academic offer, having as a horizon the IPA Adrion countries.

A.3 Project budget overview

Programme funding			Contribution					Total project budget
Funding source	Funding amount	Co-financing rate (%)	Automatic public contribution	Other public contribution	Total public contribution	Private contribution	Total contribution	
Interreg Funds	849.984,07	85,00%	103.202,25	46.794,95	149.997,20	0,00	149.997,20	999.981,27
Total EU funds	849.984,07	85,00%	103.202,25	46.794,95	149.997,20	0,00	149.997,20	999.981,27
Total project budget	849.984,07	85,00%	103.202,25	46.794,95	149.997,20	0,00	149.997,20	999.981,27

A.4 Project outputs and result overview

Programme Output Indicator	Aggregated value per Programme output indicator	Measurement Unit	Output	Output Title	Output target value	Programme result indicator	Baseline	Result indicator target value	Measuremen unit
Participations in joint training schemes	25,00	participations	Output 1.1	Students receiving training from Joint Master.	25,00	Completion of joint training schemes	0,00	25,00	participants
Organisations cooperating across borders	8,00	organisations	Output 2.1	Developing and implementing cooperation between partners to ins titutionalize the master's in the future, broaden its diffusion, and increase the number of partners who sign the joint program	8,00	Organisations cooperating across borders after project completion	0,00	8,00	organisations

B - Project partners

Partners overview

Number	Status	Name of the partner in English	Country	Partner abbreviation	Partner role	Associated partners	Partner total eligible budget
1	Active	Alma Mater Studiorum - University of Bologna	Italia (IT)	UNIBO	LP	Università degli Studi della Repubblica di San Marino	598.590,00
2	Active	University Iuav of Venice	Italia (IT)	Iuav	PP		89.425,00
3	Active	University of Belgrade - Faculty of Philosophy	Serbia (RS)	UBFZF	PP		67.264,02
4	Active	University of Tirana	Shqipëria (AL)	UT	PP		66.202,00
5	Active	Science and research centre Koper	Slovenija (SI)	ZRS Koper	PP		54.500,25
6	Active	Faculty of Humanities and Social Sciences, University of Zagreb	Hrvatska (HR)	FFZG	PP		64.500,00
7	Active	Department of Special Account for Research Funds - Hellenic Open University	Elláda (EL)	HOU	PP		59.500,00

B.1 Lead partner	
Partner number	1
Partner role	LP
Name of the partner in original language	Alma Mater Studiorum - Università di Bologna
Name of the partner in English	Alma Mater Studiorum - University of Bologna
Partner abbreviation	UNIBO
Unit / division	Dipartimento di Scienze Politiche e Sociali
Partner main address	
Country	Italia (IT)
NUTS 2	Emilia-Romagna (ITH5)
NUTS 3	Bologna (ITH55)
Street, House number, Postal code, City / town	Via Zamboni 33 40126 Bologna
Homepage	https://www.unibo.it/it
Address of unit / division (if applicable)	
Country	Italia (IT)
NUTS 2	Emilia-Romagna (ITH5)
NUTS 3	Bologna (ITH55)
Street, House number, Postal code, City / town	Strada Maggiore 45 40125 Bologna
Legal and financial information	
Type of partner	
Legal status	Public
VAT number (if applicable)	01131710376
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	No
Other identifier number (in case VAT number is missing)	
Other identifier description	

Legal and financial information	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	999993953
Contact	
Legal representative	Prof. Francesco Niccolò Moro
Contact person	Mr Ivan Sgandurra
Email	aric.interreg@unibo.it
Telephone no.	
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	

Motivation

The research team, already involved in ADRION REInSER project and ADRION TESI project belongs to the Department of Political and Social Science (SPS), one of the 31 Dept. of Unibo. The research team, coordinated by prof. Riccardo Prandini, will bring to the partnership its specific expertise about the Balkan Region and its social and economic background, in relation to both national and macro-regional aspects. Besides historical and cultural studies, which are crucial for the understanding of the area, the research team has also researched on the pressing issues of development, migration and asylum seekers integration with reference to ADRION countries. In this field, it was part of an international research project (2017-2018) financed by Espon, focusing on migrations and territorial cohesion in the Adriatic-Ionian and Danube macro-regions ("MIGRATUP", with partners from Albania, Greece, Italy such as IECOB and CEI) and later he was involved in the ADRION REInSER project, addressing the integration of refugees through social entrepreneurship. Within these projects, the team has conducted social, demographic and economic analyses of the region and its dynamics, producing policy recommendations and training material as well. In both the mentioned projects, UNIBO has gained experience in coordinating and working with a mixed partnership of academic, intergovernmental and public administration institutions from the area, either as project partners or stakeholders. During the project TESI, UNIBO coordinated the whole master design as well as the Interreg partnership. Among other activities, Unibo is the founder of Uniadriion (Ravenna conference in December 2000).

It has promoted the one-year masters MEPA in Public Administration; GPIE in European studies, both for students of

the WB; the Master ERMA since 2001 in Sarajevo with a double degree on human rights; the Master of Arts MIREES in East European and Eurasian Studies since 2004 with the Universities of Zagreb, Vytautas Magnus of Kaunas, St. Petersburg State U. , and the Cervia International Summer Schools from 1995 and 2018.

For the TESI TN Master project, a second group from the Economics department, lead by prof. Torluccio, also joined the team, bringing the necessary experience about the sustainability studies on both national and international funding, with specific experience in Interreg projects such as CE-Responsible (Central Europe) , a project fully dedicated to social entrepreneurship .

FAM is not a department but an in house body, 100% owned by the University, regularly charged of masters management in UNIBO in support of all Departments

DISA Department (business Science) owns the necessary competences to upgrade the sustainability plan with several activities related and coordinated in order to strengthening the chances of replication /continuation of the TESI TN Master after the end of the project.

What is the role (contribution and main activities) of your organisation in the project?

Motivation

The University of Bologna (UNIBO) will take care of the management and coordination of the project due to its role in the previous Adrion TESI Project.

UNIBO is the main university responsible for the Joint Master's degree agreement together with the University of San Marino and Tirana.

UNIBO, in particular Prof. Riccardo Prandini will take over the management of the scientific board.

UNIBO will be responsible for all the communication activities and will play a key role in ensuring the feasibility of the master's program by organising regional events to promote the program.

The in house body of the University of Bologna, Fondazione Alma Mater (FAM), will take care of all student enrolment procedures and master management and implementation.

UNBIO and FAM, through their administrative staff and facilities, will plan the reception of students and manage all organizational aspects of the 10 teaching modules. specifically, UNIBO lecturers will be responsible for the first two teaching modules: 1. Social Innovation Theory – (What is Social Innovation; How to define the 'social' of Social Innovation); 2. Corporate Social Responsibility and social economy as social innovation.

UNIBO will be responsible for 1 internship thanks to its extensive network of contacts (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: write, with the other partners, the call for applications for internships; coordinate the Scientific Board during the selection phase; Publish the output of the selection; Identify an academic tutor (from among the project staff) to plan, follow, and monitor the student's educational activities during the internship period; identify a tutor within the host organisations with whom to establish a solid relationship to plan the students' on-field activities; coordinate the internship assessment activities; Manage, thanks to the Administrative Secretariat, the administrative procedures for the payment of internship costs, using the established project budget. UNIBO will coordinate all monitoring and evaluation activities and will edit the final report on evaluation. Finally, the University of Bologna, with the dedicated team of Economics department, will build and edit the sustainability report on the future of the joint Master Program to develop and promote the culture and the instruments of social innovation approach in the social policies of the Adriatic-Ionian area.

Co-financing

Source	Amount	Percentage
Interreg Funds	508.801,50	85,00%
Partner contribution	89.788,50	15,00%
Partner total eligible budget	598.590,00	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
UNIBO	Public	0,00	0,00%
Fondo di Rotazione	Automatic Public	89.788,50	15,00%

Total		
Sub-total public contribution	0,00	0,00%
Sub-total automatic public contribution	89.788,50	15,00%
Sub-total private contribution	0,00	0,00%
Total	89.788,50	15,00%

B.1 Project Partner 2	
Partner number	2
Partner role	PP
Name of the partner in original language	Università Iuav di Venezia
Name of the partner in English	University Iuav of Venice
Partner abbreviation	Iuav
Unit / division	Department of Architecture and Arts
Partner main address	
Country	Italia (IT)
NUTS 2	Veneto (ITH3)
NUTS 3	Venezia (ITH35)
Street, House number, Postal code, City / town	Santa Croce 191 30153 Venezia
Homepage	https://www.iuav.it
Address of unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City / town	
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	00708670278
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	No
Other identifier number (in case VAT number is missing)	
Other identifier description	

Legal and financial information	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Mr Brenno Albrecht
Contact person	Mr Ezio Micelli
Email	micelli@iuav.it
Telephone no.	
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
The research group, coordinated by Professor Ezio Micelli, will bring his specific skills in urban regeneration and transformation processes to the team partners, in particular in the enhancement of real estate assets in adaptive reuse processes through social innovation. The University luav of Venice, together with the team coordinated by Professor Micelli has been carrying out research for years on the transformation of the underused built space where to create urban regeneration experiences based on the active involvement of the inhabitants and focused on social innovation, as an interweaving of relationships that inhabit space animates it and makes it livable and lived-in. This includes the three-year European Urban Regenerators Knowledge Alliance (EUREKA) project, funded under the Erasmus Plus knowledge Alliance framework, jointly designed by universities, cultural operators and policymakers. The project, made up of eleven partners, and organized in four nation clusters and an international network aims to train urban innovators who aim to strengthen the social and spatial capital of cities and to address social and spatial inequalities through highly innovative strategies. and collaborative. Within the project, the team conducted analyses and studies on local organizations and public administrations, creating new community spaces, improving the quality of urban spaces, supporting sustainable local development to overcome social and urban boundaries and empowering inhabitants to increase their sense of belonging to places.	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The IUAV research group, coordinated by Professor Ezio Micelli, will bring to the Master its expertise on urban regeneration and urban transformation processes, particularly on the valorization of real estate assets in adaptive reuse processes through social innovation. Prof. Micelli and the team of researchers he co-ordinates will manage the master's module on urban regeneration, focusing in particular on methodologies for the direct involvement of citizens and inhabitants who are the creators and protagonists of the network of relations that inhabit space, animate it and make it liveable and experienced.

The team unit will also play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master.

The University of IUAV will be responsible for 8 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in social innovation processes and practices in particular citizens' participation and urban regeneration. During the TESI 1 project, the University of IUAV signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage, the administrative procedures for the payment of internship costs, using the established project budget.

Finally, the IUAV research group will be a fundamental organization partner for the event of the project that will be realized in Venice (mid-term) to present to all the community the sustainability plan of the future Joint Master program, inviting related stakeholders.

Co-financing

Source	Amount	Percentage
Interreg Funds	76.011,25	85,00%
Partner contribution	13.413,75	15,00%
Partner total eligible budget	89.425,00	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
Iuav	Public	0,00	0,00%
Fondo di Rotazione	Automatic Public	13.413,75	15,00%

Total

Sub-total public contribution	0,00	0,00%
-------------------------------	------	-------

Total		
Sub-total automatic public contribution	13.413,75	15,00%
Sub-total private contribution	0,00	0,00%
Total	13.413,75	15,00%

B.1 Project Partner 3	
Partner number	3
Partner role	PP
Name of the partner in original language	Univerzitet u Beogradu – Filozofski fakultet
Name of the partner in English	University of Belgrade - Faculty of Philosophy
Partner abbreviation	UBFZF
Unit / division	Department of Sociology
Partner main address	
Country	Serbia (RS)
NUTS 2	City of Belgrade (RS11)
NUTS 3	City of Belgrade (RS110)
Street, House number, Postal code, City / town	Cika Ljubina st. 18-20 11102 Belgrade
Homepage	www.f.bg.ac.rs
Address of unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City / town	
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	100050474
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	No
Other identifier number (in case VAT number is missing)	
Other identifier description	

Legal and financial information	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Dekan Danijel Sinani
Contact person	Ms. Milica Veskovic Andjelkovic
Email	milica.ves@gmail.com
Telephone no.	38111638704496
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
The team from the Faculty of Philosophy, University of Belgrade brings together senior researchers and academic staff with demonstrated excellence and expertise in migration studies, the inclusion of vulnerable groups, ageing, social innovation and social entrepreneurship. The team combines strong theoretical grounding with extensive applied research experience, ensuring a high level of academic quality and relevance for the coordination and delivery of the module Social Innovation in the Inclusion of Migrants and Vulnerable Groups. The team participated in three major international projects closely aligned with the thematic scope and learning objectives of the proposed module. Within the Horizon Europe project (WISESHIFT), the team contributes to comparative and policy-oriented research on Work Integration Social Enterprises. Within the Erasmus+ project the team Developed a New Curriculum in Global Migration, Diaspora and Border Studies in East-Central Europe (GLocalEAsT), addressing migration and integration challenges through transnational and trans-sectoral perspectives. Additionally, through participation in the COST Action CA16206 EMPOWER-SE, the team engaged in advancing evidence-based policymaking and strengthening social enterprise ecosystems at local, national, and European levels.	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The team unit will play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; chose qualified teachers for implementing its educational module; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master.

The University of Belgrade will be responsible for 4 internships. The University of Belgrade will be responsible for 4 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in social innovations and practices, in particular regarding migrants and vulnerable persons. During the TESI 1 project, the University of Belgrade signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage, the administrative procedures for the payment of internship costs, using the established project budget.

Co-financing

Source	Amount	Percentage
Interreg Funds	57.174,41	85,00%
Partner contribution	10.089,61	15,00%
Partner total eligible budget	67.264,02	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
UBFZF	Public	10.089,61	15,00%

Total

Sub-total public contribution	10.089,61	15,00%
Sub-total automatic public contribution	0,00	0,00%
Sub-total private contribution	0,00	0,00%
Total	10.089,61	15,00%

B.1 Project Partner 4	
Partner number	4
Partner role	PP
Name of the partner in original language	Universiteti i Tiranës
Name of the partner in English	University of Tirana
Partner abbreviation	UT
Unit / division	Political Science Department, Faculty of Social Sciences
Partner main address	
Country	Shqipëria (AL)
NUTS 2	Qender (AL02)
NUTS 3	Tiranë (AL022)
Street, House number, Postal code, City / town	Bulevardi Gjergj Fishta 1 1023 Tirana
Homepage	https://fshs-ut.edu.al/
Address of unit / division (if applicable)	
Country	Shqipëria (AL)
NUTS 2	Qender (AL02)
NUTS 3	Tiranë (AL022)
Street, House number, Postal code, City / town	Blv Dësh Kombit, Sheshi Nënë Tereza 1001 Tirana
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	ALJ61915033D
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	Yes
Other identifier number (in case VAT number is missing)	

Legal and financial information	
Other identifier description	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Prof. Artan Hoxha
Contact person	Ms. Marsela Sako
Email	marsela_sako@yahoo.com
Telephone no.	355683049074
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
The Department of Political Science (DPS) at the Faculty of Social Sciences, University of Tirana, serves as the central unit for teaching and research in political science in Albania. Established in 2000, the Department has become the main center for the preparation of higher specialists in political science, aligning its programs with the vision and mission of the University of Tirana, responding to national needs, and adhering to international standards, particularly the Bologna Process. The DPS provides European-standard teaching, conducts social research and act as an agent of societal change. Its strategic directions include promoting critical thinking, integrating theoretical knowledge with practical training, and preparing researchers, analysts, and senior specialists aligned with social and political development priorities. The Department's research mission fosters societal advancement and the enhancement of education quality through basic and applied research, integrating scientific inquiry with teaching. The Tirana unit will coordinate two teaching modules: one about "Education and Youth Empowerment" and the other on "Theory of Societal Transformation".	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The team unit will play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; chose qualified teachers for implementing its educational module; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master. The University of Tirana will be responsible for 3 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in social innovations and practices, regarding education and youth empowerment. During the TESI 1 project, the University of Tirana signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage, the administrative procedures for the payment of internship costs, using the established project budget.

Co-financing

Source	Amount	Percentage
Interreg Funds	56.271,70	85,00%
Partner contribution	9.930,30	15,00%
Partner total eligible budget	66.202,00	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
UT	Public	9.930,30	15,00%

Total

Sub-total public contribution	9.930,30	15,00%
Sub-total automatic public contribution	0,00	0,00%
Sub-total private contribution	0,00	0,00%
Total	9.930,30	15,00%

B.1 Project Partner 5	
Partner number	5
Partner role	PP
Name of the partner in original language	Znanstveno-raziskovalno središče Koper
Name of the partner in English	Science and research centre Koper
Partner abbreviation	ZRS Koper
Unit / division	
Partner main address	
Country	Slovenija (SI)
NUTS 2	Zahodna Slovenija (SI04)
NUTS 3	Obalno-kraška (SI044)
Street, House number, Postal code, City / town	Garibaldijeva 1 6000 Koper - Capodistria
Homepage	www.zrs-kp.si
Address of unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City / town	
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	SI38108674
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	Partly
Other identifier number (in case VAT number is missing)	
Other identifier description	

Legal and financial information	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Prof. Rado Pišot
Contact person	Ms. Ana Šajn
Email	ana.sajn@zrs-kp.si
Telephone no.	00386 5 663 77 00
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
The Science research centre Koper consists of researchers from different social science fields (sociology, anthropology, social policy) with extensive research experience in issues relevant to the implementation of the master program, particularly in analyzing policy frameworks, welfare systems, and social protection mechanisms affecting vulnerable populations. Drawing on qualitative, ethnographic, and participatory approaches, the researchers have in-depth knowledge of the lived experiences of marginalized communities and the socio-cultural factors shaping inclusion. The group has substantial experience in designing and implementing innovative, community-based responses that promote social inclusion, capacity building, and social innovation, in collaboration with civil society organizations', service providers, and institutional stakeholders. Their competences include policy analysis and applied research aiming to address complex societal challenges such as population ageing, integration, social inequalities and empowerment of marginalized populations. In addition to their research expertise, the team has experience in designing and delivering courses and training modules integrating applied projects and community-based learning to foster students' practical and analytical skills relevant to the master program.	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The team unit will play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; chose qualified teachers for implementing its educational module; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master.

The Science research centre Koper will be responsible for 2 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in social innovations and practices, regarding social inclusion for vulnerable groups. During the TESI 1 project, the Centre signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage, the administrative procedures for the payment of internship costs, using the established project budget.

Co-financing

Source	Amount	Percentage
Interreg Funds	46.325,21	85,00%
Partner contribution	8.175,04	15,00%
Partner total eligible budget	54.500,25	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
ZRS Koper	Public	8.175,04	15,00%

Total

Sub-total public contribution	8.175,04	15,00%
Sub-total automatic public contribution	0,00	0,00%
Sub-total private contribution	0,00	0,00%
Total	8.175,04	15,00%

B.1 Project Partner 6	
Partner number	6
Partner role	PP
Name of the partner in original language	Filozofski fakultet Sveučilišt a u Zagrebu
Name of the partner in English	Faculty of Humanities and Social Sciences, University of Zagreb
Partner abbreviation	FFZG
Unit / division	Department of Sociology
Partner main address	
Country	Hrvatska (HR)
NUTS 2	Grad Zagreb (HR05)
NUTS 3	Grad Zagreb (HR050)
Street, House number, Postal code, City / town	Ivana Lučića 3 10000 Zagreb
Homepage	https://web2020.ffzg.unizg.hr/
Address of unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City / town	
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	HR90633715804
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	No
Other identifier number (in case VAT number is missing)	
Other identifier description	

Legal and financial information	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Dekan Domagoj Tončinić
Contact person	Mr. Dragan Bagić
Email	dbagic@ffzg.hr
Telephone no.	00385 98 380 206
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
The Faculty of Humanities and Social Sciences in Zagreb is the largest higher education and research institution in Croatia in the fields of humanities and social sciences, offering more than 90 university study programmes, including 44 undergraduate and 47 graduate programmes. The institution is the leading Croatian centre for social sciences such as sociology and philosophy, with professors actively engaged in social innovation. Activities include collaboration in policy development and innovation with NGOs, as well as local, regional, and national authorities. The institution has completed dozens of projects with these partners, focusing on innovative solutions to social problems in various thematic areas relevant to the master's programme, such as urban planning, community development, poverty management, integration of minority groups, improving the position of marginalised groups in the labour market, enhancing the education system, and developing sustainability policies. Contacts with these partners and case studies from these projects will enrich the master's programme, which will be particularly important for organising student internships. Professors from the institution have received several national prizes for social innovation. The institution's experience with international students will also be used to ensure the smooth administration of internships and a rich student experience during their stay in Zagreb.	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The team unit will play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; chose qualified teachers for implementing its educational module; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master.

The University of Zagreb will be responsible for 4 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in social innovations and practices, regarding project design and capacity building. During the TESI 1 project, the University of Zagreb signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage, the administrative procedures for the payment of internship costs, using the established project budget.

Co-financing

Source	Amount	Percentage
Interreg Funds	54.825,00	85,00%
Partner contribution	9.675,00	15,00%
Partner total eligible budget	64.500,00	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
FFZG	Public	9.675,00	15,00%

Total

Sub-total public contribution	9.675,00	15,00%
Sub-total automatic public contribution	0,00	0,00%
Sub-total private contribution	0,00	0,00%
Total	9.675,00	15,00%

B.1 Project Partner 7	
Partner number	7
Partner role	PP
Name of the partner in original language	Τμήμα Ειδικού Λογαριασμού Κονδυλίων Έρευνας - Ελληνικό Ανοικτό Πανεπιστήμιο
Name of the partner in English	Department of Special Account for Research Funds - Hellenic Open University
Partner abbreviation	HOU
Unit / division	SCHOOL OF SCIENCE AND TECHNOLOGY
Partner main address	
Country	Elláda (EL)
NUTS 2	Dytiki Elláda (EL63)
NUTS 3	Achaia (EL632)
Street, House number, Postal code, City / town	Parodos Aristotelous 18 26335 Patras
Homepage	www.eap.gr
Address of unit / division (if applicable)	
Country	
NUTS 2	
NUTS 3	
Street, House number, Postal code, City / town	
Legal and financial information	
Type of partner	Higher education and research organisations
Legal status	Public
VAT number (if applicable)	997239923
Is your organisation entitled to recover VAT based on national legislation for the activities implemented in the project?	Yes
Other identifier number (in case VAT number is missing)	

Legal and financial information	
Other identifier description	
PIC - Please insert your PIC. In case you still don't have one, be aware it will be requested in case your project is approved. Register at EC Participant Register website.	
Contact	
Legal representative	Prof. Emmanouil Koutouzis
Contact person	Mr. Achilles Kameas
Email	kameas@eap.gr
Telephone no.	00302610367696
Motivation	
Which of the organisation's thematic competences and experiences are relevant for the project?	
Hellenic Open University (HOU) is the only Greek State University that offers distance formal and non-formal lifelong education, in both undergraduate and postgraduate levels. HOU brings expertise in adult education, online and distance education and assessment methodologies, digital content design and delivery, evaluation and quality assurance of educational offer, and European policies, including Higher Education Area, Digital Education Action Plan, DigComp 3.0, Micro-credentials and Interoperability. At the same time. HOU offers the related MSc courses Data Science and Machine Learning (DAMA), Digital Humanities (PSAE), Educational Technologies (ETA), Innovation Management & Entrepreneurship (IME) and Social and Solidarity Economy (KAO). HOU will promote the Master to the OpenEU European University Alliance, in which HOU participates, the ForEU4ALL European network of all European University Alliances, the ALL DIGITAL and EVBB European professional networks, European platforms such as Digital Skills Hub and EPAL and the large network (100+) of project partners. The HOU staff will be responsible for delivering the module Tools and Methodology in SI - data Analysis and Participatory Design; staff from relevant MSc courses already offered by HOU, as well researchers from the Pervasive and Mobile Computing, Quality & Ambient Intelligence Laboratory will be involved.	
What is the role (contribution and main activities) of your organisation in the project?	

Motivation

The team unit will play a key role in ensuring the feasibility of the master's program by: organize a regional event aimed at promoting the Master; disseminate the call for the Master's degree; support the scientific board for the students selection; chose qualified teachers for implementing its educational module; cooperate with the scientific committee in the design, administration, implementation, quality assurance, and evaluation of the master. The Hellenic Open University will be responsible for 3 internships. This activity will be possible thanks to the University's extensive network of contacts with third-sector organisations, public administrations, and companies involved in data analysis and participatory design. During the TESI 1 project, HOU signed a series of agreements to create a network of business partner host organisations (see deliverable List of business partners for internships in the TESI project). The University project team is responsible for organizing, coordinating, and managing the administrative aspects of the assigned internships, specifically those within the scope of this project and outlined in the current call for applications. In particular, the University is responsible for: support the Scientific Board for the draft and publication of the call; participate in the selection of candidates; identify an academic tutor to plan, follow and monitor the student's educational activities; identify a tutor in the host organisations to prepare the students on field activities; coordinate the internship assessment activities; manage the administrative procedures for the payment of internship costs, using the established project budget.

Co-financing

Source	Amount	Percentage
Interreg Funds	50.575,00	85,00%
Partner contribution	8.925,00	15,00%
Partner total eligible budget	59.500,00	100,00%

Origin of co-financing (partner's contribution)

Source of contribution	Legal status of contribution	Amount	% of total partner budget
HOU	Public	8.925,00	15,00%

Total

Sub-total public contribution	8.925,00	15,00%
Sub-total automatic public contribution	0,00	0,00%
Sub-total private contribution	0,00	0,00%
Total	8.925,00	15,00%

Associated partners

Number	Status	Name of the partner in original language	Name of the responsible project partner
1	Active	Università degli Studi della Repubblica di San Marino	UNIBO

Università degli Studi della Repubblica di San Marino AO1	
Partner number	LP1
Name of the partner in original language	Università degli Studi della Repubblica di San Marino
Name of the partner in English	University of San Marino
Country	San Marino (SM)
NUTS 2	San Marino (SM08)
NUTS 3	San Marino (SM080)
Street, House number, Postal code, City / town	Contrada Omerelli 20 47890 San Marino Città
Legal representative	Prof. Corrado Petrocelli
Contact person	Ms Maria Eleonora Vaglio
Email	mariaeleonora.vaglio@unirmsm.sm
Telephone no.	+39 3663698176
Partner role	The University of the Republic of San Marino (UNIRSM) joins the project TESI – Training and Education in Social Innovation as an Associated Partner and Observer, marking its first participation in an IPA ADRION initiative. In this role, UNIRSM will contribute by sharing and facilitating dissemination of project results within academic and institutional networks, especially studying possible involvement and contribution to the future master's editions. More, as an observer, UNIRSM aims to develop a deeper understanding of IPA ADRION's dynamics while actively supporting the project's success through knowledge transfer and collaboration. UNIRSM signed the TESI MASTER agreement for the Joint II Level professional Master.

C - Project description

C.1 Project overall objective

Below, you can see the Programme priority specific objective your project will contribute to (chosen in section A.1.).

SO 1.2: Supporting skills development in the Adriatic - Ionian region

Project overall objective

Now think about your main objective – what do you aim to achieve by the end of your project? Remember your project needs to contribute to the programme's objective.

Your objective should:

- be realistic and achievable by the end of the project, or shortly after;
- specify who needs project results and in which territory;
- be measurable – indicate the change you are aiming for.

The project TESI TN MASTER intends to:

- a) organize and deliver a Master's program, enrolling 25 students from the Adriatic-Ionian region. The program will train the new professional figure of the "Social innovator." Social innovators will be capacitated to design, deliver, and evaluate social programs to support public administrations and Third Sector organizations in implementing innovative social policies.
- b) identify sustainability scenarios for the Master's continuation in the coming years.

C.2 Project relevance and context

C.2.1 - NOT APPLICABLE

DO NOT FILL IN

C.2.2 - NOT APPLICABLE

DO NOT FILL IN

C.2.3 - NOT APPLICABLE

DO NOT FILL IN

C.2.4 Who will benefit from your project outputs?

In the first column of each row, please select one of the pre-defined target groups from the drop-down list. In the second column, explain more in detail who will exactly benefit from your project. Pay attention and select from the top-down menu only the target groups addressed by the call.

Target Group	Specification
Regional public authority	Regional public authorities will be invited to participate in project activities, such as regional/national events, and will be engaged in promoting the JM. The regional public authority may finance future joint master's vouchers with IPA or ESF funds.
Local public authority	Local Public authorities will be invited to participate in project activities, such as regional/national events, and will be engaged in promoting the JM. Local public authority may play a role in financing future joint master's vouchers with IPA or ESF funds
Interest groups including NGOs	NGOs and other organizations involved in various fields connected to Social Innovation will be invited to contribute to project activities, and in the implementation of the JM (e.g. by contributing to trainings and hosting interns).
Higher education and research organisations	Universities will be involved in the project through the participation of their students in project's activities (joint master and regional/national events)

C.2.5 How does the project contribute to wider strategies and policies?

Please indicate in which way your project will contribute to the implementation of EUSAIR Strategy / Action Plan and European Green Deal. Please note that contribution to EUSAIR Strategy and EU Green Deal is mandatory.

Strategy	Contribution
EU Strategy for the Adriatic and Ionian Region	The most of the EUSAIR countries are facing the issues such as skills mismatching, brain drain, underemployment and the lack of security and technological and societal changes. Following the conclusion of the Hellenic Presidency of EUSAIR in early 2025, the Pillar 5 main theme "Improved Social Cohesion" should address these issues by promoting the vocational education, training and life-long learning opportunities and access to the labor market for the Adriatic-Ionian population. TESI TN MASTER is clearly in line with the Pillar 5 main theme, sharing the same approach and focusing on promoting social inclusions skill thanks to Social innovators able to design, deliver, and evaluate social programs to support public administrations and Third Sector organizations in implementing innovative social policies.
European Green Deal	Dealing with social inclusion, the TN Master Thesis will have an indirect contribution on the Green Deal on two levels. When organizing events, travel will be reduced to reduce the project's carbon footprint, as will the production of eco-certified paper and other materials where possible. At events, the use of foods with a short supply chain will be favoured. In the content, the Master provides a close relationship between social innovation and the Green Deal from different points of view. 1) TESI will involve citizens and local communities co-creating solutions for a sustainable development. The "Just Transition" aims to ensure that the transition to a low-carbon economy is fair. The Green Deal provides financial and technical support to the regions and communities most affected by this transformation. This includes facilitating job opportunities, professional retraining, and investing in projects that improve quality of life, especially with the empowerment and the capacitation of marginal, excluded, and vulnerable citizens. Social innovation can be one of the significant approaches to developing these policies. In summary, the European Green Deal and social innovation are interdependent, as one provides the basis for the other. Social innovation is a key pillar to achieving the objectives of the Green Deal, promoting a transition towards a more sustainable, fair, and resilient society.

C.2.6 Which synergies with past or current EU and other projects or initiatives will the project make use of?

Project or Initiative	Synergy
TESI Project	The link with the Adrion TESI Project (Training and education in social innovation) is particularly robust because Tesi represented a valuable opportunity to jointly design an executive master's program on social innovation. The present project aims to realize a Master's degree within a broader program of actions aimed at promoting, developing, and disseminating the culture of social innovation at all levels of policy planning and design. The realization of the Master's degree would allow the partnership created through the TESI project a space to operate in terms of teaching and research, also activating the network of stakeholders, practitioners, and policymakers identified in the different national territories. In this way, it is possible to activate a valuable synergy between programming, teaching, and research, establishing a reference network on social innovation in the Adrion Area. The partnership aims to develop a Master's program that will be sustainable for the following years and become the first teaching hub about social innovation in the Adrion area. A possible spin-off of the Master could be the constitution of an International Research Center for Social Innovation in the area.
REInSER Project	The working group of the Department of Social and Political Sciences of the Alma Mater Studiorum - Università di Bologna will be the project's Lead Partner. It will benefit from the experience acquired in participating in Interreg- Adrion projects and other EU programs on similar topics (in particular, Adrion-Interreg REInSER), and it will offer its significant experience and academic network in the organization and management of International Master Programmes involving Adrion countries

C.2.7 - NOT APPLICABLE

DO NOT FILL IN

C.3 Project partnership

Describe the structure of your partnership and explain why these partners are needed to implement the project and to achieve project objectives. Indicate the contribution of each partner to the project and their role and tasks within the partnership, also in relation to the granted preparatory project. In case the project proposal envisages the involvement of additional Associated Partners, please describe their contribution to the project.

The partnership will reflect the original TESI partnership as per the instructions received. The Partnership has been designed to maximize the consortium's expertise to achieve the planned activities and deliver practical outputs and results, reaching out to their direct and indirect target groups and beneficiaries in different project phases in the Adrion area. To manage the first edition of the Joint Master on Social Innovation, the project builds on the LP's experience in managing other Joint Master Programmes in Adrion countries (MIREES and ERMA) and organizing advanced training courses in Social Innovation. The project will then benefit from the experience and expertise of other PPs in various fields connected to Social Innovation. HOU specializes in delivering advanced training programs in technological advancement for an inclusive society. Luav is at the forefront of urban regeneration and transformation processes. UBFZF provides specific experience in migration studies. FFZG works on migration and e-learning, and UT works on political science and governance. All these universities offer an extensive network of professors, researchers, and students who can benefit from the project's objective: to promote training activities on social innovation. The project's impact will then be enhanced by the participation of ZRS, which will contribute to its experience in social entrepreneurship and social inclusion and ensure academic and business contacts in the whole Adrion area. During the project implementation, all the PPs will be responsible for a project activity that follows their expertise and the preparation work done during the TESI project. The LP will support them in all phases, ensuring their coordination. All PPs will then be involved in the 2 WPs, dealing with:

- regional and local promotion events of the Master's program;
- recruitment and selection of the 25 students with the particular aim to be socially inclusive;
- organizations and delivery of the master's program;
- evaluation of the Master's Program;
- sustainability study for the next master generations;
- a new project for a new Master's program.

As an associated partner, the University of San Marino will contribute to the Master implementation by visiting the training courses in Bologna and cooperating with the sustainability study for future editions, gaining experience in developing Ipa Adrion projects.

The master's program has been accredited by UNIBO and by The university of Tirana and By University of San Marino to award a total of 60 university credits (ECTS). The master project approved by the universities specifies the credits awarded for each module, by the internship and by the final thesis. Evaluation will be through specific exam test at the end of each module and through the final project work presentation. Online training activities will be conducted on the TEAMS platform, which the University of Bologna officially uses for all online teaching activities. A tutor will be online during classes to provide support to students and instructors, facilitate learning, and resolve any issues. To constantly monitor the quality of the training program, students will be given a satisfaction survey at the end of each module.

C.4 Project work plan

Number	Work package name
1	Master implementation
2	TN Master Exploitation and Sustainability

Work package 1

Work package title

Master implementation

Objectives

Your objectives should be:

- realistic and achievable by the end of the project;
- specific (who needs project outputs delivered in this work package, and in which territory);
- measurable – indicate the change you are aiming for.

Define one project specific objective that will be achieved when all activities in this work package are implemented and outputs delivered.

The Master's program TESI aims to train 25 highly qualified, dynamic professionals capable of understanding and responding adequately to the unmet needs of the Adrion area where they operate, considering socio-economic, cultural, environmental, and institutional aspects. The professionals will be able to work within multilevel governance with a managerial role, placing themselves within public administrations, Third Sector organizations, and private enterprises, where they will plan innovative social interventions and realize synergies between the actors involved, responding to the community's needs. Finally, they can monitor and evaluate the social impact effects of the measures and strategies adopted. Moreover, the Joint Master intends to strengthen networks of practitioners working in this field to develop the regions. The Master focuses on five macro-topics: migration, aging, social economy, urban and rural regeneration, and education.

Think about the communication objective that will contribute to the achievement of the specific objective. Communication objectives aim at changes in a target audience's behaviour, knowledge or belief.

To promote the Master, the partners will adopt three strategies:

1. organization by all project partners of a public event to present the Master, where students, representatives of regional and local public institutions, the third sector, and social enterprises will be invited. The meaning, content, and methodology of the Master will be explained at the event.
2. Dedicated pages on the institutional website of Unibo will be implemented, where the contents of the Master will be shown in pairing with the IPA ADRION official website.
3. Disseminating the website and other information through academic, professional, and institutional mailing lists.

All these measures will be undertaken specifically to promote the participation of students from all IPA ADRION countries, encouraging the participation of students with fewer opportunities, such as those with disabilities or from disadvantaged backgrounds, and respect balanced gender participation.

Activities

Activity 1.1	
Title	Management board and communication
Start period	Period 1, 1 - 6
End period	Period 4, 19 - 24
Description	The Master will be managed through different accountability centers. 1) The Scientific Board will act as the main governing body of the whole program. Its responsibility will be: 1. to supervise strategic academic issues related to changes in the program's content and structure; 2. To choose the criteria for selecting and admitting students; 3. To verify the students' selection process; 4. To review the topics of the final work project; 5. To manage other academic issues, including academic ethics requirements established by UE and UNIBO. The board will consist of at least six scholars representing the consortium partners. The Scientific Board will sustain the Director in its scientific activities. The Board members will serve a two-year term, which could be renewed. 2) The leading governing actor of the Master's program is the Academic Director, who will be responsible for organizing, executing, and managing its scientific aspects. The Director is a member by right of the Scientific Board (as it is the Director - or a delegate - of the Department which hosts the Master: Department of Political and Social Science – Unibo). The Director's term will be two years with the possibility of renewal. 3) The Management Body is the organization responsible for all technical and administrative aspects related to the management of the Joint Master, such as the preparation and control of external contracts, vouchers, and tenders for teaching and services. Fondazione Alma Mater (FAM) will serve as MB. FAM is the house body of the University, 100% owned by the University, and is regularly charged of masters management in UNIBO in support of all Departments. 4) The Advisory Board will consist of a network of at least 10 members, including representatives from non-governmental organizations and public bodies /agencies who are Social Innovation practitioners from the ADRION macro-region, members of the

Activity 1.1	
	academic community researching in the field of social innovations, and social transformation, as well as representatives from organizations where program students will undertake internships. 5) The Administrative Board will organize the program's activities and manage its administration. It will have two pillars: 1) the relevant UNIBO administrative office, which is responsible for MA programs, and 2) the academic tutors. The tutors will be selected through a public procedure. The tutors will help to organize classes and courses, assist lecturers in preparing and conducting classes, and help students with academic and administrative issues, such as selecting internships, choosing elective courses, and navigating program requirements. They will also act as connectors between students and the UNIBO students' administration office and promote the Joint Master through different social media .

Deliverables 1.1			
Running number	Deliverable title	Description	Delivery period
D.1.1.1	Management board report	The report will contain the Scientific Board, Director, Management Board, Advisory Board, and Administrative Secretariat). We will provide: - Criteria used to select members - Administrative Documents produced - Curriculum Vitae and publications of members - Minutes of each body meeting	Period 1 , 1 - 6
D.1.1.2	Management governance report	The document will contain an analytical description of the relationships and results between the different management bodies and the reflections on what possibly we have to change to enable this governance to be sustainable in the future.	Period 4 , 19 - 24
D.1.1.3	Quality Plan	A quality plan based and adapted on the document already prepared for the project Tesi, avoiding replication of costs already sustained in the previous project.	Period 1 , 1 - 6
D.1.1.4	Summary of Internal coordination procedures	The Scientific Director will convene all management and administrative bodies to publish a document containing the roles, responsibilities, and contact details of each body, along with communication and decision-making procedures, using UNIBO's institutional communication tools.	Period 1 , 1 - 6

Activity 1.2	
Title	Master Promotion
Start period	Period 1, 1 - 6
End period	Period 1, 1 - 6
Description	The promotion of the Master will take place during Period 1 (1-6 month) before the publication of the Call through 3 methods: 1. organization by all the project partners of a public event to present the Master, where students, representatives of regional and local public institutions, the third sector, and social enterprises will be invited. The meaning, content, and methodology of the Master will be explained at the event, as well as the methods of registration for the public selection. 2. Dedicated pages will be created on the UNIBO website, where the contents of the Master will be shown. 3. Disseminating the website and other information through academic, professional, and institutional mailing lists. The target profile of students of the joint Master's in Social Innovation are persons with experience in dealing with different social issues, either as young professionals in the public or corporate sector, international organizations, or activists of non-governmental organizations. Future students are expected to have an academic background, preferably in social science, and/or first-hand experience with some of the most prominent social issues in contemporary societies in the ADRION region. The Joint Master will offer 25 positions to future students, and the Programme will be open to all candidates from the countries that are part of the Adriatic-Ionian macro-region. The program is structured so that students with full-time employment can also participate, with lectures during the weekends and flexibility in the arrangements for the internship and project work.

Deliverables 1.2			
Running number	Deliverable title	Description	Delivery period
D.1.2.1	Dedicated web pages building in all Partner's websites and its diffusion	The University of Bologna, responsible for communication, will prepare the project's online page in English, which will be accessible from the sites of all the institutional partners and will contain all the information on the partnership and the Master's course, starting with the call.	Period 1, 1 - 6
D.1.2.2	Events Flyers (printed and digital versions)	Brochures, flyers, social media posts, and video recordings used to promote the program and attract candidates (in English and Italian)	Period 1, 1 - 6
D.1.2.3	Communication Plan	a dedicated communication plan setting guidelines for events management, websites and social, webinar related activities	Period 1, 1 - 6

Activity 1.3	
Title	Students selection
Start period	Period 1, 1 - 6
End period	Period 1, 1 - 6
	The student selection process will take place during period 1(1-6months) The program is reserved for candidates answering public call delivered by Unibo. By the time of enrolment, candidates must be in of the following qualifications and access requirements: - second cycle degree/master's degree (Bologna Process) earned during studies lasting either 4 or 5 years (3 + 2) with a previously earned degree of a minimum of 240 ECTS. - excellent knowledge of the English language. Candidates who apply for the programme with a degree obtained abroad must produce the Declaration of Value (Dichiarazione di Valore) with the academic qualification and the academic transcript officially translated and legalised. For academic qualifications awarded by of the European Higher Education Area (Bologna Process) the declaration of value can be replaced by a Diploma Supplement, based on the European Commission form and issued by the relevant University. The required documents for the selection process

Activity 1.3	
Description	will be listed by the Scientific Board, at the beginning of period 1 (1-3 months), in the procedural Instructions section on the website and must be submitted with the specific documents listed below: a) Detailed curriculum vitae in English; b) List of titles, if relevant. The following items are considered titles: publications (such as articles, essays, essays, books etc.), academic honours, scholarships, grants, certificates of professional experience in companies/institutions /offices/other organizations, voluntary activities with non-governmental organisations, letters of recommendation, etc. c) Letter of motivation in English (maximum two pages). The letter must specify the motivations of the candidates to apply for the Joint Master, his or her interest in Social Innovation and the main thematic areas or fields of interest. d) English language document proficiency (Level B1). e) Certificate or self-declaration of knowledge of other languages (excluding mother tongue and English). The selection process will be carried out by the scientific board during period 1(3-6months) through the analysis of qualifications and cover letters. No selection interviews will be conducted. Admission to the Master programme is granted to eligible candidates, within the limits of available seats, based on the ranking established in accordance with the total score awarded. Admission to the Master will be subject to passing the selection process based on the evaluation of qualifications. The maximum score given by the Admission Board is 100 points, of which the breakdown is as follows: a) Consistency of the candidate's academic and professional biography (30 points) b) Motivation letter (25 points) c) English language proficiency (20 points) d) Academic merit based on grades in previous studies (25 points) The minimum score of 65/100 must be achieved to pass the selection. The list of the selected students will be publish on UNIBO website at the end of period 1.

Deliverables 1.3			
Running number	Deliverable title	Description	Delivery period
D.1.3.1	Call for application	The call will be realized thanks to the contribution of all partners, it will be in English and in all partners' languages, will be presented at regional communication events and published online. The selection criteria for the 25 participants will avoid any kind of discrimination.	Period 1, 1 - 6
D.1.3.2	Merit students' Ranking	A structured dataset or online platform tracking the number of applications, enrollments, and demographic diversity of recruited students. This document will be realized in English by the Scientific Board, and it will be managed by the administrative staff of UNIBO.	Period 1, 1 - 6
D.1.3.3	Document of selection procedure and criteria	The Scientific Board will publish on the web site a document with all the procedures and document useful to apply and also the criteria that it will be use for the selection in respect of all kind of diversity.	Period 1, 1 - 6
D.1.3.4	List and ranking of selected students	The Scientific Board will publish on the web site the list of the selected students and the ranking with all the specific scores obtain in the selection.	Period 1, 1 - 6

Activity 1.4	
Title	Master Implementation
Start period	Period 2, 7 - 12
End period	Period 4, 19 - 24
	The Joint Master intends to train the professional figure of the "social innovator" capable of designing, implementing, promoting and evaluating tools and interventions to support public administrations, Third Sector organizations, and private sector actors in the Adriatic-Ionian area in their activities to respond to contemporary social challenges. The Joint Master has an overall duration of about 15 months and is organized in three parts. The first part (Period 2, 3, 4) is held at the University of Bologna, with 10 teaching modules (two online). Each module consists of 15 hours of teaching (Friday and Saturday, once a month) with 60 hours

Activity 1.4	
Description	of home working, and it provides 3 ECTS, for a total of 30 ECTS. Each module consists of 3 parts: 1) a theoretical part, 2) a presentation and discussion of case studies, 3) a workshop dedicated to acquiring methodological knowledge and tools. The teaching modules are organized and carried out by the whole TESI partnership through the mobility of professors and teachers. The web site and the online platform is a structural part of the program. It contains didactic modules and exercises to test learning, allowing participants, teachers, and tutors to interact through forums and dedicated chats. The online platform supports the master students in their learning process, as lecturers and tutors continuously monitor and are available for clarification and further information on the exercises and case studies. During the second part (P.3), students spend a period of mobility within a partner university where they attend specialized laboratories and study visits and serve an internship a pre-selected business partner (See Activity 1.5). In the third part (P. 4), the last two months of the Joint Master are dedicated to writing the final thesis which will be discussed and evaluated in a dedicated event at the end of the Master (7 ECTS). The program is grounded in an interdisciplinary and integrated approach to social innovation oriented to problem-solving. Each module counts on a selected university to be responsible. The modules' titles are: 1.Social Innovation Theory (What is Social Innovation; How to define the 'social' of Social Innovation) –UNIBO 2.Corporate Social Responsibility and social economy as social innovation -UNIBO 3.Urban regeneration as social innovation -IUAV 4.Migration and social innovation - UBFZF 5.Education and youth empowerment -UT 6.Theory of Societal Transformation -UT online 7.Social Innovations and Inclusion of vulnerable groups -ISSRS 8.Project Design, Management and Capacity Building for social innovation -FFZG 9. Data Analysis and Participatory Design for social innovation –HOU online 10. Community design and impact evaluation for social innovation -University of San Marino

Activity 1.4	
	At the end of each module (P. 2,3,4) the teacher will be responsible for creating, administering and assessing a test for students via the online platform to evaluate their understanding of the content covered.

Deliverables 1.4			
Running number	Deliverable title	Description	Delivery period
D.1.4.1	Report of students' evaluation	The report will contain an assessment test for each teaching module, the results and the mark achieved by each student for each module.	Period 4 , 19 - 24
D.1.4.2	Teaching reports	- The report will contain: Bio + CV of teachers + publications; detailed description of contents and bibliographical references; Detailed description of case studies and CV of practitioners/policymakers who will present; Minutes for each module (text + photos + video clip) written by the tutors.	Period 4 , 19 - 24

Activity 1.5	
Title	Mobility and Internships
Start period	Period 1, 1 - 6
End period	Period 4, 19 - 24
	During the third period of the Project (13-18months), students will spend 2 weeks of mobility (20 ECTS) in a partner University where they will attend specialized laboratories and study visits and serve an internship for the project work within a pre-selected business partner. Each PP will be responsible for organizing their internships, referring to the List of third-sector organizations and social enterprises already contacted in the previous TESI project, which have given their consent to support the Master (Deliverable List of Business Partners for Internships). The partner will also cover the costs of the internships through the Project budget. In Period 1 (1-6 months), the Scientific Advisory Board, together with the Administrative Secretariat, are responsible for preparing the internship

Activity 1.5	
Description	procedure With all the information: - Host organization and its social innovation profile. - Host organization activity for students. - Program of the Academic activities (e.g., lectures; workshops; study visits, etc.) - Academic tutor list + host organization tutor list for each internship position. During period 2 (6-8 months), students express their preferences regarding where to go for the mobility period. They must submit a specific letter of motivation consistent with the internal internship call published on the Project website. Each student will be encouraged to choose an internship in a foreign country that is not their country of origin. During Period 2 (8-10 months), the Scientific Board is responsible for selecting students based on their letters of motivation and the available places at each partner university. At the end of period 2 (10-12 months), the list and detailed program of internships will be published on the project website. (See deliverable 1.5.1) During Period 3 (14-17 months), the internship implementation will take place. The program includes study visits to local organizations and business partners to discuss social innovation experiences with practitioners. Laboratories, interactive workshops, and study visits. Each partner university organizes laboratories and interactive workshops to develop specific skills in social innovation in accordance with the guest organization. Participants can gain hands-on experience and engage in developing innovative solutions to social problems by applying the knowledge and skills acquired during the lessons. During Period 4 (18-20 months), the Scientific Board, the Advisory Board, the Administrative Secretariat, and the students will be responsible for evaluating the internship. The work carried out by the students during the mobility period will constitute the project work that will be published in the final thesis that students will present and discuss in front of the Scientific Board during the final event of the Project. The Scientific Board will evaluate each final thesis through the scheme for evaluation grade criteria (See Del. 1.5.2; D.1.6.1).

Deliverables 1.5			
Running number	Deliverable title	Description	Delivery period
D.1.5.1	Internship Report	The report will contain: 1. An Application document for each host organization 2. An Agreement signed between the host organization and student with the identification of a supervisor 3. A Document containing the project and the activities to be developed during the internship Evaluation form s	Period 4 , 19 - 24
D.1.5.2	Student's Project Work Report	The Report will include informations about: 1. where the internship was held and with which organization; 2. theme and methodology of the project work; 3. the main results of the project work; 4. a summary judgment by the host organization on the student's work.	Period 4 , 19 - 24

Activity 1.6	
Title	Joint Master Evaluation
Start period	Period 3, 13 - 18
End period	Period 4, 19 - 24

Activity 1.6**Description**

Evaluating the efficacy and quality of the Master's program is fundamental for reviewing and elaborating a sustainable program for the following years. We intend to involve all stakeholders: students, faculty members, administrative bodies, tutors, and internship host partners.

The evaluation will address the efficacy, adequacy, and quality of:

- teaching modules (lecturer; methods and tools; content);
- locations, rooms, and facilities;
- administrative procedures.

The evaluation will follow a circular and recursive process through the following phases:

1. classroom register for student and teacher attendance (monitoring action); the register will be filled in by the classroom tutor who will be responsible for it;
2. sharing - at the end of each teaching module - a survey (CAWI method) with different types of actors to assess the effectiveness, adequacy, and quality of teaching (teacher, techniques, and tools; content); locations and rooms, administrative procedures;
3. delivery of a survey (CAWI method) dedicated to the internship experience addressed to students and host partners.
4. A focus group will also be conducted with the scientific board and student representatives to discuss the ex-post phase survey questionnaire results.

The outputs of each analysis phase will be analyzed and used as a tool for the continuous revision and improvement of the product and process to understand the elements of sustainability, improvement, replicability, and scaling.

Deliverables 1.6

Running number	Deliverable title	Description	Delivery period
D.1.6.1	Joint Master Evaluation (JME): classroom Register	The teacher in charge of each teaching module and the classroom tutor will be responsible for compiling the register file (English language) with the names of the students, teachers present, and the possible participation of external stakeholders.	Period 4 , 19 - 24

Deliverables 1.6			
Running number	Deliverable title	Description	Delivery period
D.1.6.2	JME: teaching modules and facilities' evaluations Report	The report file, written in English, will be drafted by the scientific board, assisted by the classroom tutor, to systematically present the results of the CAWI survey, assessing the effectiveness, appropriateness, and quality of all the aspects of the teaching modules.	Period 4 , 19 - 24
D.1.6.3	JME: internship's surveys report	The file report, written in English, will be drafted by the classroom tutor under the supervision of the scientific board and will contain the survey results (CAWI method) dedicated to the internship experience addressed to students and host partners.	Period 4 , 19 - 24
D.1.6.4	JME: focus group Report	The report, written in English, will be drafted by the classroom tutor under the supervision of the scientific committee and will contain the results of the focus group analysis carried out with the scientific board and student representatives to discuss the results of the evaluation questionnaire.	Period 4 , 19 - 24
D.1.6.5	New design for a new Master TESI Report	The report, written in English, will contain valuable guidelines for the next edition of the Master. The document, based on the results of previous deliverables, will include a detailed blueprint for a more effective and sustainable edition concerning the roles of all the actors involved.	Period 4 , 19 - 24

Outputs

Output 1.1	
Output Title	Students receiving training from Joint Master.
Programme Output Indicator	RC085_1.2: Participations in joint training schemes
Measurement Unit	participations
Target Value	25,00
Delivery period	Period 4, 19 - 24

Output 1.1**Output Description**

The Master's course trains 25 social innovators capable of designing, implementing, and evaluating innovative measures to support public administrations, Third Sector organizations, and private actors in the Adriatic-Ionian area. These figures will be able to understand and respond to the needs of the local communities. They will be able to consider all socio-economic, cultural, environmental, and institutional aspects of working within a multi-stakeholder territorial governance.

Work package 2

Work package title

TN Master Exploitation and Sustainability

Objectives

Your objectives should be:

- realistic and achievable by the end of the project;
- specific (who needs project outputs delivered in this work package, and in which territory);
- measurable – indicate the change you are aiming for.

Define one project specific objective that will be achieved when all activities in this work package are implemented and outputs delivered.

To promote the master towards the regions
To link the main stakeholders
sustainability of future editions of the TN Master
result presentation

The project aims to establish a sustainable two-year master's program in social innovation, fostering cross-border collaboration among European and partner countries.

By providing financial support through vouchers and ensuring tailored selection processes, the project enhances accessibility for participants.

The University of Bologna leads the feasibility and sustainability efforts, ensuring long-term continuation beyond EU funding.

Research studies and enrolment strategies support smooth implementation across partner regions. A structured communication plan, including a final event and multimedia materials, secures visibility and future funding opportunities also at political level.

Think about the communication objective that will contribute to the achievement of the specific objective. Communication objectives aim at changes in a target audience's behaviour, knowledge or belief.

The communication objective is to enhance the visibility and long-term impact of the master's program by effectively engaging stakeholders, policymakers, and potential funders.

Through a final event, the project will showcase sustainability efforts and results to the European Commission, fostering future support.

Video pills will highlight success stories, best practices, and funding opportunities, ensuring continuous promotion.

Targeted outreach in partner countries through ad hoc webinars will increase awareness, attract participants, and strengthen institutional commitment, contributing to the master's long-term viability.

Activities

Activity 2.1	
Title	Master promotion - regional events
Start period	Period 1, 1 - 6
End period	Period 1, 1 - 6
Description	Each partner country plays a key role in ensuring the feasibility of the master's program by organizing regional events aimed at identifying and enrolling the most suitable participants. The DISA Department (UNIBO) will coordinate the action having the necessary entrepreneurial capacity to enhance the master and to increase the possibilities of external financing, even if the master has already been studied and presented as sustainable for future editions, but will undergo the necessary changes and updates. These events serve as a platform to engage potential candidates, promote the master's objectives, and align participant selection with regional needs. In the initial phase, universities and partner institutions conduct targeted outreach campaigns through local academic networks, innovation hubs, and business communities. They leverage online channels, social media, and traditional media to maximize visibility and attract a diverse pool of candidates. Each country hosts information sessions, open days, and workshops where prospective participants learn about the program structure, available vouchers, and career opportunities. These events provide direct interaction with faculty members, industry experts, and alumni, fostering interest and engagement. To ensure alignment with regional policies, partners collaborate with local governments and regulatory bodies. Dedicated research studies assess the legal and administrative frameworks to streamline enrolment procedures. The events also serve as a means to collect feedback from stakeholders, allowing adjustments to recruitment strategies. By combining digital promotion with in-person engagement, each country maximizes outreach, ensuring that the master's program attracts a high-quality, regionally diverse cohort of students.

Deliverables 2.1

Running number	Deliverable title	Description	Delivery period
D.2.1.1	Regional Outreach Reports	Documents summarizing the outreach initiatives conducted in each partner country, detailing methods used, target audiences, and engagement results	Period 1, 1 - 6
D.2.1.2	Events Documentation	Reports or summaries of regional events (information sessions, open days, workshops), including attendance lists, agendas, presentations, photos, and key takeaways	Period 1, 1 - 6
D.2.1.3	National and Regional Marketing and Promotional Materials	Brochures, flyers, social media posts, and video recordings used to promote the program and attract candidates (in national languages)	Period 1, 1 - 6

Activity 2.2

Title	Regional studies on TM sustainability
Start period	Period 1, 1 - 6
End period	Period 3, 13 - 18

Activity 2.2**Description**

DISA (Business Sciences) Department of the University of Bologna plays a crucial role in guiding each partner country toward ensuring the long-term sustainability of the master's program. Its strategy focuses on capacity building, research, and structured collaboration to establish funding mechanisms and institutional support beyond the project's duration.

First, the department will develop a sustainability framework, outlining best practices and strategies for securing long-term financial resources. This framework will be shared with all partners through workshops and training sessions, equipping them with the necessary tools to identify potential funding sources, such as national grants, private sponsorships, tuition-based models, and EU funding programs.

Each partner country will conduct a research study under the Department's supervision to analyse the feasibility of different funding options within their specific regulatory and economic context. These studies will assess legal constraints, institutional capabilities, and potential industry partnerships to support the master's continuation.

The department will coordinate periodic meetings with all partners to review progress, share insights, and adapt strategies based on evolving regional conditions. Furthermore, it will assist each country in developing action plans that define concrete steps for securing financial sustainability, including stakeholder engagement and proposal writing.

Deliverables 2.2

Running number	Deliverable title	Description	Delivery period
D.2.2.1	Sustainability Framework Document	A structured guide outlining best practices, funding strategies, and financial sustainability models for the master's program	Period 3, 13 - 18
D.2.2.2	Regional Feasibility Studies	Research reports from each partner country analysing legal, economic, and institutional factors affecting long-term funding options	Period 3, 13 - 18

Activity 2.3	
Title	Sustainability Plan
Start period	Period 2, 7 - 12
End period	Period 3, 13 - 18
Description	The sustainability process ensures that the master's program continues beyond the project's funding period by securing financial resources, institutional support, and long-term partnerships. Each partner country plays a key role in implementing strategies that guarantee the program's viability while maintaining high academic and professional standards. A fundamental step in the sustainability process is conducting targeted research to identify funding opportunities. Under the guidance of the University of Bologna's Department of Business Sciences, each partner will analyse potential financial sources such as national and regional grants, private sponsorships, tuition fees, and European funding programs. This research will assess legal and administrative feasibility while aligning with each country's higher education regulations. Partners will also engage with local and international stakeholders, including governments, private sector actors, and non-profit organizations, to establish collaborative agreements. These agreements will define financial commitments, in-kind contributions, and strategic partnerships that contribute to the master's continuation. To reinforce institutional commitment, a dedicated event will be held in Venice, with the participation of the whole partnership and main stakeholders. The activities may include negotiating with university boards to allocate internal funding or establishing research collaborations that generate additional financial resources. A critical element of sustainability is visibility and outreach. Partners will develop targeted communication strategies to promote the master's impact and attract future funding. Through a combination of financial planning, institutional integration, strategic partnerships, and communication efforts, the sustainability process ensures that the master's program continues to offer high-quality education in social innovation

Activity 2.3	
	across European countries involved beyond the project's duration.

Deliverables 2.3			
Running number	Deliverable title	Description	Delivery period
D.2.3.1	Sustainability Plan	A comprehensive document outlining strategies for securing financial resources, institutional support, and partnerships to ensure the master's long-term viability. The plan is delivered also by video version.	Period 3 , 13 - 18
D.2.3.2	Funding Opportunity Report	A detailed analysis conducted by each partner country, identifying potential financial sources such as grants, sponsorships, tuition models, and EU funding programs, including legal and administrative feasibility studies.	Period 3 , 13 - 18
D.2.3.3	Stakeholder Engagement Reports	Summaries of meetings, agreements, and partnerships established with governments, private sector actors, and non-profit organizations, detailing financial commitments and in-kind contributions	Period 3 , 13 - 18
D.2.3.4	Mid Term stakeholder Meeting in Venice - Report	Event agenda and report outlining how each partner plans to finance future masters, including the results of previous studies (sustainability plans, funding opportunity report, possible stakeholder role).	Period 3 , 13 - 18
D.2.3.5	Monitoring and Evaluation Framework	A set of indicators and methodologies for assessing the sustainability efforts' effectiveness and making necessary adjustments over time	Period 3 , 13 - 18
D.2.3.6	Memorandum of Understanding on TESI TN MASTER second and future editions	An agreement among all the partners, that commit them to activate a second edition with Unibo, based on a new master's project, and to publish a second call for applications BY 2029-2030	Period 4 , 19 - 24

Activity 2.4	
Title	Final Event
Start period	Period 4, 19 - 24
End period	Period 4, 19 - 24

Activity 2.4**Description**

The final event is a crucial component of the communication process, designed to showcase the project's results, highlight the sustainability efforts of the master's program, and engage key stakeholders for future support. Organized by the University of Bologna in collaboration with all partner countries, the event will serve as a platform for presenting the impact of the master's program and securing commitments for its continuation beyond EU funding.

The event will bring together representatives from the European Commission, academic institutions, private sector stakeholders, policymakers, and potential investors. It will feature keynote speeches from experts in social innovation, panel discussions on the future of sustainable education, and presentations from project partners detailing the master's feasibility and sustainability plans.

Each partner country will have the opportunity to present its research findings on funding opportunities and regional strategies for sustaining the master.

Roundtable discussions will encourage dialogue between universities, businesses, and policymakers, fostering new collaborations and financial commitments.

The event will also include networking sessions, allowing stakeholders to discuss potential partnerships and funding models.

To ensure long-term visibility, the key moments of the event will be recorded and made available online, along with a final report summarizing the project's achievements and sustainability roadmap.

By gathering key decision-makers and effectively communicating the project's success, the final event will play a pivotal role in securing the future of the master's program, strengthening its position within the European higher education landscape.

Deliverables 2.4

Running number	Deliverable title	Description	Delivery period
D.2.4.1	Event Agenda and Program	A detailed document outlining the event schedule, including keynote speeches, panel discussions, roundtable topics, and networking sessions	Period 4 , 19 - 24

Deliverables 2.4			
Running number	Deliverable title	Description	Delivery period
D.2.4.2	Discussion Reports	Transcripts or summaries of keynote speeches and panel discussions, highlighting key insights, recommendations, and contributions from experts; Summaries of the roundtable discussions, including the outcomes, new collaborations, and potential financial commitments or partnerships established	Period 4, 19 - 24
D.2.4.3	Final Report	A comprehensive report summarizing the project's achievements, sustainability efforts, outcomes of the event, including the connections made, potential collaborations discussed, and follow-up actions from the networking sessions, and a roadmap for the master's program's future sustainability	Period 4, 19 - 24

Activity 2.5	
Title	videos& webinars
Start period	Period 4, 19 - 24
End period	Period 4, 19 - 24
	A nr of video pills and nr 2 webinars are essential components of the communication process, designed to enhance visibility, engage stakeholders, and support the long-term sustainability of the master's program. These digital tools will be strategically developed and disseminated to inform, educate, and attract potential participants, funders, and institutional partners. Video Pills are conceived to be short, impactful, and visually engaging. These will highlight key aspects of the master's program. They will feature testimonials from students, faculty, and industry professionals, showcasing the benefits of the program, career opportunities, and real-world applications of social innovation. Each video will be tailored to different audiences, ensuring accessibility and relevance for prospective students, funding bodies, and policymakers. The content of the video pills will include: Student Experiences: Insights from participants on their learning journey, skills gained, and professional growth; Faculty and Expert Perspectives: Contributions from professors and social innovation leaders on the program's relevance and academic

Activity 2.5	
Description	excellence; Impact and Success Stories: Case studies demonstrating how the master's program contributes to regional development and innovation; Sustainability and Funding: Guidelines for institutions and potential sponsors on how to support the program beyond EU funding. The videos will be disseminated through the master's website, social media platforms, and partner universities' communication channels. They will also be presented at major events, including the final conference, to maximize outreach and engagement. Webinars will complement the video pills, providing real-time engagement with prospective students, institutional representatives, and funding bodies. These online sessions will serve as a platform for discussions on the master's content, enrollment procedures, and funding opportunities. Each partner country will host webinars featuring local experts and stakeholders, ensuring that the program's message is tailored to regional contexts. These sessions will provide detailed explanations of the master's curriculum, objectives, and enrolment process; offer Q&A sessions where prospective students can interact with faculty and alumni; present sustainability strategies to policymakers and potential funders; highlight ongoing research efforts and regional adaptation of the master's program.

Deliverables 2.5			
Running number	Deliverable title	Description	Delivery period
D.2.5.1	Video Pills (Short Videos)	A series of engaging, short videos tailored to different target audiences (prospective students, funders, policymakers)	Period 4 , 19 - 24
D.2.5.2	Webinar Recordings	Full recordings of the webinars for later distribution, ensuring accessibility for stakeholders who were unable to attend in real-time.	Period 4 , 19 - 24
D.2.5.3	Impact and Outreach Report	A report summarizing the reach and effectiveness of the video pills and webinars, including analytics on views, engagement levels, and key outcomes from the events	Period 4 , 19 - 24

Deliverables 2.5			
Running number	Deliverable title	Description	Delivery period
D.2.5.4	Visibility and Outreach Plan	A structured communication strategy for promoting the master's impact, engaging potential funders, and maintaining a strong presence in the European education landscape	Period 4 , 19 - 24

Outputs

Output 2.1	
Output Title	Developing and implementing cooperation between partners to institutionalize the master's in the future, broaden its diffusion, and increase the number of partners who sign the joint program
Programme Output Indicator	RCO87_1.2: Organisations cooperating across borders
Measurement Unit	organisations
Target Value	8,00
Delivery period	Period 4, 19 - 24
Output Description	The entire master's program process is developed closely with all partners. Decisions regarding the criteria for enrolling students, preparing the course content, and evaluating it are shared. A dedicated agreement, with a specific deliverable (D.2.3.6) will meet this purpose. TESI aims to become a "training and research center" for social innovation in the coming years, expanding the number of partner universities and the number of Joint Master graduates

C.5 Project results

What do you expect to change because of the activities you plan to implement and the outputs you plan to deliver? Please take a look at the programme result indicators and select those that you will contribute to.

Result 1	
Programme result indicator	RCR81_1.2: Completion of joint training schemes
Measurement unit	participants
Baseline	0,00
Target value	25,00
Delivery period	Period 4, 19 - 24
Result description	The 25 students enrolling in the Joint TN Master TESI will acquire the following skills and competencies: - a clear vision concerning the scientific debates and the significance of social innovation in contemporary societies; - the ability to recognize, assess, and elaborate on social needs; - the ability to design, develop, evaluate, and review policies and programs to achieve social innovation objectives; - a better understanding of the foremost contemporary social issues and more effective tools and practices to address challenges in the following areas: work; social integration of migrants and marginalized groups; aging, urban and rural regeneration; education and youth empowerment. The knowledge of the 25 students will be developed through 15 teaching modules delivered with innovative didactics and reinforced by an internship and related project work. Social innovators will be trained to work in public administration, third-sector organizations, or private companies.
Result 2	
Programme result indicator	RCR84_1.2: Organisations cooperating across borders after project completion
Measurement unit	organisations
Baseline	0,00

Result 2	
Target value	8,00
Delivery period	Period 4, 19 - 24
Result description	The project results from a close and cooperative collaboration among university centers, research centers, social innovation organizations, and other stakeholders. Once the project is completed, the partnership will cooperate to: 1) re-evaluate the project in the light of the different types of evaluation implemented; 2) rethink the Master to improve it from an administrative, organizational, and scientific point of view; 3) an AGREEMENT among all the partners, to activate a second edition and to publish a second call for applications by 2029-2030; 4) strengthen the networks with social enterprises, regional and local institutions and students to become a point of reference for the training of social innovators in the area; 5) reflect on establishing an International Center for Training and Research on Social Innovation. The scientific committee, the advisory board will be maintained and expanded to achieve these objectives.

C.6 Project time plan

	Period 1	Period 2	Period 3	Period 4	After End
WP1 Master implementation					
A1.1 Management board and communication	D1.1.1				D1.1.2
	D1.1.3				
	D1.1.4				
A1.2 Master Promotion	D1.2.1				
	D1.2.2				
	D1.2.3				
A1.3 Students selection	D1.3.1				
	D1.3.2				
	D1.3.3				
	D1.3.4				
A1.4 Master Implementation				D1.4.1	
				D1.4.2	
A1.5 Mobility and Internships				D1.5.1	
				D1.5.2	
A1.6 Joint Master Evaluation				D1.6.1	
				D1.6.2	
				D1.6.3	
				D1.6.4	
				D1.6.5	
RCO85_1.2				O1.1	
WP2 TN Master Exploitation and Sustainability					

A2.1 Master promotion - regional events	D2.1.1				
	D2.1.2				
	D2.1.3				
A2.2 Regional studies on TM sustainabili...			D2.2.1		
			D2.2.2		
A2.3 Sustainability Plan			D2.3.1	D2.3.6	
			D2.3.2		
			D2.3.3		
			D2.3.4		
			D2.3.5		
A2.4 Final Event				D2.4.1	
				D2.4.2	
				D2.4.3	
A2.5 videos& webinars				D2.5.1	
				D2.5.2	
				D2.5.3	
				D2.5.4	
RCO87_1.2				O2.1	
Result indicator					
RCR81_1.2				R1	
RCR84_1.2				R2	

C.7 Project management

Information about the project management

C.7.1 How will you coordinate your project?

Who will be responsible for coordination? Will you have any other management structures (e.g. thematic groups, WP managers)? How will the internal communication work?

Project management will ensure a smooth project implementation and a timely achievement of overall and WPs' objectives, results and outputs, including the TN Master master implementation and planned sustainability.

START-UP ACTIVITIES will include signature of Subsidy Contract, drafting and signing the Partnership Agreement, staff assignment, actualization of the Gantt after the conditions clearing's closure, setting up a Project Management Unit (PMU = PM+QM+CM+FM+invited members), and Steering Committee (SC) and preparation of Financial and Management Guide.

To ensure continuous risk management, monitoring deviations and preparation of needed mitigation measures, a Quality manager will prepare a quality and risk plan in the Start-up phase that includes risk analysis of factors that could affect the successful project delivery and risk response, a mitigation strategy to identify and anticipate potential difficulties that the project might face.

Potential risk issues will be discussed on regular meetings and mitigation measures will be implemented if needed.

Start-up activities will conclude with 1-day kick off meeting organized online by LP (to minimize expenditures at the beginning of the project for the PPs still having to anticipate the internal funds), to discuss main implementation tasks, including a draft of the quality plan and financial monitoring with annexed rules.

The Steering Committee will be the decision making body leading the project. It will consist of one representative and one substitute per PP. SC will be responsible for strategic decisions, while the second, restricted body, the Project Management Unit will be responsible for project implementation. The PMU will consist of prof. Prandini (PM), Quality Manager (QM), Communication Manager (CM) and Financial Manager (FM) acting as a supervisor to prevent financial risks and underspending. The PMU will be the operational management body supporting the PM in the implementation of the project. The communication between the members will be done directly day to day and officially twice per month with a dedicated online meeting to supervise the project, discuss and approve actions to be taken with the invited partners and eventually preparing a draft for the official SC decisions for major changes/interventions. Within the PMU the decision will be made by the project manager (UNIBO project's responsible, prof. Prandini). Within the SC the decision will be made by consensus, mitigating conflicts and with the majority of members in the worst case scenario.

Following the internal regulation of UNIBO (LP) the professor responsible will act as manager (PM) under the control of the department (Director as legal signatory).

SC will meet twice per year, including KOM and final meeting, while PMU will meet regularly every two weeks (online and or in presence).

Shared internal document repository and communication space will be set-up to share all important programme and project documents, tools and templates under the direction of PMU

The PMU will be mirrored in each partner structure. Based on pre-defined functions, responsibilities and tasks, each PP will appoint a Project, a Financial and a Communication Manager in their structures/administration. Italian PPs with decentralized control system will also deal with the rule changes (national roster or internal audit).

During the IMPLEMENTATION phase, project Management & Coordination will include regular correspondence by LP and PMU members with and among PPs to continuously follow up, monitor and facilitate project progresses. The project's PMU and its members will contact directly, following

the issues, the PPs PM or CM or FM.

During the bi-weekly online PMU coordination meetings PPs concerned by the activity will be invited to actively participate to the project's management.

PPs will prepare and deliver 6-monthly Partner Progress Reports, submit to and have validated by National Controllers (NC) in line with Programme regulations. These will contribute to the 6-monthly Project Progress prepared by LP and presenting project progresses, deliverables, and outputs in the relevant project period. The LP will prepare and submit a Final Report to JS, summarizing project outputs and outcomes, based on inputs and contribution from all partners in line with Programme expectations.

A mid-term meeting SC will be organized to review project progress, the master implementation status and to take any necessary decisions for corrections based on the project's status draft presented by the PMU.

Financial Management will be implemented as a continuous activity, acting as a first level helpdesk for PPs, monitoring expenditures and taking countermeasures to avoid underspending and underperforming.

During the PROJECT CLOSURE phase, the outputs will be reassessed from the perspective of sustainability and replication, together with the stakeholders identified and participating to the final event

C.7.2 Which measures will you take to ensure quality in your project?

Describe specific approaches and processes and responsible partners. If you plan to have any type of project evaluation, please describe its purpose and scope here.

The coordinator will elaborate on a quality assurance plan at the project's beginning, with the contribution of WP leaders and co-leaders. Quality Assurance will be achieved using several indicators: planning, timetable of activities, deliverables, and regular reports. All deliverables will be discussed during the MT meetings to maximize their quality at release time. The internal quality manager (QM), as part of the core management team (MT), will be appointed to the project at the beginning. The quality manager will be someone with multiyear experience managing as a coordinator of INTERREG projects. QM will be responsible for monitoring that the process of preparation of project deliverables will be in line with the following six operational steps: operational discussion on the webinar about planned deliverables, setting up the working group, preparation of the content concept, preparation of the content draft version, commenting phase, finalization, and re-design for public use. The implementation of individual activity will be coordinated by the appointed activity leader and supported by MT. Intellectual property will be owned collectively by all partners and will be shared publicly by open innovation principles.

C.7.3 What will be the general approach you will follow to communicate about your project?

Who will coordinate project communication and how will he/she ensure the involvement of all partners? How will the communication function contribute to transfer your project results? Please note that all communication activities should be included in the work packages, as an integral part of your project. There is no need to repeat this information here.

Communication coordination will be managed by the LP which will involve the partners on 3 levels: sharing of communication strategies, sharing of tools contents (flyers, posters, folders, roll ups), contributions for online communications. A communication plan will be subcontracted to external professionals.

The Communication will contribute to results transferring to the general public through:

- contribution in the institutional websites of the partners and social network profiles
- dedicated webinars, short videos with samples of the master content

Dedicated activities have been foreseen on three levels:

- a regional event in each Country to promote the master and enlarge the basis for the requests of participation to at least 25 people
- a mid term event aimed at the stakeholders's involvement to discuss the sustainability of the master, towards future editions
- a final conference presenting the evaluation of the master.

C.7.4 How do you foresee the financial management of the project and reporting procedures for activities and budget (within the partnership and towards the programme)?

Define responsibilities, deadlines in financial flows, reporting flows, project related transfers, reclaims, etc.

Thanks to the experience in financial management achieved in 40 Interreg projects from 2014, the UNIBO Interreg Office will appoint a manager and a methodology already well-tested in many coordinated projects.

At the beginning of the project (kick-off project meeting), an explanatory session by a lead partner will be organized about the reporting process, eligibility of costs, and reimbursement of expenses, including information about the certification process and national controlling system. In the framework of the session, the lead partner will present the project's Financial Monitoring plan. Also, all relevant program reporting support documents, tools, and internal project templates needed in this process will be presented and explained, with particular care given to each partner's different budget choices at the moment of the proposal.

Eventually, in the process of report clarifications, relevant clarifications will be sent to appropriate partners, who will be given a short deadline for reply. Answers will be collected and promptly communicated to JS to clarify open issues and close the report.

C.7.5 Cooperation criteria

Please select all cooperation criteria that apply to your project and describe how you will fulfil them. Please note that Joint development, Joint implementation and Joint financing are mandatory (eligibility criteria).

Cooperation criteria	Description
Joint development	Yes Project partners have jointly developed project proposal, especially thanks (and during) to the previous project TESI. After initial drafting project concept all partners have been invited to provide comments and add activities. The budget has been proposed by the coordinator and then fine-tuned with one to one meeting between the LP and each partner.
Joint implementation	Yes Project activities will be implemented jointly at two different level of cooperation: 1) direct cooperation in the master management (UNIBO - University of Tirana and University of San Marino); 2) master external support, including communication and dedicated study on the regional/national systems for future replication (all other partners). All partners except the coordinator will balance their participation to the project by hosting internships after the Master's conclusion.
Joint staffing	Yes Project functions will be clearly defined. Project will have appointed lead partner, WP leaders and activity leaders as well as responsible persons for communication and financial reporting, avoiding duplications. Concerning the teaching aspects, each partner will be asked to
Joint financing	Yes Project budget will be joint, fairly distributed and in line with partners responsibilities. The unbalance in the project's budget assigned to the coordinator is caused by the large amount of budget necessary for the whole implementation of the transnational master, with the necessity of hosting in Bologna all the students for 8 different sections. To increase the balance of the funds, internship have been assigned to all the partners with the exception of the coordinator. Lead partner will take over administration and reporting obligations towards JS as well as distribute funds to partners according to the provided first level certificates. Partners will provide contribution to financial reporting and answer to clarifications in due time.

C.7.6 Horizontal principles

Please indicate which type of contribution to horizontal principles will be applied to the masters programmes.

Horizontal principles	Type of contribution	Description of contribution
Sustainable development as set out in Article 11 TFEU, taking into account the UN Sustainable Development Goals, the Paris Agreement and the "Do No Significant Harm" principle	neutral	TESI project pursues its objectives according to the UNESCO's principle of "Education for Sustainable Development" which empowers learners to take informed decisions and responsible actions for environmental integrity, with the general aim of empowering a learning society for also environmental sustainability. To decrease the carbon footprint of the project, the paper printed material will be reduced, replaced by digital leaflets. Online KOM and hybrid meetings and regional events are foreseen.
Equal opportunities and non-discrimination	positive effects	TESI will avoid any discrimination based on sex, racial or ethnic origin, religion or belief, disability, age or sexual orientation. Through the implementation of the Master and people selection, it will emphasize the importance of sharing knowledge, good practices and the principle of equal access to information and training.
Equality between men and women	positive effects	Within the project activities, including the people selection for the Master, gender equality will be strongly promoted by adopting the "gendered innovation" approach, defined by the EC by integrating the sex and gender perspective in the knowledge generation and the development of specific tools. Gender equality will be assured through selection procedures in project's activities. Moreover, gender balance in the partnership is guaranteed.

C.8 Long-term plans

As a programme, we would like to support projects that have a long-lasting effect (outputs/results) in the territory and those who will benefit from them. Please describe below what you will do to ensure this.

C.8.1 Ownership

Please describe who will ensure the financial and institutional support for the outputs/deliverables developed by the project (e.g. tools), and explain how these outputs/deliverables will be integrated in the work of the institutions.

Ownership will be managed according to the model of the Partnership agreement. Intellectual property rights in using project outputs, reports, and other documents relating to them shall, depending on the applicable national law, vest in the LP and/or the joint Master's signatories. In case of joint ownership, the owners will establish a written separate joint ownership agreement regarding the terms of exercising, exploiting, protecting, and cost-sharing for the protection of the jointly owned outputs (master courses).

C.8.2 Durability

Some outputs/deliverables should be used by relevant groups (project partners or others) after the project's lifetime, in order to have a lasting effect on the territory and the population. For example, new practices in urban transport need to be used by local authorities to have cleaner air in the city, and the whole population will benefit from this. Please describe how your outputs/deliverables will be used after the project ends and by whom.

After the project's completion, various stakeholders will actively use the outputs and deliverables to ensure the long-term sustainability and impact of the TN Master's program. These deliverables will serve as tools for continued engagement with students, universities, governments, and private partners, securing the program's future.

Regional Outreach Reports (D.2.1.1)

These reports, outlining methods, audiences, and outcomes, will help universities refine future recruitment strategies, ensuring continued regional engagement. Local governments can use the reports to design educational campaigns that align with national priorities, expanding the program's reach.

Sustainability Framework and Regional Feasibility Studies (D.2.2.1 D.2.2.2)

The Sustainability Framework will guide universities in securing long-term funding and institutional support through best practices and financial models, including national grants, private sponsors, and EU programs. Governments will incorporate these strategies into regional and national educational policies to ensure the program's continued relevance. Feasibility studies will inform future funding efforts and program sustainability in each country.

Sustainability Plan (D.2.3.1)

The Sustainability Plan will be used by partner universities to integrate the program into their long-term academic offerings, establish joint-degree programs, secure internal funding, and form partnerships with industry and government. It will guide universities in engaging external stakeholders to ensure the program's financial sustainability and promote it as a key element of regional development.

Video Pills and Webinar Recordings (D.2.5.1 D.2.5.2)

Video pills showcasing student experiences, faculty perspectives, and social innovation impacts will continue to be used in recruitment campaigns. They will be shared on university websites and social media channels for ongoing visibility. Webinar recordings will remain accessible post-project, offering valuable insights into the program's structure, career paths, and funding opportunities.

Ongoing Networking and Stakeholder Engagement (D.2.3.3)

Networking sessions from the final event and webinars will lead to long-term collaborations between universities, businesses, and policymakers. These partnerships will provide ongoing resources, funding, and research opportunities, ensuring the program remains responsive to evolving needs. Established networks will foster new research initiatives and joint ventures, supporting the master's program's development and integration into higher education. The program's impact on regional innovation and social development will continue to grow beyond the project's end.

C.8.3 Transferability

Some outputs/deliverables that you will deliver could be adapted or further developed to be used by other target groups or in other territories. What will you do to make sure that relevant groups are aware of your outputs/deliverables and are able to use them?

To ensure that relevant groups are aware of and can effectively use the outputs and deliverables developed for the Social Innovation Master's program, it's essential to implement a strategy that includes governance, management, and communication frameworks designed for broad dissemination. This will facilitate the program's long-term impact and enable future adaptation for similar master's programs in other territories.

The first step is to Develop a Robust Governance and Management Scheme that includes key stakeholders from partner countries and regions. This scheme should allow continuous monitoring, adaptation, and support beyond the project's lifetime, and the following sub-chapters establish it:

- a. Social Innovation Education Network (SIEN): created to unite all partner universities, institutions, and external stakeholders. This network will ensure the ongoing use and development of deliverables, allowing for exchanging knowledge and best practices. It will be the primary platform for sharing resources and strategies for social innovation education.
- b. Regional Governance Bodies for each partner country to ensure the application of deliverables in their regions. These bodies will adapt sustainability frameworks, feasibility studies, and video pills to suit regional contexts and work closely with local institutions to maximize impact.
- c. Advisory and Expert Committees will help keep deliverables updated and relevant. These committees will provide guidance on new trends in social innovation education and regional needs, ensuring that the governance framework evolves based on emerging challenges.

Secondly, a Tailored Communication and Dissemination Strategy as key to ensuring the visibility and usage of the outputs. This strategy should be multi-faceted and consider the needs of different target groups and characterized by the following steps:

- a. Targeted Outreach Campaigns targeting relevant stakeholders. For example, through webinars and conferences, Sustainability Framework Documents and Regional Feasibility Studies should be shared with higher education institutions, policymakers, and funding bodies. Video pills and webinars will be disseminated through digital channels like social media and websites, reaching prospective students, funders, and universities.
- b. Multi-language and Region-Specific Adaptations of deliverables customized for specific regions. This ensures that content resonates with diverse audiences, from students to policymakers. Regional adaptation ensures the material is relevant and practical in various contexts.
- c. Collaboration with International Networks such as the European Association of Universities (EUA), European Social Innovation Alliance (ESIA), and Global Social Innovation Forum will expand the reach of deliverables. Presenting the project at international conferences will also increase visibility and promote the adaptation of the program in other regions.

Thirdly, the deliverables have to be integrated into Future Master's Programs through the following mechanisms:

- a. Sustainability Integration into Curriculum: to ensure long-term viability, the Sustainability Framework and Sustainability Plan should be integrated into the curricula of future Social Innovation Master's programs. These deliverables will provide guidelines for developing sustainable funding strategies and securing institutional support.
- b. Replication of the Model: The Regional Feasibility Studies will serve as templates for other universities wishing to develop similar programs. These studies will outline how to assess regional contexts and identify funding sources, ensuring that future programs can replicate the model effectively.

Fourthly, Monitoring and Continuous Improvement are essential to keep deliverables updated. The regional governance bodies will gather feedback and refine the materials. A feedback loop will ensure the deliverables evolve to address new challenges in social innovation education.

Last, a Long-Term Visibility: All materials should be hosted on a central online platform, ensuring accessibility for all stakeholders. This platform will be a hub for ongoing resource access, supporting future initiatives, and ensuring the deliverables remain valuable and current.

Modulo UNIRSM *Community Design and Impact Evaluation* | Master TESI 19-20/02/27

Referente scientifico: Prof.ssa Arianna Taddei

& Prof. Riccardo Varini

Abstract

Il modulo *Community Design and Impact Evaluation* intende rafforzare competenze progettuali e valutative rivolte a professionisti e professioniste impegnati nell'innovazione sociale.

L'insegnamento propone il *Community Design* come approccio partecipativo e problem-oriented, finalizzato, attraverso lo sviluppo di capacità riflessive nei gruppi di lavoro, alla co-creazione di soluzioni sociali capaci di rispondere a bisogni complessi attraverso il coinvolgimento attivo di comunità, istituzioni pubbliche, organizzazioni del terzo settore e attori economici. Particolare attenzione è dedicata ai processi di ascolto, mappatura degli stakeholder, costruzione di reti collaborative e valorizzazione delle risorse territoriali. In modo integrato, l'insegnamento introduce strumenti di *Impact Evaluation* come dispositivi formativi e di apprendimento organizzativo, utili a sostenere la consapevolezza professionale, il miglioramento continuo delle pratiche e la rendicontazione del valore sociale generato. Attraverso casi di studio, laboratori e esercitazioni applicative, il modulo mira a sostenere i e le partecipanti nell'integrare progettazione partecipata, azione trasformativa e valutazione dell'impatto, promuovendo competenze critiche e operative per intervenire in contesti complessi, in coerenza con una visione pedagogica dell'innovazione sociale orientata all'empowerment delle persone e delle comunità.

***Community Design and Impact Evaluation* Module | Master TESI 19-20/02/27**

Scientific Coordinator: Prof. Arianna Taddei

& Prof. Riccardo Varini

The *Community Design and Impact Evaluation* module aims to strengthen design and evaluative competencies for professionals engaged in social innovation.

The course presents Community Design as a participatory and problem-oriented approach that, through the development of reflective capacities within working groups, fosters the co-creation of social solutions capable of addressing complex needs through the active involvement of communities, public institutions, third-sector organizations, and economic actors. Particular attention is devoted to processes of listening, stakeholder mapping, the construction of collaborative networks, and the valorization of territorial resources. In an integrated manner, the module introduces Impact Evaluation tools as formative devices and instruments for organizational learning, supporting professional awareness, continuous improvement of practices, and accountability for the social value generated. Through case studies, workshops, and applied exercises, the module seeks to support participants in integrating participatory design, transformative action, and impact evaluation, promoting critical and operational skills for intervention in complex contexts. This approach is aligned with a pedagogical vision of social innovation oriented toward the empowerment of individuals and communities.



UNIVERSITÀ DEGLI STUDI
DELLA REPUBBLICA DI SAN MARINO

DIPARTIMENTO DI ECONOMIA, SCIENZE,
INGEGNERIA E DESIGN

CONFERIMENTI DIRETTI CDS DESIGN

Art.11 Regolamento Reclutamento, possibile per incarichi da meno di 30 ore

Progetto c/terzi Stemma Reggenza

Coordinamento scientifico del progetto di ricerca applicata:

Responsabile Prof. Riccardo Varini

€ 1.850,00

Co-responsabile Prof. Massimo Brignoni

€ 1.000,00

Progetto generale a cura di designer senior:

Giulia Galassi – Studio JAM

€ 7.200,00

Collaborazione al progetto a cura di designer:

Coordinamento Dott.ssa Anna Guerra

€ 2.500,00

Collaborazione Dott.ssa Sara Massi

€ 1.250,00

Supervisione scientifica a cura di Ricercatori PhD

Elena Brigi

€ 500,00

Giorgio Dall'Osso

€ 500,00

San Marino, 26 aprile 2026

Alla c.a.

Illustre Direttrice Prof.ssa Anna Corradi

e

Egr. Coordinatrice Dott.ssa Paula Cenci

e p.c.

Egr. Dott.ssa Giovanna Tarducci

Dipartimento DESID di Economia, Scienze, Ingegneria e Design

Università degli Studi della Repubblica di San Marino

via Consiglio dei Sessanta, 99 - 47891 Dogana

Oggetto – Suddivisione delle somme economiche per le attività di ricerca teorica e applicata per il design strategico e sistemico dell'identità visiva dello Stemma della Reggenza della Repubblica di San Marino

Buongiorno,

con la presente, considerata la delicatezza dell'incarico e il prestigio delle attività da svolgere inoltriamo la suddivisione delle somme a disposizione per le attività inerenti il progetto di ricerca teorica e applicata per il design strategico e sistemico dell'identità visiva e dell'immagine coordinata comunicativa dello Stemma della Reggenza.

La somme a disposizione ammontano all'importo di € 18.500,00 vengono così suddivise:

Coordinamento scientifico del progetto di ricerca applicata: € 2.850,00

- Responsabile prof. Riccardo Varini € 1.850,00
- Co-responsabile Prof. Massimo Brignoni € 1.000,00

Progetto generale a cura di designer senior: € 7.200,00

- Giulia Galassi – Studio JAM: € 7.200,00

Collaborazione al progetto a cura di designer: € 4.750,00

- Coordinamento dott.ssa Anna Guerra € 2.500,00
- Collaborazione dott.ssa Sara Massi € 1.250,00
- Supervisione scientifica Ricercatrice PhD Elena Brigi € 500,00
- Supervisione scientifica Ricercatore PhD Giorgio Dall'Osso € 500,00

Rimborso spese viaggi e soggiorni, quota 20% DESID: € 3.700,00

Il progetto ha già sviluppato le fasi di sopralluogo in alcuni degli istituti ed Enti che conservano memoria materiale e immateriale inerente l'Istituzione della Reggenza, la fase di raccolta documentale e di analisi del materiale di archivio, la fase di meta progetto strategico e di programmazione con incontro con i gruppi di lavoro.

Trasmetteremo a breve la documentazione in merito a queste fasi.

In attesa di una Vostra cortese verifica, si porgono cordiali saluti

Per il Gruppo di ricerca
Il Responsabile scientifico
Prof. Riccardo Varini



LOGHI??

CONTRATTO DI COLLABORAZIONE DI RICERCA TRA L'UNIVERSITÀ DEGLI STUDI DI SAN MARINO

**LA SEGRETERIA DI STATO PER IL LAVORO, LA PROGRAMMAZIONE ECONOMICA,
I RAPPORTI CON L'A.A.S.S., LA TRANSIZIONE ECOLOGICA E L'INNOVAZIONE TECNOLOGICA**

**LA SEGRETERIA DI STATO PER IL TERRITORIO, L'AMBIENTE, L'AGRICOLTURA, LA PROTEZIONE CIVILE
E I RAPPORTI CON L'A.A.S.L.P.**

LA SEGRETERIA DI STATO PER LE FINANZE E IL BILANCIO, I TRASPORTI E L'ENERGIA

Il Congresso di Stato della Repubblica di San Marino, qui rappresentato da:

Segretario di Stato per il Lavoro, la Programmazione Economica, i Rapporti con l'A.A.S.S., la Transizione Ecologica e l'Innovazione Tecnologica, Alessandro Bevitori, nato a _____ e residente a _____

Segretario di Stato per il Territorio, l'Ambiente, l'Agricoltura, la Protezione Civile e i Rapporti con l'A.A.S.L.P., Matteo Ciacci, nato a _____ e residente a Murata di San Marino (RSM) in via _____

Segretario di Stato per le Finanze e il Bilancio, i Trasporti e l'Energia, Marco Gatti, nato _____ e residente a _____

in forza di delibera dell'On.le Congresso di Stato n. XX assunta nella seduta del XX 2026, di seguito in breve "Committenti", da una parte,

L'Università degli Studi della Repubblica di San Marino, nella persona del Rettore, prof. Corrado Petrocelli, nato _____ e residente _____ in qualità di suo rappresentante legale, di seguito denominata UNIRSM, dall'altra;

premesse che

- in data 21 ottobre 2021 è stato sottoscritto un Protocollo di Intesa fra l'Università degli Studi di San Marino e l'On.le Congresso di Stato della Repubblica di San Marino, successivamente rinnovato nel corso del 2024, per sviluppare "una collaborazione volta a rendere più efficaci le interazioni nell'ambito delle attività di ricerca e di Terza Missione di UniRSM e le massime Istituzioni della Repubblica di San Marino";
- il Congresso di Stato ritiene l'Università degli Studi della Repubblica di San Marino un partner privilegiato nello sviluppo di progetti dall'alto tasso di innovazione e ne riconosce la competenza e la professionalità nel caso specifico del presente contratto di collaborazione di ricerca;
- il Corso di Studio in Ingegneria Civile di UniRSM dispone di risorse umane e strumentali per l'esecuzione dell'attività di cui sopra come meglio dettagliata nel successivo art. 1 del presente contratto

CONVENGONO E STIPULANO

Art. 1

Oggetto – Obiettivi

I Committenti affidano ad UNIRSM, che accetta, un programma di ricerca e di sviluppo finalizzato alla raccolta dati, all'identificazione di possibili scenari di produzione e consumo e all'individuazione delle tecnologie applicabili per la produzione ed il risparmio energetico volti ad una maggiore indipendenza energetica della Repubblica di San Marino.

Il programma prevede lo sviluppo del testo del Piano Energetico Nazionale della Repubblica di San Marino. Si prevede la costituzione di un team multidisciplinare composto dai consulenti indicati dai Committenti e da docenti e neolaureati del Corso di Studio in Ingegneria civile UNIRSM.

Art. 2

Referenti del Contratto - Responsabili scientifici

I Committenti affida la responsabilità del presente accordo al Dott./Ing.
L'UNIRSM affida la Responsabilità e Direzione Scientifica del progetto al Prof.

Art. 3

Fasi e durata del progetto

Il progetto si svilupperà nell'arco temporale di 6 mesi secondo la seguente traccia di lavoro:

Fase 1 – entro il 30 giugno 2026

- Incontri preliminari tra i docenti responsabili UNIRSM ed i Committenti per la definizione dettagliata del brief di progetto
- Predisposizione del brief ufficiale di progetto che I Committenti proporrà a UNIRSM
- Individuazione neolaureato / tutor da parte di UNIRSM

Fase 2 – entro 30 luglio 2026

Raccolta dati, identificazione dei possibili scenari e validazione delle tecnologie applicabili

Fase 3 – entro il 30 settembre 2026

Redazione della bozza preliminare del Piano Energetico Nazionale

Fase 4 – entro il 31 ottobre 2026

Invio ad UNIRSM dei commenti e della revisione da parte dei Committenti

Fase 4 – entro il 30 novembre 2026

Redazione finale della bozza del Piano Energetico Nazionale e trasmissione all'Autorità di Regolazione per i Servizi Pubblici e l'Energia

Fase 5 – entro il 31 dicembre 2026

Approvazione del Piano Energetico Nazionale da parte dell'Autorità di Regolazione per i Servizi Pubblici e l'Energia.

Il presente Contratto di collaborazione di ricerca decorre dalla firma e terminerà entro il mese di dicembre 2026, fatte salve le proroghe da concordare tra le parti per cause di forza maggiore.

Art.4

Aspetti economici

Per lo svolgimento dell'attività collaborazione di ricerca di cui all'art.1) I Committenti si impegna a versare all'Università di San Marino la somma di **€18.000,00** (diciottomila/00).

Tale somma verrà corrisposta in due rate:

€ 9.000,00 (novemila/00) alla firma del presente accordo;

€ 9.000,00 (novemila/00) entro il mese di novembre 2026.

La somma sopra indicata si intende comprensiva di tutti i costi e qualsivoglia spesa sostenuta dall'UNIRSM per l'attività svolta.

Art.5

Proprietà intellettuale

La proprietà di qualunque risultato, inventivo, brevettabile o meno, derivante direttamente dall'attività di collaborazione di ricerca specificatamente dedotta nel presente contratto spetterà al Committente. È fatto salvo il diritto dei componenti del gruppo di lavoro Unirsm di essere nominati quali autori in eventuali brevetti relativi a tali risultati.

I risultati inventivi brevettabili o meno che dovessero scaturire in occasione dello svolgimento dell'attività di collaborazione di ricerca ma che non siano riferibili direttamente all'attività collaborazione di ricerca specificatamente dedotta in contratto sono di proprietà di UnirSM.

Art. 6

Riservatezza

UNIRSM e I Committenti si impegnano a considerare come assolutamente riservato e segreto ogni dato, informazione, documento, cognizione fatti relativi alle innovazioni tecnologiche di cui al precedente articolo. Gli obblighi di segretezza e riservatezza cesseranno, per i risultati inventivi brevettabili, alla data di pubblicazione della relativa domanda di brevetto, ovvero decorsi 5 anni dalla scadenza del presente contratto, salvo previa autorizzazione scritta della parte titolare dei diritti di brevettare e/o di brevetto.

Art. 7

Utilizzo dati con finalità scientifica

UNIRSM potrà liberamente utilizzare i risultati della ricerca, diversi da quelli disciplinati al precedente art. 5, comma 1, allo scopo di ricavarne pubblicazioni di carattere scientifico, previa autorizzazione scritta del committente.

Art. 8

Trattamento dei dati personali

Tutte le informazioni e i dati forniti nell'ambito di procedimenti amministrativi e per la fruizione di servizi erogati da UNIRSM saranno trattati in conformità alla Legge del 21 dicembre 2018 n. 171 – “Protezione delle persone fisiche con riguardo al trattamento di dati personali” e alle informative pubblicate sul portale dell'Università degli Studi www.unirsm.sm.

La sottoscrizione del presente contratto da parte di UNIRSM costituisce nomina del medesimo UNIRSM, ai sensi della Legge 171/2018, a Responsabile del Trattamento dei Dati personali dei quali UNIRSM dovesse entrare in possesso a qualsiasi titolo durante lo svolgimento delle prestazioni relative al presente accordo per tramite del Committente nel caso in cui i Committenti si configurassero per tali dati personali quale Titolare del Trattamento. Le indicazioni sopra riportate costituiscono istruzioni perentorie relative a tale nomina da parte di UNIRSM al Committente.

La sottoscrizione del presente contratto da parte del Committente costituisce nomina del medesimo, ai sensi della Legge 171/2018, a Responsabile del Trattamento dei Dati personali dei quali i Committenti dovessero entrare in possesso a qualsiasi titolo durante lo svolgimento delle prestazioni relative al presente accordo per tramite di UNIRSM nel caso in cui UNIRSM si configurasse per tali dati personali quale Titolare del Trattamento. Le indicazioni sopra riportate costituiscono istruzioni perentorie relative a tale nomina da parte del Committente a UNIRSM.

Art. 9

Segretezza

Ciascuna delle parti firmatarie il presente contratto è tenuta ad osservare il segreto nei confronti di qualsiasi persona non autorizzata, per quanto riguarda fatti, informazioni, cognizioni, documenti od oggetti di cui fosse venuta a conoscenza o che le fossero stati comunicati dalla controparte in virtù del contratto stesso e che non siano oggetto della disciplina prevista nel precedente art. 6.

Le parti non saranno responsabili di eventuali danni che dovessero derivare dalla trasgressione alle disposizioni del presente articolo qualora provino che detta trasgressione si è verificata nonostante l'uso della normale diligenza in rapporto alle circostanze.

Le parti concordano fin da ora che eventuali azioni di risarcimento danni derivanti dalla trasgressione alle disposizioni del presente articolo non potranno comunque avere ad oggetto un risarcimento di importo superiore al corrispettivo previsto dal contratto.

Art. 10

Recesso

Le parti contraenti possono recedere dal presente contratto mediante un preavviso di tre mesi da notificare con lettera raccomandata con avviso di ricevimento.

Nell'ipotesi di recesso da parte del Committente questo corrisponderà all'UNIRSM, l'importo delle spese già sostenute o per le quali è sorto l'obbligo di pagare secondo le norme vigenti ed in base al contratto, al momento del recesso.

Indipendentemente dalla parte recedente, resta inteso che il materiale prodotto sino alla data di efficacia del recesso sarà consegnato ai Committenti.

Salvo quanto stabilito nel presente articolo, nessuna ulteriore pretesa o rivendicazione può essere avanzata ad alcun titolo dalle parti in conseguenza dell'anticipata cessazione del rapporto contrattuale.

Anche nel caso di recesso, le parti rimangono vincolate a quanto previsto nei precedenti artt.5, 6, 7 e 8.

Art. 11

Assicurazioni

I Committenti potranno far partecipare all'attività di collaborazione di ricerca soggetti da esso incaricati in accordo con UNIRSM. Tale personale o altro personale, comunque esterno all'UNIRSM, autorizzato a partecipare alla ricerca, sarà compensato e coperto dal punto di vista assicurativo direttamente dal Committente, mentre sotto il profilo scientifico, la loro opera sarà svolta in collaborazione e sotto la direzione scientifica del Responsabile del progetto.

I Committenti esonerano l'UNIRSM da ogni responsabilità per danni che dovessero derivare a persone e/o cose dall'esecuzione delle attività oggetto del presente contratto causati dal personale dalla stessa incaricato ai sensi del precedente comma.

I Committenti consentono a che personale afferente all'UNIRSM, compresi i consulenti esterni coinvolti nel progetto, possano accedere ai locali o alle strutture dello stesso per l'esecuzione dell'attività collaborazione di ricerca. L'UNIRSM che il proprio personale strutturato e gli eventuali dottorandi di ricerca, assegnisti di ricerca o titolari di borse e di ricerca di formazione avanzata di Ateneo partecipanti all'attività di ricerca sono coperti da assicurazione contro infortuni.

Il personale di entrambe le parti contraenti è tenuto ad uniformarsi ai regolamenti di sicurezza in vigore nelle sedi di esecuzione dell'attività attinenti al presente contratto.

Art. 12

Controversie

Per eventuali controversie nascenti dall'interpretazione, applicazione ed attuazione del presente contratto è competente in via esclusiva il Foro della Repubblica di San Marino.

Art. 13

Relazione sul processo

I Committenti si impegnano a fornire una relazione indicante le attività poste in essere in esecuzione del progetto di cui al precedente articolo 1 e 3, con particolare indicazione dei risultati che verranno eventualmente conseguiti, a conclusione della attività.

Fatto, letto approvato e sottoscritto in n. 4 (quattro) originali ad uso delle parti.

San Marino,

Il Rettore dell'Università degli Studi di San Marino
Prof. Corrado Petrocelli

Per il Congresso di Stato
Il Segretario di Stato per il Lavoro, la Programmazione Economica, i Rapporti con l'A.A.S.S., la Transizione Ecologica e l'Innovazione Tecnologica
Dott. Alessandro Bevitori

Il Segretario di Stato per il Territorio, l'Ambiente, l'Agricoltura, la Protezione Civile e i Rapporti con l'A.A.S.L.P.
Dott. Matteo Ciacci

Il Segretario di Stato per le Finanze e il Bilancio, i Trasporti e l'Energia
Dott. Marco Gatti



UNIVERSITÀ
DEGLI STUDI
DELLA REPUBBLICA
DI SAN MARINO

Memorandum of understanding (MoU)

between

University of the Republic of San Marino

and

International Experts for Research Enrichment and Knowledge Exchange (IEREK)

**Framework for Cooperation in Co-Hosting and Organizing Academic Conferences
in the field of Design-related disciplines.**

This Agreement is signed between:

1.

University of the Republic of San Marino, the “strategic partner”, is represented by:

Name:

Role:

Location:

(First Party)

2.

IEREK (International Experts for Research Enrichment and Knowledge Exchange), Owner and Organizer, represented by:

Name: Dr. Mourad Amer

Role: IERЕК CEO & Founder

Locations: 11 Behera St./ Abou Kir St. Janaklis, Alexandria, Egypt.

COEUS: Simmlerstr. 17 - 75172 Pforzheim, Germany

(Second Party)

Objective and Scope of Cooperation:

Seeking to spread science, exchange knowledge among nations and benefit from international expertise, both parties agree on entering an agreement in support of international academic conferences within the fields of Design-related disciplines.

First Clause: Description

Both Parties agree to establish a partnership aimed at organizing international academic conferences in the field of Design-related disciplines. These events may be hosted at the University of the Republic of San Marino or at other international universities, utilizing flexible participation formats including in-person and online (hybrid) modes.

For the aforementioned events, IERЕК will be solely responsible for the advertising, marketing, and administration of the events and its accompanying activities, up to launch date. IERЕК will also be responsible for the organizational and scientific matters related to the events, with the help of its established scientific committee and Partner University, including the University of the Republic of San Marino.

University of the Republic of San Marino, the first party, carries the responsibility of supporting the conferences through scientific guidance, marketing through its network and among its faculty members and student body, seeking sponsorship opportunities to maximize the event’s success.

Second Clause: Obligations

The First Party takes responsibilities such as to:

1. Announce and disseminate news of events on its website and through its networks (inclusive of social media), as well as in other institutions (such as laboratories, research centers, associations, etc.) and support the event to maximize the opportunities of success.
2. Grant main partners (host and organizer) permission to use their logo(s) on the IERЕК website, social media platforms, proceedings publication, conference program and conference merchandise and material for marketing purposes.

3. Support **IEREK Conferences** through suggestions for session moderators and reviewers following the Second Party's requirements and Criteria from faculty/ staff or network and connections.
4. Encourage participation to potentially secure a minimum of 10 paid submissions from the university's affiliates (students and faculty) and external connections (not necessarily affiliated with the university, such as practitioners, colleagues abroad, independent researchers, etc.).
5. Solicit submissions and registrations from the university's connections and/or affiliations (students, staff, partners etc.)
6. Ensure that all university (first party) affiliates contributing to/ attending the conferences register through the IEREK (second party) website, or directly through the conference email, using the university email address or university ID.
7. Potentially plan and run supporting or accompanying activities, sessions, and workshops within/ to complement conferences themes and tracks, if agreed upon with the second party.

IEREK, The Second Party, undertakes to:

1. Announce and disseminate news of organized events on its website and through its networks, as well as in other partner institutions.
2. Coordinate aspects of co-operation with the Main host, co-hosts, and other strategic partners in order to determine the scientific topics and the dissemination of the event(s) around the world.
3. Announce the first party as a strategic partner and scientific partner and use its logo(s) on the IEREK website, social media platforms, merchandise, and conferences material for marketing purposes.
4. Manage administrative aspects of the organized events, including coordination, control, registrations and submissions, and launch.
5. Receive, through its website, information, registrations, and submissions of event participants, including authors, co-authors, audience members, and keynote speaker requests, and make the necessary decisions with the help of the main host and partner.
6. Oversee the publication(s) by: recruiting editorial board members, as necessary, conducting and managing the peer review process, following respective publisher guidelines, to produce high-quality publications within a pre-planned timeline.
7. Contact and establish agreements with international institutions and organizations to maximize event success, networking opportunities, and exposure for all parties involved.
8. Offer affiliates of the first party (strategic partner) a 15% discount on registration fees (inclusive of attendance/ participation and publishing consideration, which is optional) and applicable to the regular payment stage.
9. Offer professors/staff members that affiliated with the partner university (first party), 2 free contributions to be considered as part of the proceedings volume to be published by Springer Nature in one of IEREK's book series.

Third Clause: Commitments

The parties undertake to abide by the foregoing obligations for all future collaborations. There is no legal consequence for any party failing to comply with this agreement. It is therefore only to be considered as an orientation to regulate the relationship and to know their rights and duties by each of the parties. Furthermore, this Agreement is not exclusive to any of the parties; That is to say, each party may enter into relationships with other universities or institutions for other separate activities, taking into account exclusively the intellectual property of each party. Finally, this agreement is limited exclusively to the organization of a potential first edition of the event and may be renewed, upon its conclusion, for any subsequent editions.

Fourth Clause: Tasks

Each party will appoint a person competent in English to follow up with communications, paper and electronic correspondence with the other party. The appointed parties are

1- University of the Republic of San Marino

Name:
Email:
Position:.....
Phone Number:

For the purpose of **scientific coordination** under this Memorandum of Understanding (MOU), the designated representative shall be:

Name: **Claudio Gambardella**
Email: c.gambardella@unirms.it

2-IEREK (International Experts for Research Enrichment and Knowledge Exchange):

Exchange): Name: **Mourad Amer**

Primary Email: morad_amer@yahoo.com (personal)
Secondary Email: mourad@ierek.com, s.editor@asti-book-series.com
Personal Phone Number: +201003130100; +201003130200

Name: **Abdelrahman Mourad**
Primary Email: amouradamer@yahoo.com (personal)
Secondary Email: amouradamer@ierek.com, abdelrahmanmouradamer@gmail.com
Personal Phone Number: +201001381089

Fifth Clause: Confidentiality

1. Each party is to treat all confidential information owned by the other party, which is specifically designated as confidential information in writing, including all information or material disclosed in relation to this MoU as confidential and shall not disclose or permit the same to be disclosed to a third party without the written consent of the disclosing party.
2. It shall be the responsibility of each party to ensure the confidential information is only disclosed to those of its officers, employees or agents engaged in the performance of an academic or research program on a strictly “need to know basis” and have such officers, employees or agents sign written confidentiality undertakings as may be required. This provision shall survive the expiration of this MoU.
3. Neither Party can publish, disseminate, make publicly available, or disclose to a third party any result of the cooperation without prior written consent of the other Party on the manner, timing and contents of such disclosure. Any breach of this provision shall be considered not only a breach of this Article but also a breach of confidentiality.

Sixth Clause: Ownership, Intellectual Property and Copyright

1. The second party shall take the necessary measures to serve and protect the interests of its participants.
2. The Parties acknowledge that copyright in articles submitted to the second party shall remain vested in the authors or original copyright holders (e.g. authors’ institution) until transferred to the publisher.
3. The parties acknowledge that nothing in this agreement shall be construed to give the first party a claim to ownership of any intellectual property, including but not limited to the conference’s theme, topics and editions or that owned or provided by any third parties and used in, or in conjunction with, the conference.

Seventh Clause: Termination

Each Party shall have the right to terminate the Memorandum of Understanding by giving no less than 6 months' written notice, in writing, to the other Party, before the potentially scheduled joint event.

Eighth Clause: Amendment

This Memorandum of Understanding shall not be amended, altered, changed or otherwise modified without the mutual consent of the parties and such amendments, alterations, changes and modifications shall be made in writing and signed by the parties hereto.

Ninth Clause: Assignment

Unless otherwise agreed in writing, neither party shall transfer or assign all or any of their rights, obligations, interests or benefits hereunder to any third party.

This collaboration agreement primarily aims at spreading knowledge and science, and each party is committed to pursuing this goal. In addition, both parties commit themselves to respecting each other and to mutually benefiting. The parties subscribe to this agreement with the best auspices of progress and prosperity:

MEMORANDUM OF UNDERSTANDING OFFICIAL SIGNATURES

The parties subscribe to this agreement with the best auspices of progress and prosperity:

First Partner

University of the Republic of San Marino

Name:

Position:

Date:

Signature:

Second Partner

IEREK (International Experts for Research
Enrichment and Knowledge Exchange), Egypt

Name: Mourad Amer

Position: IEREK CEO & Founder

Date:

Signature:

San Marino 21 maggio 2026

Alla cortese attenzione

Direttrice Prof.ssa Anna Corradi

e p.c.

Egr. Coordinatrice Dott.ssa Paula Cenci

*Dipartimento di Economia, Scienze, Ingegneria e Design -
DESID*

Università degli Studi della Repubblica di San Marino

Via Consiglio dei Sessanta, 99 47891 Dogana – RSM

OGGETTO: Assegnazione incarichi per progettazione, organizzazione e gestione del Festival "Forma Aperta" nel contesto delle celebrazioni conclusive dei venti anni dalla fondazione del Corso di studi in Design

Buongiorno,

con il presente documento si richiede di poter assegnare gli incarichi per la progettazione, organizzazione e gestione della prima edizione del Festival in design "FORMA APERTA", promosso e curato dal nostro costituendo Centro di ricerca in design di comunità assieme a giovani designer e rivolto a giovani designer, ma non solo.

Il Festival si effettuerà nelle date tra il 19 e 20 giugno 2026 nella sede dell'ex Monastero di Santa Chiara, sede dei corsi in design, nel contesto delle celebrazioni conclusive dei venti anni dalla fondazione del Corso di studi in Design.

In particolare, i designer neolaureati o studenti cui assegnare gli incarichi hanno costituito ad hoc e fanno parte di un collettivo dal nome "Collettivo 739" e della costituenda società startup "Swag Marino". Il nostro gruppo di ricerca gestisce e coordina con loro tutta l'organizzazione.

L'ammontare dei loro incarichi, i loro nominativi e i numeri di conto bancario sono i seguenti:

Nicolò Sicuro,

incarico per € 5.000,00

IBAN: SM43X0854009803000030190380

E_mail: n.sicuro@studio.unirsm.sm

Sofia Maggiani,

incarico per € 5.000,00

IBAN: IT84J0311502801000000003819

E_mail: sofysofu@gmail.com

Elena Marchi,

incarico per € 3.000,00

IBAN: IT95F0306902121100000007842

E_mail: elenamarchi02@gmail.com

Associazione Youth, incarico per € 5.000,00 (della quale avete già i dati).

Il bilancio economico delle uscite del progetto ammonta a circa € 18.000,00, che comprende le spese di co-progettazione con il nostro gruppo, le spese per l'invito e il pernottamento di 14 tra espositori, relatori e designer che terranno dei workshop, le spese per i diritti della SIAE (musica), le spese per la promozione, per la realizzazione di magliette ad hoc, per alcuni momenti di rinfresco ecc..

Prof. Riccardo Varini

Comitato organizzativo – FORMA APERTA – D/VENTI

Firma: _

Alleghiamo anche le carte d'identità degli assegnatari.

CONTRATTO DI CONSULENZA COMMISSIONATA**TRA**

Il Dipartimento di Architettura dell'Alma Mater Studiorum - Università di Bologna (C.F. 80007010376, P.IVA n. 01131710376), con sede legale in Cesena (Italia), alla Via dell'Università, 50 -47521-, rappresentato dal Direttore del Dipartimento Prof. Fabrizio Ivan Apollonio autorizzato alla stipula del presente Contratto con delibera della Giunta di Dipartimento del 03/06/2026 e che agisce per conto del Dipartimento ai sensi delle disposizioni statutarie;

(di seguito indicata come “**Committente**” o, indistintamente, come “**Parte**”

E

L'Università degli Studi della Repubblica di San Marino (C.F. 91164430406, COE n. SM3379), con sede legale in San Marino (RSM), in Contrada Omerelli, 20 – 47890-, rappresentata dal Rettore Prof. Corrado Petrocelli, quale rappresentante legale, a seguito di delibere del Consiglio dell'Università del __/6/2026 e del Senato Accademico del __/06/2026;

(di seguito indicata come “l'Università di San Marino ” o, indistintamente, come “**Parte**”);

(entrambe di seguito collettivamente indicate come le “**Parti**”)

LE PARTI COME IN EPIGRAFE INDIVIDUATE**PREMESSO CHE:**

(A) il Committente opera nel settore della ricerca accademica e, più in particolare, nell'ambito delle Industrie Culturali e Creative e nelle aree

specificamente orientate al design;

(B) il Committente intende affidare all'Università di San Marino l'attività di consulenza descritta all'art. 2 del presente Contratto e nei documenti ivi richiamati e allegati;

(C) il D.P.R. n. 382 del 11.07.1980, art. 66, come modificato dalla L. n. 370 del 19.10.1999, art.4, co. 5, nonché il R.D. n. 1592 del 31.08.1933, art. 49, consentono alle Università, compatibilmente con la loro funzione scientifica e didattica, l'esecuzione di attività di ricerca e consulenza, di analisi, controlli, tarature, prove ed esperienze stabilite mediante contratti o convenzioni di diritto privato;

(D) l'Università di San Marino possiede le competenze necessarie per lo svolgimento dell'attività di consulenza descritta all'art. 2 del presente Contratto e nei documenti ivi richiamati;

CONVENGONO E STIPULANO QUANTO SEGUE:

Art. 1 (Definizioni)

1.1 Ai fini del presente Contratto, i termini successivamente indicati, ove riportati con lettera iniziale maiuscola, avranno il seguente significato, con la precisazione che i termini definiti al singolare devono intendersi come riferiti anche al plurale e viceversa:

- "Consulenza": l'attività di consulenza descritta all'art. 2 del presente Contratto e nei documenti ivi richiamati e allegati ;
- "Responsabile della Consulenza": il soggetto designato da ciascuna Parte che agisce come referente all'esecuzione del presente Contratto;
- "Corrispettivo": l'importo complessivamente versato dal Committente al Dipartimento/Struttura per l'esecuzione della Consulenza;

▪ “Background”: opere dell’ingegno e altri materiali oggetto di protezione

ai sensi della legge n. 633/1941 e ss.mm.ii., disegni e modelli,

invenzioni, modelli di utilità, topografie di prodotti a semiconduttori,

segreti commerciali e industriali, varietà vegetali e ogni altro bene

immateriale protetto o proteggibile ai sensi del d.lgs. n. 30/2005 e

ss.mm.ii., nonché ogni ulteriore bene immateriale protetto o

proteggibile ai sensi della normativa nazionale, comunitaria e

internazionale in materia di proprietà intellettuale e industriale, dei cui

diritti una Parte sia titolare o contitolare prima dell’avvio del rapporto

di consulenza oggetto del presente Contratto;

▪ “Sideground”: opere dell’ingegno e altri materiali oggetto di protezione

ai sensi della legge n. 633/1941 e ss.mm.ii., disegni e modelli,

invenzioni, modelli di utilità, topografie di prodotti a semiconduttori,

segreti commerciali e industriali, varietà vegetali e ogni altro bene

immateriale protetto o proteggibile ai sensi del d.lgs. n. 30/2005 e

ss.mm.ii., nonché ogni ulteriore bene immateriale protetto o

proteggibile ai sensi della normativa nazionale, comunitaria e

internazionale in materia di proprietà intellettuale e industriale, se

realizzati o comunque conseguiti da una Parte durante il periodo di

efficacia del presente Contratto ma non in esecuzione dello stesso, e ciò

anche se rientranti nel medesimo settore tecnico o scientifico oggetto

del presente Contratto;

▪ “Foreground”: opere dell’ingegno e altri materiali protetti ai sensi della

legge n. 633/1941 e ss.mm.ii., disegni e modelli, invenzioni, modelli di

utilità, topografie di prodotti a semiconduttori, segreti commerciali e

	industriali, varietà vegetali e ogni altro bene immateriale protetto ai	
	sensi del d.lgs. n. 30/2005 e ss.mm.ii., nonché ogni ulteriore bene	
	immateriale protetto ai sensi della normativa nazionale, comunitaria e	
	internazionale in materia di proprietà intellettuale e industriale,	
	realizzati o comunque conseguiti in occasione dell'attuazione del	
	rapporto oggetto del presente Contratto e in ragione di esso;	
	▪ "Informazioni Riservate": qualunque informazione, dato o conoscenza	
	di natura tecnico-scientifica, commerciale o finanziaria, che abbiano	
	valore economico in quanto riservati, in qualsiasi forma espressi e/o su	
	qualsiasi supporto memorizzati, che siano stati comunicati da una Parte	
	all'altra nell'ambito del rapporto oggetto del presente Contratto e in	
	ragione di esso, anche quando non specificamente e visibilmente	
	qualificati come "riservati" o "segreti".	
	Art. 2 (Oggetto del Contratto)	
	2.1 Il Committente affida all'Università di San Marino, che accetta alle	
	condizioni di seguito specificate, l'esecuzione di attività di consulenza sul	
	seguente tema:	
	collaborazione sulla ricerca legata all'esperienza interattiva negli spazi di	
	lungodegenza pediatrica dell'ospedale Sant'Orsola di Bologna come	
	meglio specificato nell'Allegato A .	
	Art. 3 (Responsabili della Consulenza)	
	3.1 Il Committente designa quale Responsabile della Consulenza il Prof.	
	Michele Zannoni	
	3.2 L'Università di San Marino designa quale Responsabile della	
	Consulenza il dott. Giorgio dall'Osso.	
		4

3.3 Le Parti potranno in qualunque momento sostituire il Responsabile della Consulenza come sopra designato, dandone tempestivamente comunicazione per iscritto all'altra Parte.

Art. 4 (Modalità e luogo di esecuzione della Consulenza)

4.1 Qualora la Consulenza o parte di essa debba essere svolta presso i locali del Committente, quest'ultimo si impegna a concedere al Responsabile della Consulenza per l'Università di San Marino e al personale coinvolto l'accesso ai locali predetti nonché l'utilizzazione dei macchinari, attrezzature o altri beni di proprietà del Committente.

4.2 Qualora la Consulenza o parte di essa richieda che macchinari, attrezzature o altri beni di proprietà del Committente siano trasferiti presso i locali dell'Università di San Marino, questi saranno concessi in comodato d'uso gratuito per tutta la durata della Consulenza mediante apposito contratto, sottoscritto ai sensi della regolamentazione d'Ateneo. Le relative spese di assicurazione contro i rischi di incendio e furto, nonché le eventuali spese di trasporto e di ritiro, al termine delle attività, resteranno a carico del Committente.

4.3 È posto a carico del Committente l'ottenimento di eventuali permessi e autorizzazioni necessari per lo svolgimento delle attività di Consulenza.

Art. 5 (Personale)

5.1 Ai fini dell'esecuzione del presente Contratto l'Università di San Marino potrà avvalersi della collaborazione del proprio personale, anche non dipendente (ad es. assegnisti di ricerca, borsisti, collaboratori a contratto) nonché, in relazione al tipo di attività da svolgere, di personale esterno specializzato, strutture specializzate o di altri Istituti, Centri di

Ricerca o Laboratori.

5.2 Ciascuna Parte provvede alla copertura assicurativa di legge contro gli infortuni del proprio personale impiegato nello svolgimento delle attività previste dal presente Contratto, in qualsivoglia sede.

5.3 Il personale di una Parte che si rechi presso i locali dell'altra per l'esecuzione delle attività oggetto del presente Contratto sarà tenuto a uniformarsi ai regolamenti disciplinari e di sicurezza che siano eventualmente in vigore. A tal fine le Parti si impegnano affinché al personale utilizzato nelle attività oggetto del presente Contratto vengano fornite dettagliate informazioni sui rischi specifici esistenti nell'ambiente in cui si andrà ad operare e sulle misure di prevenzione e di emergenza adottate in relazione alla propria attività, anche sulla base del documento di sicurezza elaborato dal Datore di Lavoro della struttura ospitante e custodito presso quest'ultima, in base all'art. 28 del testo aggiornato del D. Lgs. 81/2008.

Art. 6 (Durata)

6.1 Il presente Contratto è valido ed efficace a far data dalla sua sottoscrizione sino al 20 luglio 2026 salva la possibilità per le Parti di concordare, per iscritto, eventuali proroghe o rinnovi.

Art. 7 (Corrispettivo e modalità di pagamento)

7.1 Il Committente si impegna a versare all'Università di San Marino, per l'esecuzione della Consulenza, un Corrispettivo pari a **€ 4.000,00 (quattromila/00)**.

7.2 Il Corrispettivo sarà versato dal Committente in un'unica tranche, a seguito dell'emissione di regolare fattura senza addebito di IVA, che sarà

trasmessa all'indirizzo PEC da.dipartimento@pec.unibo.it. La fattura sarà successivamente integrata dal Committente con applicazione dell'IVA nella misura del 22% mediante il meccanismo del reverse charge, ai sensi della normativa vigente.

Le Parti assicurano la tracciabilità dei flussi finanziari al fine di prevenire infiltrazioni criminali, in conformità a quanto previsto dall'articolo 3 della legge 13 agosto 2010, n. 136 (Tracciabilità dei flussi finanziari), nonché dalle circolari applicative.

7.3 Il Committente, ai sensi e per gli effetti dell'art. 1462 cod. civ., non potrà opporre eccezioni – incluse, a titolo meramente esemplificativo, quelle di mancato, parziale o inesatto adempimento da parte dell'Università di San Marino, e con la sola esclusione delle eccezioni di nullità, annullabilità e rescissione del presente Contratto – al fine di evitare o ritardare il pagamento del Corrispettivo o di singole *tranches* di pagamento.

Art. 8 (Ritardato pagamento e interessi)

In caso di ritardato pagamento, il Committente dovrà corrispondere al Dipartimento, senza necessità di intimazione o formale messa in mora, gli interessi legali di mora di cui al D. lgs. 231/2002 ss.mm.ii.

Art. 9 (Diritti delle Parti sul Background e sul Sideground)

9.1 Ciascuna Parte è titolare dei diritti di proprietà intellettuale e industriale relativi al proprio Background e al proprio Sideground. Le Parti si danno reciprocamente atto del fatto che niente di quanto previsto nel presente Contratto deve considerarsi in modo diretto o indiretto come implicante la cessione di alcun diritto in relazione al proprio Background

e al proprio Sideground.

9.2 Fermo restando quanto disposto al paragrafo 9.1, le Parti si riconoscono reciprocamente, a titolo gratuito, il diritto non esclusivo di utilizzazione dei rispettivi Background nell'ambito del rapporto oggetto del presente Contratto e in ragione della sua esecuzione e, comunque, non oltre la sua durata, con espresso divieto di sublicenziare o trasferire a qualunque titolo tale diritto a soggetti terzi. Al contrario, il Sideground di ciascuna Parte non potrà essere utilizzato dall'altra Parte senza espressa autorizzazione scritta del titolare.

Art. 10 (Diritti delle Parti sul Foreground)

10.1 I diritti di proprietà intellettuale sulle relazioni scientifiche che verranno redatte in esecuzione del presente Contratto spettano al Committente. Nondimeno, con la sottoscrizione del presente Contratto il Committente concede espressamente all'Università di San Marino il diritto perpetuo, gratuito e non revocabile di utilizzazione dei dati e delle informazioni contenuti nelle relazioni scientifiche sopra citate per lo svolgimento di attività didattica e di ricerca istituzionale (con espressa esclusione dell'attività di ricerca svolta in conto terzi) da parte del proprio personale docente e ricercatore, ivi inclusa la realizzazione di pubblicazioni scientifiche nel rispetto delle condizioni di cui al successivo articolo 11.

10.2 Le Parti si danno atto che, fatte salve le relazioni scientifiche di cui al paragrafo 10.1, dall'esecuzione dell'attività di consulenza oggetto del presente Contratto non si attendono risultati che possano costituire oggetto di esclusiva o privativa ai sensi della vigente normativa nazionale,

comunitaria e internazionale in materia di proprietà intellettuale e industriale. Ove ciò avvenga, ciascuna delle Parti dovrà dare immediata comunicazione all'altra dell'ottenimento di un risultato che possa costituire Foreground e le Parti sottoscriveranno il Disclosure Report con indicazione, tra l'altro, dei soggetti titolari dei diritti morali. Le Parti, inoltre, si impegnano ad avviare secondo buona fede trattative volte alla conclusione di accordi relativi alla titolarità e all'utilizzazione di tale Foreground. In caso di contitolarità, le quote di rispettiva spettanza verranno in ogni caso determinate in proporzione al contributo intellettuale, tecnico e finanziario fornito da ciascuna Parte.

Art. 11 (Pubblicazioni scientifiche e presentazione dei risultati)

11.1 L'Università di San Marino si riserva il diritto di pubblicare e/o di presentare, in tutto o in parte, i risultati delle attività oggetto del presente Contratto previa trasmissione in via riservata al Committente della bozza della pubblicazione e/o della presentazione, da effettuarsi almeno 30 (trenta) giorni prima dell'invio della stessa a soggetti terzi.

Il Committente avrà facoltà:

(a) di comunicare per iscritto , entro 20 (venti) giorni dal ricevimento della bozza, quali Informazioni Riservate debbano essere rese inaccessibili ai terzi; ovvero

(b) di richiedere per iscritto , entro 20 (venti) giorni dal ricevimento della bozza, che la pubblicazione e/o la presentazione venga differita per un periodo non superiore a 90 (novanta) giorni, al fine di consentire il deposito di eventuali domande dirette ad ottenere un titolo di proprietà industriale, ove il Committente ne abbia diritto ai sensi del presente

Contratto o della legge.

Ove il Committente ometta di dare riscontro secondo quanto sopra indicato, l'Università di San Marino potrà liberamente procedere, senza ulteriori comunicazioni, all'invio a terzi della bozza della pubblicazione e/o della presentazione.

11.2 L'Università di San Marino si impegna a dichiarare all'interno delle eventuali pubblicazioni o presentazioni che i risultati sono stati realizzati nell'ambito del rapporto oggetto del presente Contratto.

Art. 12 (Uso del marchio Alma Mater Studiorum – Università di Bologna®)

12.1 Il marchio istituzionale dell'Università è di proprietà esclusiva dell'Alma Mater Studiorum - Università di Bologna.

12.2 Il Committente non può fare uso del marchio e della denominazione dell'Università e/o di sue Strutture in funzione distintiva, con qualsiasi modalità ed in qualsiasi forma di comunicazione, anche istituzionale, diretta a promuovere prodotti o servizi.

12.3 Sono fatti salvi gli usi liberi di legge, ex art. 21 del D. Lgs. n. 30/2005, della sola denominazione (escluso qualsiasi utilizzo quindi della parte figurativa/logo), in funzione descrittiva, purché resa in forma veritiera e corretta, con obbligo in ogni caso di comunicazione preliminare, e comunque prima di ogni azione, all'Università.

Art. 13 (Riservatezza)

13.1 Con la sottoscrizione del presente Contratto, le Parti si impegnano espressamente, per sé e per i propri dipendenti e/o collaboratori (con ciò promettendo anche il fatto del terzo ai sensi e per gli effetti dell'art. 1381

cod. civ.), per tutta la durata del presente Contratto e per un periodo di 5

(cinque) anni successivo al termine o alla risoluzione dello stesso:

(a) a non divulgare le Informazioni Riservate e a non renderle in alcun modo accessibili a Soggetti Terzi;

(b) ad impiegare ogni mezzo idoneo, e a porre in essere ogni e qualsiasi attività ragionevolmente necessari ad impedire l'accesso a terzo delle Informazioni Riservate;

(c) a non utilizzare in alcun modo le Informazioni Riservate per finalità diverse e ulteriori rispetto a quelle connesse con l'esecuzione del presente Contratto;

(d) a non duplicare, copiare, riprodurre, registrare o diversamente rappresentare, in tutto o in parte, con ogni mezzo file, atti, documenti, elenchi, registri, rapporti, note, disegni, schemi, schede, corrispondenza e ogni altro materiale contenente Informazioni Riservate o salvo consenso scritto;

(e) a restituire o distruggere immediatamente, dietro richiesta scritta della Parte che ne abbia diritto, ogni e qualsiasi file, atto, documento, elenco, registro, rapporto, nota, disegno, schema, scheda, lettera ed ogni altro materiale, comprese le loro eventuali copie o riproduzioni, contenenti una o più Informazioni Riservate, a fronte di richiesta scritta dell'avente diritto e comunque al termine o alla risoluzione del Contratto, salvo che non vi sia un obbligo di legge che ne prescriva la conservazione.

13.2 Non seguono la disciplina di cui al precedente art. 13.1:

(a) le informazioni, i dati e le conoscenze comunicati da una Parte all'altra, espressamente destinati dalle Parti alla pubblicazione o comunque alla

diffusione tra il pubblico;

(b) le informazioni, i dati e le conoscenze comunicati da una Parte all'altra che siano già di pubblico dominio o siano comunque già liberamente accessibili da parte di terzi;

(c) le informazioni, i dati e le conoscenze che, in qualunque momento, divengono di pubblico dominio o comunque liberamente accessibili da parte di terzi, a condizione che la loro divulgazione o la loro accessibilità non siano causati da fatto illecito o non siano stati comunque espressamente vietati dalla Parte che li abbia comunicati;

(d) le informazioni, i dati e le conoscenze in relazione ai quali la Parte che ne abbia diritto fornisca il consenso scritto alla loro diffusione o alla loro libera accessibilità e solo nei limiti, nei termini e alle condizioni a cui tale consenso viene effettivamente prestato;

(e) le informazioni, i dati e le conoscenze che una Parte possa dimostrare di essere state in suo legittimo possesso in un momento antecedente a quello in cui gli sono state comunicate dall'altra Parte o in cui essa ne sia venuta comunque a conoscenza nel corso ed in virtù del rapporto di collaborazione;

(f) le informazioni che una Parte possa dimostrare essere in suo legittimo possesso indipendentemente dal rapporto di collaborazione;

(g) le informazioni che una Parte sia tenuta a comunicare o a rendere accessibili in adempimento di norme di legge o regolamento nonché di un ordine impartito dalla pubblica Autorità, nei limiti, nei termini, nelle forme e in relazione ai soli destinatari cui la Parte stessa sia effettivamente tenuta a comunicarle o a renderle accessibili.

13.3 Ai fini dell'applicazione del presente articolo, per "terzi" devono intendersi tutti i soggetti diversi dalle Parti che non siano rappresentanti, dipendenti, collaboratori o consulenti delle Parti stesse. Devono comunque considerarsi terzi, in relazione alle singole Informazioni Riservate che vengano di volta in volta in rilievo, anche i soggetti sopra indicati nei casi in cui essi, per la natura del rapporto che li lega alle Parti, non abbiano ragione o necessità di conoscere una o più Informazioni Riservate o nel caso in cui la Parte che ne abbia diritto abbia espressamente vietato la comunicazione di Informazioni Riservate al loro indirizzo.

Art. 14 (Responsabilità)

14.1 Il Committente è consapevole che le attività oggetto della Consulenza e il Foreground hanno natura tipicamente sperimentale e vengono pertanto forniti senza alcuna garanzia esplicita o implicita, inclusa la garanzia di commerciabilità e/o di idoneità per un particolare scopo. Qualora il Committente, nei termini in cui ciò sia consentito ai sensi del presente Contratto o di atti a questo collegati richiamati, intenda immettere in commercio o comunque utilizzare a scopi commerciali, direttamente o indirettamente, il Foreground o parte di esso, il Committente medesimo dovrà intendersi come unico responsabile degli eventuali danni, diretti o indiretti, di qualsiasi natura, a qualunque titolo derivanti dalle attività connesse alla immissione in commercio o, comunque, all'utilizzazione commerciale da parte di terzi del suddetto Foreground, senza che alcuna pretesa possa essere avanzata nei confronti del Dipartimento.

14.2. Nel caso in cui l'Università di San Marino dovesse risultare destinatario, da parte di chicchessia, di richieste di risarcimento e/o di pretese di qualsiasi natura riconducibili, direttamente o indirettamente, all'attività di ricerca oggetto del presente contratto, il Committente, alla luce di quanto detto al precedente punto 14.1, si impegna a manlevare l'Università di San Marino da qualsiasi perdita, danno, responsabilità, costo o spesa, incluse le spese legali per la difesa in giudizio e/o per l'assistenza stragiudiziale che dovesse rendersi necessaria in relazione alle contestazioni dei terzi.

Art. 15 (Clausola risolutiva espressa)

15.1 Le Parti convengono che, ai sensi dell'art. 1456 cod. civ., l'Università di San Marino potrà risolvere di diritto il Contratto nelle seguenti ipotesi:

- variazioni e/o modifiche, nella struttura o nell'assetto del Committente, quali, a titolo esemplificativo, fusioni, scissioni, incorporazioni, trasformazioni o cessioni di ramo d'azienda;
- inadempimento da parte del Committente delle obbligazioni assunte ai sensi degli articoli 9, 12 e 13 del presente Contratto;
 - decorso di 90 giorni dalla data di scadenza del pagamento di ogni singola fattura senza che il Committente abbia provveduto all'integrale saldo.

Del pari, il Committente potrà risolvere di diritto il contratto nelle seguenti ipotesi:

- inadempimento da parte dell'Università di San Marino delle obbligazioni assunte ai sensi degli articoli 2, 9 e 13 del presente Contratto.

15.2 La parte che intende avvalersi della clausola risolutiva espressa dovrà comunicarlo all'altra a mezzo di posta elettronica certificata, agli indirizzi di cui all'articolo 22.

15.3 Le parti concordano che l'Università di San Marino è tenuto al risarcimento dei danni nei limiti delle somme ricevute a titolo di Corrispettivo Consulenza ai sensi dell'articolo 7.

15.4 Le Parti convengono che la risoluzione abbia efficacia a decorrere dalla data di ricezione della comunicazione di cui al punto 15.2.

Art. 16 (Recesso)

16.1 Ciascuna Parte potrà liberamente recedere dal presente Contratto, con preavviso scritto non inferiore a 90 (novanta) giorni, mediante comunicazione da inviarsi tramite posta elettronica certificata.

16.2 Il recesso ha effetto solo per l'avvenire e non incide sulla parte di contratto già eseguita.

Nel caso di recesso esercitato dal Committente, questi corrisponderà al Dipartimento quanto dovuto per le attività di consulenza già svolte, nonché l'importo delle spese già sostenute e/o impegnate dalla stessa.

Nel caso di recesso esercitato dall'Università di San Marino prima dell'inizio dell'attività di consulenza, l'Università restituirà il corrispettivo già ricevuto.

Nel caso di recesso esercitato dall'Università di San Marino ad attività di consulenza già in parte svolta e accettata dal Committente, l'Università di San Marino restituirà la parte di Corrispettivo ricevuto in eccesso rispetto a quello maturato per le attività già eseguite.

Art. 17 (Sospensione dell'esecuzione)

In caso di mancato pagamento alle scadenze pattuite l'Università di San Marino si riserva il diritto di sospendere l'attività di consulenza, previa comunicazione al Committente a mezzo PEC. In tal caso, i termini relativi all'esecuzione dell'attività di consulenza, sono prorogati per un periodo pari alla durata della sospensione.

Art. 18 (Trattamento dei dati personali)

Le parti si impegnano al rispetto di quanto previsto dal Regolamento UE 27 aprile 2016, n. 679 in materia di protezione dei dati personali (GDPR) e dichiarano di aver preso visione dell'informativa di cui all'art. 13 GDPR, consultabile, per quanto riguarda il Dipartimento, all'indirizzo: <https://www.unibo.it/it/ateneo/privacy-e-note-legali/privacy/informativa-generale-sul-trattamento-dei-dati-personali> e, per quanto riguarda il Committente, all'indirizzo <https://www.unirsm.sm/privacy-policy/>.

Art. 19 (Normativa anticorruzione e Codice Etico e di Comportamento)

Le parti, nell'adempimento degli obblighi derivanti dal presente contratto, si impegnano a leggere, osservare e rispettare le normative in materia di anticorruzione (D. lgs. 231/2001 per il Committente; L. 190/2012 per il l'Università di San Marino), nonché quanto previsto dai rispettivi Codici Etici e di Comportamento e dalle norme di legge.

Art. 20 (Legge applicabile e Foro competente)

Il presente contratto è disciplinato in ogni suo aspetto dalla legge italiana, escludendo espressamente le Parti l'applicabilità della legge di un altro

Paese.

Ogni controversia derivante dal presente contratto o, in qualunque modo, collegata allo stesso (ivi inclusa, ad esempio, qualunque controversia relativa all'esistenza, la validità, l'interpretazione e l'efficacia del contratto) sarà di competenza esclusiva del Foro di Bologna.

Art. 21 (Comunicazioni-recapiti)

21.1 Ogni comunicazione relativa al Contratto o comunque connessa con l'esecuzione dello stesso dovrà essere effettuata utilizzando i seguenti indirizzi di posta elettronica certificata:

Per il Committente:

da.dipartimento@pec.unibo.it .

Per l'Università di San Marino :

unirsm@pec.cloud.

21.2 La variazione dei recapiti dovrà essere tempestivamente comunicata all'altra Parte. Fino all'avvenuta comunicazione della variazione, le comunicazioni inviate ai recapiti precedentemente indicati si avranno per validamente effettuate.

Art. 22 (Varie)

22.1 Le premesse e gli allegati fanno parte integrante del presente contratto.

22.2 Il presente Contratto sostituisce, ad ogni effetto, ogni precedente accordo o intesa tra le Parti scritta o orale.

22.3 Qualsiasi modifica al presente Contratto sarà valida ed efficace solo ove stipulata per iscritto e sottoscritta dalle Parti.

22.4 Per tutto quanto non espressamente regolato nel presente Contratto,

le Parti richiamano il Codice Civile e la normativa italiana applicabile.

Art. 23 (Registrazione e spese)

Il presente Contratto sarà registrato in caso d'uso e tassa fissa ai sensi degli artt. 5, 6 e 39 del D.P.R. n. 131 del 26.04.1986 a carico della Parte interessata.

Le spese di bollo sono equamente divise tra le Parti. L'imposta di bollo sarà assolta in modo virtuale dal Dipartimento di Architettura che, a seguito di autorizzazione dell'Agenzia delle Entrate n. Entrate n. 140328 del 13/12/2018, provvederà a versare all'erario l'intero importo dell'imposta di bollo.

Elenco allegati

Allegato A Programma Tecnico-Scientifico

Il presente Contratto è il risultato della negoziazione intercorsa tra le Parti ed è stato da queste congiuntamente redatto in n. 1 esemplare digitale che le Parti medesime, sottoscrivendo digitalmente il presente documento, dichiarano di approvare in ogni sua parte e per intero.

Le parti, ai sensi e per gli effetti degli artt. 1341,1342 c.c., pur avendo negoziato ogni clausola del presente contratto, dichiarano, in particolare, di approvare espressamente le disposizioni di cui agli articoli 7 (Corrispettivo Consulenza e modalità di pagamento), 14 (Responsabilità), 15 (Clausola risolutiva espressa), 16 (Recesso), 17 (Sospensione dell'esecuzione), 18 (Trattamento dei dati personali) e 20 (Legge applicabile e Foro competente).

	Allegato A	
	Programma Tecnico-Scientifico	
	A) Indicazione del Background	
	A.1 Il Background dell'Università di San Marino è rappresentato da:	
	Il gruppo di ricerca in design dell'Università degli Studi della Repubblica	
	di San Marino opera da molti anni nel campo del design dell'interazione e	
	dell'esperienza utente, sviluppando progetti di ricerca rivolti in	
	particolare alla valorizzazione dei patrimoni materiali e immateriali delle	
	comunità. Un focus specifico del gruppo riguarda lo sviluppo di sistemi	
	interattivi finalizzati al coinvolgimento delle persone attraverso	
	esperienze digitali, affrontate con un approccio critico e misurato rispetto	
	ai contesti d'uso. In questa direzione, il gruppo ha condotto recenti	
	ricerche su come il design possa agire da mediatore nella costruzione di	
	esperienze equilibrate rispetto ai carichi cognitivi delle persone e alle	
	attività che esse stanno svolgendo negli ambiti di intervento.	
	A.2 Il Background del Committente è rappresentato da:	
	Il Dipartimento di Architettura (DA) fa parte di una realtà accademica come	
	l'Alma Mater, di antica tradizione e protagonista sulla scena nazionale, europea e	
	mondiale. Ha sede amministrativa a Cesena ma opera, sia sul fronte della	
	didattica sia su quello della ricerca, in due poli della struttura multi-campus che	
	caratterizza l'Ateneo: Cesena e Bologna.	
	Il Dipartimento opera attraverso la didattica, la ricerca e la terza missione nei	
	campi delle culture del progetto. Al suo interno, le ricerche nell'ambito del design	
	sono condotte dall'Advanced Design Unit. L'unità di ricerca adotta una	
	metodologia che guarda al progetto in termini sistemici, partecipativi e	
		20

relazionali, focalizzandosi sui processi legati alla dimensione industriale, culturale e sociale. Privilegia un approccio responsabile e sostenibile, orientato verso temi originali, sfidanti e intersettoriali. Osservando e studiando il cambiamento della società e del pianeta, le culture del progetto diventano agenti attivi e trasformativi dei contesti contemporanei. L'approccio dell'Advanced Design pone le proprie basi sull'anticipazione, sulla scenaristica e sugli studi sul cambiamento, con uno sguardo attento alle nuove tecnologie.

Una delle linee di ricerca dell'Advanced Design Unit è l'interaction design: in questo ambito le attività sono finalizzate a indagare l'integrazione tra le tecnologie emergenti e i contesti d'uso industriali e domestici, con particolare attenzione alle sfide contemporanee che il digitale pone nei processi creativi.

B) Descrizione attività di consulenza

L'attività di consulenza è finalizzata alla progettazione di un'esperienza interattiva transmediale dedicata al coinvolgimento periodico dei pazienti del reparto di lungodegenza dell'Ospedale Sant'Orsola di Bologna. In particolare, saranno progettati due elementi da collocare all'interno del reparto. Il primo è un sistema ludico-interattivo basato su un gioco realizzato tramite proiezioni interattive. Il secondo è una bacheca fisico-digitale su cui pazienti e famiglie potranno lasciare un proprio ricordo: la bacheca conserverà scritte e disegni, restituendoli e riproponendoli nel tempo come forma di memoria condivisa.

L'attività, lato Università degli Studi della Repubblica di San Marino, è sotto la responsabilità scientifica del prof. Giorgio Dall'Osso.

B.1 Specificare contenuti, modalità, risultati attesi delle attività di consulenza, deliverable, eventuali milestone, etc

L'attività di consulenza sarà realizzata attraverso due linee di lavoro parallele, corrispondenti ai due elementi previsti all'interno del reparto.

La prima linea riguarda la progettazione degli scenari di gioco del sistema interattivo a proiezione a parete. Per questa componente saranno prodotti, come deliverable, uno user journey che descriva l'esperienza del paziente nelle diverse fasi di interazione e una matrice descrittiva delle meccaniche di gioco, comprensiva dei tempi di fruizione e delle tipologie di utenti coinvolti.

La seconda linea riguarda la bacheca fisico-digitale, per la quale saranno progettati sia l'artefatto fisico sia il sistema di funzionamento, comprensivo delle azioni e dei ruoli degli attori coinvolti nella sua attivazione e gestione. I deliverable previsti per questa componente sono i render dell'artefatto, i disegni di progetto e i wireframe dell'interfaccia utente.

La documentazione complessiva di sviluppo del progetto sarà fornita attraverso documenti digitali e relazioni di approfondimento.

C) Tempi di esecuzione e di consegna dei risultati

Le attività di consulenza si svolgeranno secondo le tempistiche concordate tra le parti, in coerenza con le esigenze del committente e con lo stato di avanzamento del progetto.



Ala cortese attenzione

Prof.ssa Anna Corradi
Direttore del DESD
Dipartimento di Economia, Scienze e Diritto
Università degli Studi della
Repubblica di San Marino
Via Consiglio dei Sessanta, 99
47891 Dogana - RSM

Gentile Prof.ssa Corradi,
dal 24 al 26 giugno 2026 si terrà presso la **Libera Università di Bolzano, Facoltà di Design e Arti** la Conferenza annuale della SID, Società Italiana di Design (società di riferimento per la ricerca nel nostro settore disciplinare) dal titolo **Fare Design/Design Doing**.

Per questa edizione sono stati accettati 3 nostri contributi di ricerca e quindi parteciperanno gli autori dei paper (le dottorande Alice Cappelli e Chiara Amatori saranno spese dalla scuola di dottorato):

Ti-tolo: "Progettare la trasformazione dei materiali piani. Una ricerca practice-based nei processi flat-to-form".

Proposto da: Giorgio Dall'Oso, Francesco Mancuso, Tommaso Lucinato

Ti-tolo: FARE COMUNITÀ. Design custode di ecosistemi e risorse latenti.

Proposto da: Riccardo Varini, Alice Cappelli, Chiara Amatori

Ti-tolo: Design di teche interattive per musei inclusivi.

Proposto da: Giorgio Dall'Oso, Michele Zannoni, Mirco Piccin

Le chiediamo quindi di poter approvare preventivamente il rimborso delle seguenti spese per:

N° partecipanti: 8

Prof. Riccardo Varini, Prof. Massimo Brignoni, Prof.ssa Elena Brigi, Prof. Giorgio Dall'Oso, dott. Francesco Mancuso, dott. Tommaso Lucinato (dott. Chiara Amatori, dott. Alice Cappelli usufruiranno dei fondi dei loro rispettivi dottorati)

	pernottamento	Iscrizione convegno	Treno A/R
Prof. Riccardo Varini,	100 € x 2 notti*	200 €	100 €*
Prof. Massimo Brignoni,	100 € x 1 notte*	200 €	100 €*
Prof.ssa Elena Brigi,	100 € x 1 notte*	200€	100 €*
Prof. Giorgio Dall'Oso,	100 € x 2 notti*	200€	100 €*
dott. Francesco Mancuso	100 € x 2 notti*	140 €	100 €*
	Tot. 800 €	Tot. 940 €	Tot. 500 €

* cifre indicate stimate

Per un totale di circa **2.240 €** che individueremo nei fondi residui di Bilancio in accordo con la dott.ssa Cenci



Un Cordiale Saluto
San Marino, 06/05/2026

Riccardo Varini, direttore del Corso di laurea Triennale in Design

Massimo Brignoni , direttore del Corso di laurea Magistrale in Design



San Marino, 20/04/2026

Alla cortese attenzione

Prof.ssa Anna Corradi

Direttrice

e p.c. Dott.ssa Paula Cenci

e p.c. seg. amministrativa Sonia Collodet

Coordinatrice del DESID - Dipartimento di Economia,
Scienze, Ingegneria e Design

Università degli Studi della Repubblica di San Marino
Via Consiglio dei Sessanta, 99 - 47891 Dogana - RSM

Gentile Prof.ssa Corradi,

tra il 5 e l'8 maggio 2026 si terrà presso l'**Università di Atene**, Moschato Campus, University of West Attica, la Conferenza biennale dal titolo **Cumulus Athens 2026: Roots/Routes in Design**, organizzata da **Cumulus Association** la più importante associazione globale, di riferimento per la ricerca nel nostro settore disciplinare, che unisce università, accademie e scuole d'arte e design di alto livello.

Per questa edizione abbiamo coinvolto alcuni ricercatori del nostro gruppo di lavoro e ricerca in design per consolidare relazioni scientifiche con il mondo accademico internazionale.

Siamo molto fieri del fatto che 4 nostri contributi siano stati accettati ed in particolare quelli sottoscritti da 7 professori o ricercatori:

Prof.ssa Elena Brigi,

Prof. Giorgio Dall'Osso,

Prof. Claudio Gambardella,

Prof. Riccardo Varini,

dott. Chiara Amatori,

dott.ssa Alice Cappelli,

dott. Francesco Mancuso.

Per questioni legate ai conflitti in atto in Medio-oriente e alla conseguente grave instabilità economica, politica e insicurezza nel servizio di trasporto internazionale non si ritiene opportuno partecipare fisicamente alla conferenza.

C'è la possibilità di **partecipare in remoto**.

Il costo per l'iscrizione e la partecipazione in remoto è pari a **€ 250,00 a persona**.

Le chiediamo quindi di poter approvare preventivamente il rimborso per i suddetti 7 partecipanti, per un totale di **1.750,00 €** rientrante nel capitolo apposito di bilancio.

Alleghiamo programma del Seminario e vengono spediti al vostro indirizzo copie dei versamenti effettuati dai singoli.

Un Cordiale Saluto

Riccardo Varini, direttore del Corso di laurea Triennale in Design





All. 10



Creative Europe Programme (CREA)

Call for proposals

European Cooperation Projects

(CREA- CULT-2026-COOP)

Version 1.0
05 March 2026

HISTORY OF CHANGES			
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EUROPEAN EDUCATION AND CULTURE EXECUTIVE AGENCY (EACEA)

EACEA.B – Creativity, Citizens, EU Values and Joint Operations
EACEA. B.1 – Culture

CALL FOR PROPOSALS

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0. Introduction

This is a call for proposals for EU **action grants** under the **Culture strand** of the **Creative Europe Programme**.

The regulatory framework for this EU Funding Programme is set out in:

- Regulation 2024/2509 ([EU Financial Regulation](#))¹
- the basic act (Creative Europe Regulation [2021/818](#))².

The call is launched in accordance with the 2026 Work Programme³ and will be managed by the **European Education and Culture Executive Agency (EACEA)** ('Agency').

 Please note that this call is subject to the final adoption of the budget by the EU budgetary authority. In case there are substantial changes, we may have to modify the call (or even cancel it).

The call covers the following **topics** (i.e. categories of projects):

- **CREA-CULT-2026-COOP-1 — European Cooperation projects (Small Scale)**
- **CREA-CULT-2026-COOP-2 — European Cooperation projects (Medium Scale)**

Each project application under the call must address **only one of above topics**.

We invite you to read the **call documentation** carefully, and in particular this Call document, the Model Grant Agreement, the [EU Funding & Tenders Portal Online Manual](#) and the [EU Grants AGA — Annotated Grant Agreement](#).

These documents provide clarifications and answers to questions you may have when preparing your application:

¹ Regulation (EU, Euratom) 2024/2509 of the European Parliament and of the Council of 23 September 2024 on the financial rules applicable to the general budget of the Union (recast) ('EU Financial Regulation') (OJ L, 2024/2509, 26.9.2024).

² Regulation (EU) 2021/818 of the European Parliament and of the Council of 20 May 2021 establishing the Creative Europe Programme (2021 to 2027) (OJ L 189, 28.5.2021, p. 34).

³ Commission Implementing Decision C(2025) 6405 final of 24/09/2025 amending Implementing Decision C(2021) 3563 on the financing of the Creative Europe Programme for 2021-2027 and the adoption of the work programmes for 2021-2025.

- the Call document outlines the:
 - background, objectives, scope, activities that can be funded and the expected results (sections 1 and 2)
 - timetable and available budget (sections 3 and 4)
 - admissibility and eligibility conditions (including mandatory documents; sections 5 and 6)
 - criteria for financial and operational capacity and exclusion (section 7)
 - evaluation and award procedure (section 8)
 - award criteria (section 9)
 - legal and financial set-up of the Grant Agreements (section 10)
 - how to submit an application (section 11)
- the Online Manual outlines the:
 - procedures to register and submit proposals online via the EU Funding & Tenders Portal ('Portal')
 - recommendations for the preparation of the application
- the AGA — Annotated Grant Agreement contains:
 - detailed annotations on all the provisions in the Grant Agreement you will have to sign to obtain the grant (*including cost eligibility, payment schedule, accessory obligations, etc*).
- the [How to manage your lump sum grants](#) outlines:
 - detailed information to help applicants and beneficiaries submit their lump sum proposals and manage their lump sum grants in EU funding programmes.

You are also encouraged to visit the [EU Funded projects | EU Funding & Tenders Portal \(europa.eu\)](#) and the [Creative Europe Project Results platform](#) to consult the list of projects funded previously.

1. Background

Creative Europe brings together actions supporting the European cultural and creative sectors⁴.

⁴ In line with Article 2(1) of Regulation No. 2021/818 establishing the Creative Europe Programme for the period 2021-2027 (hereinafter also "Regulation 2021/818", "Creative Europe Regulation" or "the Regulation"): 'cultural and creative sectors' means all sectors whose activities are based on cultural values and artistic and other individual or collective creative expressions, whether those activities are market - or non-market-oriented, whatever the type of structure that carries them out; and irrespective of how that structure is financed. The activities include the development, the creation, the production, the dissemination and the preservation of goods and services which embody cultural, artistic or other creative expressions, as well as related functions such as education or management. Many of those have a potential to generate innovation and jobs in particular from intellectual property. The sectors include, inter alia, architecture, archives, libraries and museums, artistic crafts, audiovisual (including film, television, video games and multimedia), tangible and intangible cultural heritage, design (including fashion design), festivals, music, literature, performing arts, (including theatre and dance), books and publishing, radio, and visual arts.

The **general objectives of the Programme** are:

- to safeguard, develop and promote European cultural and linguistic diversity and heritage.
- to increase the competitiveness and the economic potential of the cultural and creative sectors, in particular the audio-visual sector.

These goals are pursued through the following specific objectives:

- enhancing artistic and cultural cooperation at the European level, in order to support the creation of European works to foster innovation and mobility within Europe's cultural and creative sectors and strengthen their economic, social and external dimension (**Culture strand**)
- promoting the competitiveness, scalability, cooperation, innovation, and sustainability, including through mobility in the European audiovisual sector (**MEDIA strand**)
- promoting policy cooperation and innovative actions supporting all strands of the Programme, promoting a diverse, independent and pluralistic media environment, and media literacy, thereby fostering freedom of artistic expression, intercultural dialogue and social inclusion (**CROSS SECTORAL strand**).

The **objectives of the Programme** consider the dual nature of the cultural and creative sectors, recognising, on the one hand, the intrinsic and artistic value of culture and, on the other, the economic value of those sectors, including their broader contribution to growth and competitiveness, creativity and innovation.

The objectives are pursued in a way that encourages **inclusion, equality, diversity and participation**, including, where appropriate, specific incentives that encourage the active participation in the cultural and creative sectors of people with disabilities, people belonging to minorities and people belonging to socially marginalised groups, including both the creative process and audience development; and gender equality, in particular as a driver of economic growth, innovation and creativity.

EU values being at the core of the EU programmes, beneficiaries and activities implemented within actions of the Creative Europe Programme shall respect the EU values, as reflected in Article 2 of the Treaty on European Union, and the rights and principles enshrined in the Charter of Fundamental Rights of the European Union, particularly Article 21: respect of human dignity, freedom, democracy, equality, rule of law, respect for human rights, non-discrimination based on sex, race, ethnic or social origins, genetic features, language, religion or belief, political or any other opinion, membership of a national minority, property, birth, disability, age or sexual orientation.

Policy framework

Europe faces an unprecedented combination of challenges and opportunities: geopolitical instability and EU enlargement, the autonomy of industry and the single market, digital transformation, contributing to environmental sustainability, upholding democracy and rule of law including media freedom and pluralism, and inclusion. The cultural and creative sectors are uniquely placed to contribute to addressing these challenges and tapping into these opportunities, whilst at the same time being affected by them.

The recently launched [Culture Compass for Europe](#), a forward-looking framework designed to shape EU cultural policy, to ensure that culture plays a central role in

fostering European identity, celebrating diversity, and promoting excellence, aims to leverage the benefits of culture, notably by promoting Europe's cultural assets, as well as addressing the major hurdles hindering the cultural and creative industries. These include restrictions on artistic expression, the precarious livelihoods of artists, unequal opportunities for cultural participation, and the transformative impact of artificial intelligence (AI) on the sectors.

Creative Europe supports the priorities and actions set out in the [EU Work Plan for Culture 2023–2026](#), as well as the wider policy frameworks of the [European Green Deal](#) and the [New European Bauhaus](#) and contributes to the following **overarching EU priorities**:

- Digital transition

The creation, production, and dissemination of cultural content are increasingly digital. Artists, cultural professionals, and creative organisations should harness the opportunities offered by new technologies, including AI, while ensuring full compliance with EU law, including the [EU Artificial Intelligence Act](#) and EU copyright legislation

Creative Europe and its projects promote a sustainable, human-centric digital transition, in line with the [European Declaration on Digital Rights and Principles](#), promoting a sustainable, human-centric vision for the digital transition.

- Green transition

Cultural and creative actors are encouraged to lead the green transition, promoting climate action and biodiversity. Projects should integrate environmental, sustainable, and proportionate measures, in line with the study "[Greening the Creative Europe Programme](#)" and the [Quality Assessment of Green Aspects in Creative Europe Projects \(Culture strand\)](#). Applicants may also consult the [2025 Report of the EU Member State Expert Group for practical guidance on implementing effective green practices](#).

- Inclusion and gender equality

Inclusion and gender equality are at the heart of Creative Europe. Funded projects must integrate these principles in both design and implementation. Particular attention will be paid to the proposals' strategies for promoting social inclusion and gender balance. In doing so, projects contribute to the EU strategies, including for gender equality, anti-racism and antisemitism measures, the Roma strategic framework, LGBTIQ equality, and the rights of persons with disabilities.

- International relations

Preserving peace, preventing conflicts, and strengthening international security are part of the Union's *raison d'être* and one of its key external action objectives. Culture contributes to these efforts as an enabler of peace, a catalyst for sustainable development, and a bridge between people. Creative Europe recognises the relevance of culture in international relations and its role in promoting European values as set out in the Joint Communication '[Towards an EU strategy for international cultural relations](#)' (2016). Creative Europe promotes cultural diversity, advances intercultural dialogue and helps building partnerships that contribute to peace, mutual respect and prosperity. Cultural cooperation plays a vital role for achieving these goals by bringing EU candidate countries and potential candidates closer to the EU and offering opportunities for cooperation with organisations from European Neighbourhood Policy countries.

Priorities (Culture strand)

Projects supported under this strand will foster **transnational cooperation among cultural and creative organisations** and allow for the **circulation and visibility of European works** and the **mobility of professionals** of those sectors. The Culture strand also encourages **capacity-building** within the European cultural and creative sectors and enhances their capacity to nurture talent, to innovate, to prosper and generate jobs and growth.

Furthermore, it supports societal resilience and enhancement of social inclusion in and through culture as well as democratic participation for all, including for people with disabilities, people belonging to minorities and people belonging to socially marginalised groups, as well as intercultural dialogue.

2. Objectives — Themes and priorities — Activities that can be funded — Expected impact

This section is applicable to the two topics (i. e. categories of projects) covered by this call:

- CREA-CULT-2026-COOP-1— European Cooperation Projects (Small Scale)

- CREA-CULT-2026-COOP-2 — European Cooperation Projects (Medium Scale)

Objectives

European Cooperation Projects are **transnational projects** involving organisations in the cultural and creative sectors from different countries taking part in the programme. They give cultural organisations of all sizes, including micro-organisations and small-sized organisations, the possibility to co-produce, cooperate, experiment, innovate, be mobile and learn from each other. The action aims to improve access to European culture and creative works and to promote innovation and creativity. Projects can cover one or more cultural and creative sectors and can be interdisciplinary.

Support will be given to projects addressing **one** of the following objectives:

Objective 1 - Transnational creation and circulation: to strengthen the transnational creation and circulation of European works and artists.

Transnational creation and circulation are important for the advancement of collaborations, increased outreach and in many cases necessary for the viability and development of cultural organisations, institutions and individuals. Co-production is also a tool to stimulate creativity, share resources and facilitate the trans-national distribution of content and the circulation of artists. Projects will integrate new and creative ways of producing and disseminating content.

Objective 2 – Innovation: to enhance the capacity of European cultural and creative sectors to nurture talents, to innovate, to prosper and to generate jobs and growth.

Projects responding to this objective should be of **capacity-building** nature. Innovation should be understood in a broad sense. Innovations can be of technological and artistic nature; they may include the joint creation and production of innovative European works and their dissemination to a wide and diverse audience. Innovations also include the development and experimentation of new practices or models, as well as the transfer and dissemination of innovative practices from more

advanced European regions or sectors or disciplines to other regions in Europe.

Areas of innovation can encompass a social or societal dimension, such as: audience engagement/development, working conditions of artists, gender equality, the inclusion of people with disabilities, people belonging to minorities and people belonging to socially marginalised groups, fighting climate change, digitisation and AI for the benefit of creativity and creators, etc., as well as culture's contribution to health and well-being.

In Part C of the online application form, applicants MUST identify and select which of the two above-mentioned objectives (Objective 1 or Objective 2) the proposal addresses. Only one of the two Objectives should be selected, even if a proposal could be relevant to both objectives.

Applicants must describe in the application form (section 1.1 of the Technical Description - Part B), how the proposal addresses the **objective selected**.

The extent to which the proposal addresses the **objective selected** and its **cross-border cooperation dimension**, will be assessed under the award criterion "Relevance". See Section 9 (Award criteria) of this document.

Themes and priorities (scope)

Cross-border collaboration and mobility are central both to artists' careers and to developing a European cultural space fostering connections and dialogue between creative professionals and with citizens. It also serves as a catalyst for competitiveness and accessing new markets, allows cultural and creative works to circulate more freely across borders and reach wider audiences, and stimulates growth and scale of Europe's creative economy.

Proposals must present a clear **cross-border cooperation dimension** as this is at the core of the European Cooperation Projects. The **quality of cooperation**, including the history of collaboration between organisations and the integration of new organisations in a partnership are key aspects of European Cooperation Projects. To foster broader participation and ensure that cultural cooperation reflects Europe's diversity, applicants are encouraged to involve organisations from the EU's outermost regions and overseas countries and territories linked to the EU Member States, as well as from peripheral and rural areas, wherever relevant to the project. Their participation can help strengthen cultural exchange, support capacity-building, and improve access to international networks for actors who often face structural barriers to cooperation. Furthermore, applicants are encouraged to foster cultural cooperations with organisations from non-EU countries participating in Creative Europe to strengthen the ties with EU neighbouring countries. Applicants are also encouraged to seek cooperations with partners from European Neighbourhood Policy countries not associated to the programme as associated partners⁵ through their projects.

The cooperation will foster transnational collaboration among cultural and creative organisations and enable the circulation and visibility of European works and the mobility of professionals of the cultural and creative sectors.

Proposals should clearly articulate how the transnational cooperation projects will help implement the guiding principles of the Culture Compass as mentioned above, by —

⁵ Associated partners participate without funding (see also Section 13).

for example — enhancing access to diverse cultural expressions, promoting artistic freedom, harnessing digital and green transitions in the cultural and creative sectors, and contributing to inclusive growth and European solidarity. The proposals should also demonstrate how they contribute to the EU overarching priorities.

The consequences of Russia's war of aggression against Ukraine on its population and on the cultural and creative sectors of that country should be accounted for as much as possible in the project proposals. In this context, the Call will support Ukrainian artists and cultural operators to showcase their work and support the Ukrainian displaced population in accessing culture in these challenging times. The participation of Ukrainian organisations is encouraged and will reinforce the preparation for the post-war recovery of the cultural and creative sectors.

Activities that can be funded (scope)

Activities must align with the specific objective the proposal has chosen to contribute to under this call (i.e. Objective 1 – Transnational creation and circulation or Objective 2 – Innovation).

Activities may include, but are not limited to (non-exhaustive list):

- Promoting the transnational mobility of artists and professionals with a view to enabling them to cooperate transnationally. Mobility refers to the initiatives and efforts designed to enhance the movement and exchange of artists, cultural professionals, and works across borders.
- Strengthening audience development and improving access to European cultural and creative works. Cultural participation and access to cultural activities are essential to promote active citizenship and are a fundamental pillar of any democratic and inclusive society. Audience development⁶ is a strategic, dynamic and interactive process of making arts widely accessible. It aims at engaging individuals and communities in experiencing, enjoying, participating in and valuing the arts through various means available today for cultural operators, from digital tools to volunteering, from co-creation to partnerships.
- Improving capacity by developing new and enhancing existing skills and competencies for cultural professionals, emerging artists and stakeholders engaged in cultural and creative sectors and promoting innovative approaches to creation, new and innovative models of revenue, management and marketing for the cultural sectors.
- Contributing to aspects of inclusion and gender equality and enhancing intercultural dialogue, promoting shared EU values and mutual understanding and respect for other cultures. Inclusion refers to the active efforts to ensure that cultural initiatives and projects are accessible to all individuals, including artists and cultural professionals, regardless of their backgrounds, abilities, or socioeconomic status. It focuses on removing barriers to participation and representation, aiming to diversify the cultural sector.
- Actively involve young people in cultural and creative activities to foster innovation, co-creation, and intergenerational dialogue. Young people play a crucial role in shaping present and future culture; their viewpoints challenge traditional practices and expand the horizons of artistic expression, essential for the evolution and renewal of creativity. Decisions taken today should ensure that interests of present and future generations are respected. Cultural cooperation has not only the potential to strengthen communication between generations and

⁶ A study 'On audience development' has been published by the European Commission and can be found at: <https://op.europa.eu/en/publication-detail/-/publication/15a78b0c-19c6-11e7-808e-01aa75ed71a1>

promote intergenerational learning, but also to contribute to intergenerational fairness.

- Raising awareness activities and strategies aimed at increasing the understanding visibility, and appreciation of common history, values and cultural diversity and reinforcing a sense of belonging to a common European space.

In the application form the proposed activities must be grouped in coherent **Work Packages** (i.e. major sub-divisions of the proposal) which will be linked to relevant deliverables. All deliverables must illustrate the scope, reach, progress and success of the proposed activities. Depending on the objective of the proposal (Objective 1 – Transnational creation and circulation; Objective 2 – Innovation), activities eligible for funding may be very diverse. Examples of work packages, activities and deliverables can be found in section 10 of this document.

European Cooperation Projects are open to all the cultural and creative sectors and target primarily cultural operators active in these sectors. Other organisations may participate to the extent that they contribute to the objectives of the current call. Their role and relevance should be clearly explained in the application.

Considering that this action aims to pursue the objectives of the **Culture strand** of the Programme, **projects involving exclusively organisations from the audiovisual sector or projects of exclusively audiovisual content are not targeted for funding under it.**

The **quality of the proposed activities** and **Work Packages** (as outlined in the Technical Description - Part B) will be assessed under the award criterion "Quality of content and activities". For more details, please refer to section 9 (Award criteria) of this document.

Expected impact

European Cooperation Projects foster **transnational cooperation** and **exchanges** between organisations active in the culture field, to increase the European dimension of creation and circulation of European artistic content as well as to encourage the development, experimentation, dissemination or application of new and innovative practices. Transnational cooperation and exchanges are expected to benefit the professionals and the cultural and creative sectors in the countries participating in the Creative Europe Programme.

The action aims at having a transformative **impact on the cultural landscape** by fostering cross-border partnerships that invigorate the exchange of ideas and techniques, significantly enriching the sector. It should magnify the global presence of European art, ensuring its appreciation and access worldwide, thus broadening its impact. By facilitating collaboration among diverse organizations, the action should spark innovation, enabling the development and widespread dissemination of cutting-edge practices that enhance the competitiveness of the European cultural sector. This transnational cooperation should open new avenues for professionals, boosting their skills and fostering career growth and ensuring that cultural and creative sectors remain vibrant and resilient.

The action is expected to support approximately 150 projects.

Dissemination and exploitation of project results

Dissemination and exploitation of results are crucial areas of the Creative Europe project lifecycle. They give participating organisations the opportunity to

communicate and share outcomes and deliverables, thus extending the impact of their projects beyond the projects themselves, improving their sustainability and justifying the European added value.

To successfully disseminate and exploit project results, organisations involved in Creative Europe Projects are asked to give the necessary thought to dissemination and exploitation activities when designing and implementing their project. The level and intensity of such activities should be proportionate to the objectives, the scope and the targets of the projects. Results achieved in a particular project may be highly relevant and interesting also in fields not covered by the project, and it is up to the individual projects to develop strategies and methods ensuring that others can easily access what has been developed and produced.

3. Available budget

The estimated available call budget is **EUR 60.273.174**.

Specific budget information per topic can be found in the table below (indicatively):

Topic	Topic budget
1 — European Cooperation projects (Small Scale)	EUR 24.109.270
2 — European Cooperation projects (Medium Scale)	EUR 36.163.904

The availability of the call budget still depends on the final adoption of the budget 2026 by the EU budgetary authority.

We reserve the right not to award all available funds or to redistribute them between the call topics, depending on the proposals received and the results of the evaluation.

4. Timetable and deadlines

Timetable and deadlines (indicative)	
Call opening:	5 March 2026
<u>Deadline for submission:</u>	<u>5 May 2026 – 17:00:00 CET (Brussels)</u>
Evaluation:	May-October 2026
Information on evaluation results:	November 2026
GA signature:	February 2027

5. Admissibility and documents

Proposals must be submitted before the **call deadline** (see *timetable* section 4).

Proposals must be submitted **electronically** via the Funding & Tenders Portal Electronic Submission System (accessible via the Topic page in the [Calls for proposals](#) section. Paper submissions are NOT possible.

Proposals (including annexes and supporting documents) must be submitted using the forms provided ***inside*** the Submission System (⚠ NOT the documents available on the Topic page — they are only for information - and not those used for previous calls).

Proposals must be **complete** and contain all the requested information and all required annexes and supporting documents:

- Application Form Part A — contains administrative information about the participants (future coordinator, beneficiaries and affiliated entities) and the summarised budget for the project (*to be filled in directly online*)
- Application Form Part B — contains the technical description of the project (*to be downloaded from the Portal Submission System, completed, assembled and re-uploaded*)
- Part C — contains additional project data and the project's contribution to EU programme key performance indicators (*to be filled in directly online*)
- **mandatory annexes and supporting documents** (*templates available to be downloaded from the Portal Submission System, completed, assembled and re-uploaded*):
 - detailed budget table
 - list of previous projects (key projects for the last 4 years) (*template available in Part B*).

Please be aware that since the detailed budget table serves as the basis for fixing the lump sums for the grants (and since lump sums must be reliable proxies for the actual costs of a project), the costs you include **MUST** comply with the basic eligibility conditions for EU actual cost grants (see [AGA — Annotated Grant Agreement, art 6](#)). This is particularly important for purchases and subcontracting, which must comply with best value for money (or if appropriate the lowest price) and be free of any conflict of interests. If the budget table contains ineligible costs, the grant may be reduced (even later during the project implementation or after their end).

At proposal submission, you will have to confirm that you have the **mandate to act** for all applicants. Moreover, you will have to confirm that the information in the application is correct and complete and that all participants comply with the conditions for receiving EU funding (*especially eligibility, financial and operational capacity, exclusion, etc*). Before signing the grant, each beneficiary and affiliated entity will have to confirm this again by signing a declaration of honour (DoH). Proposals without full support will be rejected.

Your application must be **readable, accessible and printable** (please check carefully the layout of the documents uploaded).

Proposals are limited to maximum **50 pages** (Part B). Evaluators will not consider any additional pages.

You may be asked at a later stage for further documents (*for legal entity validation, financial capacity check, bank account validation, etc.*).

- ① For more information about the submission process (including IT aspects), consult the [Online Manual](#).

6. Eligibility

Eligible participants (eligible countries)

To be eligible, the applicants (beneficiaries and affiliated entities) must:

- be legal entities (public or private bodies)
- be established in one of the eligible countries, i.e.:
 - Creative Europe Participating Countries:
 - EU Member States (including overseas countries and territories (OCTs))
 - non-EU countries:
 - listed EEA countries and countries associated to the Creative Europe Programme ([list of participating countries](#))

Beneficiaries and affiliated entities must register in the [Participant Register](#) — before submitting the proposal — and will have to be validated by the Central Validation Service (REA Validation). For the validation, they will be requested to upload documents showing legal status and origin.

Other entities may participate in other consortium roles, such as associated partners, subcontractors, third parties giving in-kind contributions, etc. (*see section 13*).

Specific cases

Natural persons — Natural persons are NOT eligible (with the exception of self-employed persons, i.e. sole traders, where the company does not have legal personality separate from that of the natural person).

International organisations — International organisations are eligible. The rules on eligible countries do not apply to them.

Entities without legal personality — Entities which do not have legal personality under their national law may exceptionally participate, provided that their representatives have the capacity to undertake legal obligations on their behalf, and offer guarantees for the protection of the EU financial interests equivalent to that offered by legal persons⁷.

EU bodies — EU bodies (with the exception of the European Commission Joint Research Centre) can NOT be part of the consortium.

Associations and interest groupings — Entities composed of members may participate as 'sole beneficiaries' or 'beneficiaries without legal personality'⁸.  Please note that if the action will be implemented by the members, they should also participate (either as beneficiaries or as affiliated entities, otherwise their costs will NOT be eligible).

Creative Europe Desks (CEDs) — The host organisations of Creative Europe Desks are eligible as coordinator or beneficiary in open calls, if they have procedures to segregate the project management and the information provision functions and if they are able to demonstrate cost separation (i.e. that their project grants do not cover any costs which are covered by their other grant). This requires the following:

⁷ See Article 200(2)(c) EU Financial Regulation [2024/2509](#).

⁸ For the definitions, see Articles 190(2) and 200(2)(c) EU Financial Regulation [2024/2509](#).

- use of analytical accounting which allows for a cost accounting management with cost allocation keys and cost accounting codes AND application of these keys and codes to identify and separate the costs (i.e. to allocate them to either one of the two grants)
- recording of all real costs incurred for the activities that are covered by the two grants (including the indirect costs)
- allocation of the costs in a way that leads to a fair, objective and realistic result.

Countries currently negotiating association agreements — Beneficiaries from countries with ongoing negotiations for participation in the programme (*see list of participating countries above*) may participate in the call and can sign grants if the negotiations are concluded before grant signature and if the association covers the call (i.e. is retroactive and covers both the part of the programme and the year when the call was launched).

EU restrictive measures — Special rules apply for *entities subject to [EU restrictive measures](#) under Article 29 of the Treaty on the European Union (TEU) and Article 215 of the Treaty on the Functioning of the EU (TFEU)*⁹. Such entities are not eligible to participate in any capacity, including as beneficiaries, affiliated entities, associated partners, subcontractors or recipients of financial support to third parties (if any).

EU conditionality measures — Special rules apply for entities subject to measures adopted on the basis of EU Regulation 2020/2092¹⁰. Such entities are not eligible to participate in any funded role (beneficiaries, affiliated entities, subcontractors, recipients of financial support to third parties, etc.). Currently such measures are in place for Hungarian public interest trusts established under the Hungarian Act IX of 2021 or any entity they maintain (see [Council Implementing Decision \(EU\) 2022/2506](#), as of 16 December 2022).

 For more information, see [Rules for Legal Entity Validation, LEAR Appointment and Financial Capacity Assessment](#).

[Consortium composition](#)

Proposals must be submitted by a consortium (beneficiaries; not affiliated entities), which complies with the following conditions:

- CREA-CULT-2026-COOP-1 European Cooperation Projects (Small Scale): minimum 3 independent entities from 3 different eligible countries.
- CREA-CULT-2026-COOP-2 European Cooperation Projects (Medium Scale): minimum 5 independent entities from 5 different eligible countries.

Other conditions:

- The coordinator must have had a legal existence for at least 2 years on the date of the deadline for submission.
- An organisation, as identified by their PIC number, can apply only **once** as

⁹ Please note that the EU Official Journal contains the official list and, in case of conflict, its content prevails over that of the [EU Sanctions Map](#).

¹⁰ Regulation (EU, Euratom) 2020/2092 of the European Parliament and of the Council of 16 December 2020 on a general regime of conditionality for the protection of the Union budget (OJ L 325, 20.12.2022, p. 94).

coordinator under the call, regardless of the topic chosen (COOP 1 or 2).

- An organisation, as identified by their PIC number, can be part of a **maximum of 3 applications** submitted in this call, whether as coordinator and/or partner regardless of the topic chosen (COOP 1 or 2).

N.B.: Affiliated entities and associated partners do not count towards the minimum eligibility criteria for consortium composition, including the maximum number of applications in which they can participate.

Applicant/coordinator are responsible for ensuring compliance with this eligibility criterion. They must ensure appropriate coordination and put in place the necessary internal arrangements to guarantee compliance with this eligibility criterion.

For this purpose, the coordinator must obtain from each participating organisation (acting as a partner) a written declaration from its authorised representative confirming its consent to participate in the specific application.

The declaration must be kept on file by the coordinator and made available to the granting authority upon request.

Please note that misrepresenting information required as a condition for participating in the procedure is a ground for rejection of a participant from the award procedure under [Article 143 \(1\)\(b\) of the EU Financial Regulation 2024/2509](#).

In addition, participating organisations are advised to make use of all the available technical means to verify their inclusion in project proposals prior to the submission deadline, including by taking note of the automatic notifications they receive about the use of their PIC in proposals, and performing regular checks on the inclusion of their PIC in proposals in their user space on the Funding & Tenders Portal. They are furthermore expected to verify, as soon as possible after the submission deadline, that the maximum number of applications in which they are included, does not exceed 3. Any issues should be immediately communicated to the [IT Helpdesk](#). In case a participating organization discovers an unauthorised inclusion in a proposal, and the coordinator refuses to remove them from the proposal, it should submit without delay a 'complaint on unauthorised inclusion' through the Portal > Helpdesk contact form to the SEP Service Desk.'

Eligible activities

Applications will only be considered eligible if their content corresponds wholly (or at least in part) to the topic description for which they are submitted.

Eligible activities are the ones set out in section 2 above.

Projects must comply with EU policy interests and priorities. Projects must also respect EU values and European Commission policy regarding reputational matters (e.g. activities involving capacity building, policy support, awareness raising, communication, dissemination, etc.).

Financial support to third parties is allowed for grants or similar forms of support and prizes under the following conditions:

- the calls must be open, published widely and conform to EU standards concerning transparency, equal treatment, conflict of interest and confidentiality
- the calls must remain open for at least two months

- the outcome of the call must be published on the participants' websites, including a description of the selected projects, award dates, project durations, and final recipient legal names and countries
- the calls must have a clear European dimension.

Financial support to third parties will be accepted in projects which foresee the award of grants (such as talent development bursaries) following an open call or of prizes, following an open contest to culture professionals/artists/innovators to co-produce, innovate and build their capacities.

Your project application must clearly specify why financial support to third parties is needed, how it will be managed and provide a list of the different types of activities for which a third party may receive financial support. The proposal must also clearly describe the results to be obtained.

Duration

Projects should not normally exceed **48** months.

Extensions are possible, if duly justified and through an amendment.

Ethics and EU values

Projects must comply with:

- highest ethical standards and
- applicable EU, international and national law.

They may not include pornographic or racist material or advocate violence.

7. Financial and operational capacity and exclusion

Financial capacity

Applicants must have **stable and sufficient resources** to successfully implement the projects and contribute their share. Organisations participating in several projects must have sufficient capacity to implement all projects.

The financial capacity check will be carried out on the basis of the documents you will be requested to upload in the [Participant Register](#) during grant preparation (*e.g. profit and loss account and balance sheet, business plan, audit report produced by an approved external auditor, certifying the accounts for the last closed financial year, etc*). The analysis will be based on neutral financial indicators, but will also take into account other aspects, such as dependency on EU funding and deficit and revenue in previous years.

The check will normally be done for coordinators, except:

- public bodies (entities established as public body under national law, including local, regional or national authorities) or international organisations
- entities active in cultural and creative sectors that have received over 50% of their annual revenue from public sources over the last two years
- if the project requested grant amount is not more than EUR 60 000.

If needed, it may also be done for affiliated entities.

If we consider that your financial capacity is not satisfactory, we may require:

- further information
- an enhanced financial responsibility regime, i.e. joint and several responsibility for all beneficiaries or joint and several liability of affiliated entities (*see below, section 10*)
- prefinancing paid in instalments
- (one or more) prefinancing guarantees (*see below, section 10*)

or

- propose no prefinancing
- request that you are replaced or, if needed, reject the entire proposal.

 For more information, see [Rules for Legal Entity Validation, LEAR Appointment and Financial Capacity Assessment](#).

Operational capacity

Applicants must have the **know-how, qualifications** and **resources** to successfully implement the projects and contribute their share (including sufficient experience in projects of comparable size and nature).

This capacity will be assessed together with the 'Project Management' award criterion, on the basis of the competence and experience of the applicants and their project teams, including operational resources (human, technical and other) or, exceptionally, the measures proposed to obtain it by the time the task implementation starts.

If the evaluation of the award criterion is positive, the applicants are considered to have sufficient operational capacity.

Applicants will have to show their capacity via the following:

- general profiles (qualifications and experiences) of the staff responsible for managing and implementing the project
- description of the consortium participants
- list of previous projects (key projects for the last 4 years) (*template available in Part B*).

Additional supporting documents may be requested, if needed to confirm the operational capacity of any applicant.

Public bodies, Member State organisations, international organisations and entities active in cultural and creative sectors that have received over 50% of their annual revenue from public sources over the last two years are exempted from the operational capacity check.

Exclusion

Applicants which are subject to an **EU exclusion decision** or in one of the following **exclusion situations** that bar them from receiving EU funding can NOT participate¹¹:

¹¹ See Articles 138 and 143 of EU Financial Regulation [2024/2509](#).

- bankruptcy, winding up, affairs administered by the courts, arrangement with creditors, suspended business activities or other similar procedures (including procedures for persons with unlimited liability for the applicant's debts)
- in breach of social security or tax obligations (including if done by persons with unlimited liability for the applicant's debts)
- guilty of grave professional misconduct¹² (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant)
- committed fraud, corruption, links to a criminal organisation, money laundering, terrorism-related crimes (including terrorism financing), child labour or human trafficking (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant)
- shown significant deficiencies in complying with main obligations under an EU procurement contract, grant agreement, prize, expert contract, or similar (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant)
- guilty of irregularities within the meaning of Article 1(2) of EU Regulation [2988/95](#) (including if done by persons having powers of representation, decision making- or control, beneficial owners or persons who are essential for the award/implementation of the grant)
- created under a different jurisdiction with the intent to circumvent fiscal, social or other legal obligations in the country of origin or created another entity with this purpose (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant)
- intentionally and without proper justification resisted¹³ an investigation, check or audit carried out by an EU authorising officer (or their representative or auditor), OLAF, the EPPO, or the European Court of Auditors.

Applicants will also be rejected if it turns out that¹⁴:

- during the award procedure they misrepresented information required as a condition for participating or failed to supply that information
- they were previously involved in the preparation of the call and this entails a distortion of competition that cannot be remedied otherwise (conflict of interest).

¹² 'Professional misconduct' includes, in particular, the following: violation of ethical standards of the profession; wrongful conduct with impact on professional credibility; breach of generally accepted professional ethical standards; false declarations/misrepresentation of information; participation in a cartel or other agreement distorting competition; violation of IPR; attempting to influence decision-making processes by taking advantage, through misrepresentation, of a conflict of interests, or to obtain confidential information from public authorities to gain an advantage; incitement to discrimination, hatred or violence or similar activities contrary to the EU values where negatively affecting or risking to affect the performance of a legal commitment.

¹³ 'Resisting an investigation, check or audit' means carrying out actions with the goal or effect of preventing, hindering or delaying the conduct of any of the activities needed to perform the investigation, check or audit, such as refusing to grant the necessary access to its premises or any other areas used for business purposes, concealing or refusing to disclose information or providing false information.

¹⁴ See Article 143 EU Financial Regulation [2024/2509](#).

8. Evaluation and award procedure

The proposals will have to follow the **standard submission and evaluation procedure** (one-stage submission + one-step evaluation).

An **evaluation committee** (assisted by independent outside experts) will assess all applications. Proposals will first be checked for formal requirements (admissibility, and eligibility, *see sections 5 and 6*). Proposals found admissible and eligible will be evaluated (for each topic) against the operational capacity and award criteria (*see sections 7 and 9*) and then ranked according to their scores.

For proposals with the same score (within a topic) a **priority order** will be determined according to the following approach:

Successively for every group of *ex aequo* proposals, starting with the highest scored group, and continuing in descending order:

- 1) Projects focusing on a theme that is not otherwise covered by higher ranked projects will be considered to have the highest priority.
- 2) The *ex aequo* proposals within the same topic will be prioritised according to the scores they have been awarded for the award criterion 'Relevance'. When these scores are equal, priority will be based on their scores for the criterion 'Dissemination'. When these scores are equal, priority will be based on their scores for the criterion 'Quality of content and activities'.
- 3) If this does not allow to determine the priority, a further prioritisation can be done by considering the overall project portfolio and the creation of positive synergies between projects, or other factors related to the objectives of the call. These factors will be documented in the panel report.
- 4) After that, the remainder of the available call budget will be used to fund projects across the different topics to ensure a balanced spread of the geographical and thematic coverage and while respecting to the maximum possible extent the order of merit based on the evaluation of the award criteria.

All proposals will be informed about the evaluation result (**evaluation result letter**). Successful proposals will be invited for grant preparation; other ones will be put on the reserve list or rejected.

 No commitment for funding — Invitation to grant preparation does NOT constitute a formal commitment for funding. We will still need to make various legal checks before grant award: *legal entity validation, financial capacity, exclusion check, etc.*

Grant preparation will involve a dialogue in order to fine-tune technical or financial aspects of the project and may require extra information from your side. It may also include adjustments to the proposal to address recommendations of the evaluation committee or other concerns. Full compliance will be a pre-condition for signing the grant.

If you believe that the evaluation procedure was flawed, you can submit a **complaint** (following the deadlines and procedures set out in the evaluation result letter). Please note that notifications which have not been opened within 10 days after sending will be considered to have been accessed and that deadlines will be counted from opening/access (*see also [Funding & Tenders Portal Terms and Conditions](#)*). Please also be aware that for complaints submitted electronically, there may be character limitations.

9. Award criteria

The **award criteria** for this call are as follows:

1. Relevance (30 points):

This criterion will assess the extent to which the proposal:

- is relevant to the selected objective of the call (as indicated in Part C);
- is based on a sound needs analysis;
- has a European added value/dimension;
- builds on past results in the field and brings innovative elements;
- contributes to the EU Overarching Priorities (as set out in sections 1 and 2 of the call document).

2. Quality of content and activities (30 points):

This criterion will assess the extent to which:

- the proposed concept and methodology are appropriate for achieving the project's objectives;
- the proposed design and workplan are consistent and coherent with one another;
- the way the partnership has been established and how the organisations will work together is clearly explained;
- the role of each organisation is clear and relevant to its specific expertise;
- the target groups and audiences and how they will benefit concretely from the project is clearly described.

3. Project management (20 points):

This criterion will assess the extent to which:

- the proposal includes effective mechanisms for coordination between the participating organisations and proposes an appropriate governance structure (including effective communication within the consortium);
- the project involves the appropriate project teams, staff and outside resources to successfully implement the work packages;
- the budget is cost effective and allocates appropriate resources to each activity (sufficient/appropriate budget for proper implementation; best value for money);
- the costs in the detailed budget table are clearly based on real costs in the organisations involved and linked to the activities listed in the work packages;
- the measures planned to ensure project implementation are appropriate (including management, risk management, quality assurance and control, planning, monitoring and evaluation).

4. Dissemination (20 points):

This criterion will assess the extent to which the proposal:

- describes the expected short-, medium- and long-term effects;
- includes concrete steps to ensure the sustainability of the project and its capacity to continue having an impact after the end;

- demonstrates that the communication and dissemination activities have the potential to reach and positively impact the target groups and the relevant stakeholders, as well as the general public;
- foresees visibility of the EU grant.

Award criteria	Minimum pass score	Maximum score
Relevance	15	30
Quality of content and activities	15	30
Project management	10	20
Dissemination	10	20
Overall (pass) scores	70	100

Maximum points: 100 points.

Individual thresholds per criterion: 15/30, 15/30, 10/20 and 10/20 points.

Overall threshold: 70 points.

Proposals that pass the individual thresholds AND the overall threshold will be considered for funding — within the limits of the available budget (i.e. up to the budget ceiling). Other proposals will be rejected.

10. Legal and financial set-up of the Grant Agreements

If you pass evaluation, your project will be invited for grant preparation, where you will be asked to prepare the Grant Agreement together with the EU Project Officer.

This Grant Agreement will set the framework for your grant and its terms and conditions, in particular concerning deliverables, reporting and payments.

The Model Grant Agreement that will be used (and all other relevant templates and guidance documents) can be found on [Portal Reference Documents](#).

Starting date and project duration

The project starting date and duration will be fixed in the Grant Agreement (*Data Sheet, point 1*). Normally the starting date will be after grant signature. A retroactive starting date can be granted exceptionally for duly justified reasons — but never earlier than the proposal submission date.

Project duration: *see section 6 above*.

Milestones and deliverables

The milestones and deliverables for each project will be managed through the Portal Grant Management System and will be reflected in Annex 1 of the Grant Agreement.

Examples of **horizontal** work-packages, activities and deliverables that proposals include (non-exhaustive list):

Work Package	Management, administration and coordination
	This work package could group activities related to the planning, management, administration, coordination and evaluation of the project.
Indicative typical activities (non-exclusive)	Planning & preparation, meetings (offline and online to promote eco-sustainability), evaluation, quality control, coordination activities, reporting, monitoring of gender equality and diversity throughout the project.
Indicative typical deliverables (non-exclusive)	Agenda or minutes of meetings, progress and/or quality control reports, conception/planning reports, gender equality and diversity mapping report, memorandum of understanding on eco-sustainability in project implementation.

Work Package	Communication and dissemination
	This work package could group communication and dissemination activities aiming at ensuring visibility of the activities of the project and a wide dissemination of its results.
Indicative typical activities (non-exclusive)	Communication/dissemination campaigns, promotional events, production of communication/dissemination material.
Indicative typical deliverables (non-exclusive)	Communication plan/strategy, website, newsletters, publications/ brochures (digital and using recycled paper), social media posts, banner, gadgets, branding, statistical analysis of website, public relations, presentations/speeches, press reviews.

Examples of work packages, activities and deliverables for the **implementation** phase of the project include (non-exhaustive list):

Work Package	Artistic and creative expression
	This/these work package(s) could group cultural, artistic and other creative activities.
Indicative typical activities (non-exclusive)	Rehearsals, preparation and artistic coordination of co-productions, co-creations, concerts, exhibitions, fairs, festivals, performances in eco-friendly venues, literary translations, circulation of works and/or repertoires, digitisation of cultural heritage material with open interfaces to allow access to people with disabilities, etc.
Indicative typical deliverables (non-exclusive)	Schedule/planning of rehearsals, photos of prototypes and original creative works (such as theatre piece, songs, artworks, concerts, etc.), technology-based products (original app, etc.), publications (as books, etc.), flyers/photos of exhibitions, digitalised material, etc.
Work Package	Capacity building
	This work package could group diverse types of capacity

	building activities, including activities related to the circulation of European professionals and/or artists.
Indicative typical activities (non-exclusive)	Artistic residencies in eco-sustainable venues, apprenticeship activities, mentoring programmes, training courses, master classes, incubators programmes.
Indicative typical deliverables (non-exclusive)	Schedule of mentoring programmes (digital and with recycled paper), evaluation of training courses, mentoring course programme, presence lists.

Work Package	Networking and knowledge sharing This work package could group networking and knowledge sharing activities, including policy/research/innovation activities for the cultural and creative sectors.
Indicative typical activities (non-exclusive)	Conferences, workshops, symposia, seminars (all in eco-sustainable venues), research, studies, policy analysis, surveys, laboratories, market access activities.
Indicative typical deliverables (non-exclusive)	Programme/agenda of conferences, presence list of workshops, conference conclusions/reports, analysis of surveys, study papers, policy papers (digital or using recycled paper).

Form of grant, funding rate and maximum grant amount

The grant parameters (*maximum grant amount, funding rate, total eligible costs, etc.*) will be fixed in the Grant Agreement (*Data Sheet, point 3 and art 5*).

- For CREA-CULT-2026-COOP-1 European Cooperation Projects (Small Scale): maximum EU grant amount **EUR 200 000** per project.
- For CREA-CULT-2026-COOP-2 European Cooperation Projects (Medium Scale): maximum EU grant amount **EUR 1 000 000** per project.

The grant will be a lump sum grant. This means that it will reimburse a fixed amount, based on a lump sum or financing not linked to costs. The amount will be fixed by the granting authority on the basis of the estimated project budget and a funding rate of:

- For CREA-CULT-2026-COOP-1 European Cooperation Projects (Small Scale): funding rate of maximum **80%**.
- For CREA-CULT-2026-COOP-2 European Cooperation Projects (Medium Scale): funding rate of maximum **70%**.

Budget categories and cost eligibility rules

The budget categories and cost eligibility rules are fixed in the Grant Agreement (*Data Sheet, point 3, art 6 and Annex 2*).

Budget categories for this call:

- Lump sum contributions¹⁵

Specific cost eligibility rules for this call:

- the lump sum amount must be calculated in accordance with the methodology set out in the lump sum decision and using the detailed budget table provided
- the lump sum calculation should respect the following conditions:
 - for lump sums based on estimated project budgets: the estimated budget must comply with the basic eligibility conditions for EU actual cost grants (see [AGA – Annotated Grant Agreement, art 6](#))
 - for lump sums based on estimated project budgets: costs for financial support to third parties: can be included in the detailed budget table for grants or similar forms of support and prizes; maximum amount per third party EUR 60 000

Please note in particular:

- The detailed budget can include only costs relating to eligible activities and must be based **on the real costs** in the organisations involved (e.g. employment the costs of services / fees, etc.)
- Volunteer costs are not eligible
- Travel accommodation and subsistence costs need to be based on the [Commission Decision](#) C(2021)35 and as set out in [Annex 2a](#).
- Costs relating to the work of Associated Partners and **those benefiting artists and professionals from ineligible countries are not eligible**.
- other:
 - Grant holders meeting: costs for grant holders meeting organised by the granting authority are eligible (travel costs for maximum 1 person, return ticket to Brussels and accommodation up to three nights).

Reporting and payment arrangements

The reporting and payment arrangements are fixed in the Grant Agreement (*Data Sheet, point 4 and art 21 and 22*).

After grant signature, you will normally receive a **prefinancing** to start working on the project (float of normally **80%** of the maximum grant amount; exceptionally less or no prefinancing). The prefinancing will be paid 30 days from entry into force/financial guarantee (if required) — whichever is the latest.

There will be no interim payments.

Payment of the balance: At the end of the project, we will calculate your final grant amount. If the total of earlier payments is higher than the final grant amount, we will ask you (your coordinator) to pay back the difference (recovery).

All payments will be made to the coordinator.

¹⁵ [Decision](#) of 26 September 2025 authorising the use of lump sums for actions under the Creative Europe Programme.

 Please be aware that payments will be automatically lowered if you or one of your consortium members has outstanding debts towards the EU (granting authority or other EU bodies). Such debts will be offset by us — in line with the conditions set out in the Grant Agreement (see *art 22*).

Please also note that you are responsible for **keeping records** on all the work done.

Prefinancing guarantees

If a prefinancing guarantee is required, it will be fixed in the Grant Agreement (*Data Sheet, point 4*). The amount will be set during grant preparation and it will normally be equal to or lower than the prefinancing for your grant.

The guarantee should be in euro and issued by an approved bank/financial institution established in an EU Member State. If you are established in a non-EU country and would like to provide a guarantee from a bank/financial institution in your country, please contact us (this may be exceptionally accepted, if it offers equivalent security).

Amounts blocked in bank accounts will NOT be accepted as financial guarantees.

Prefinancing guarantees are normally requested from the coordinator, for the consortium. They must be provided during grant preparation, in time to make the prefinancing (scanned copy via Portal AND original by post).

If agreed with us, the bank guarantee may be replaced by a guarantee from a third party.

The guarantee will be released at the end of the grant, in accordance with the conditions laid down in the Grant Agreement (*art 23*).

Certificates

Depending on the type of action, size of grant amount and type of beneficiaries, you may be requested to submit different certificates. The types, schedules and thresholds for each certificate are fixed in the Grant Agreement (*Data Sheet, point 4 and art 24*).

Liability regime for recoveries

The liability regime for recoveries will be fixed in the Grant Agreement (*Data Sheet, point 4.4 and art 22*).

For beneficiaries, it is one of the following:

- limited joint and several liability with individual ceilings — *each beneficiary up to their maximum grant amount*
 - unconditional joint and several liability — *each beneficiary up to the maximum grant amount for the action*
- or
- individual financial responsibility — *each beneficiary only for their own debts*.

In addition, the granting authority may require joint and several liability of affiliated entities (with their beneficiary).

Provisions concerning the project implementation

IPR rules: see *Model Grant Agreement (art 16 and Annex 5)*:

- different rights of use of the granting authority on materials, documents and information received for policy, information, communication, dissemination and publicity purposes: Yes

Communication, dissemination and visibility of funding: *see Model Grant Agreement (art 17 and Annex 5)*:

- additional communication and dissemination activities: Yes
- special logos: Yes

Specific rules for carrying out the action: *see Model Grant Agreement (art 18 and Annex 5)*: n/a

Other specificities

Consortium agreement: Yes

Non-compliance and breach of contract

The Grant Agreement (chapter 5) provides for the measures we may take in case of breach of contract (and other non-compliance issues).



For more information, see [AGA – Annotated Grant Agreement](#).

11. How to submit an application

All proposals must be submitted directly online via the Funding & Tenders Portal Electronic Submission System. Paper applications are NOT accepted.

Submission is a **2-step process**:

a) create a user account and register your organisation

To use the Submission System (the only way to apply), all participants need to [create an EU Login user account](#).

Once you have an EU Login account, you can [register your organisation](#) in the Participant Register. When your registration is finalised, you will receive a 9-digit participant identification code (PIC).

b) submit the proposal

Access the Electronic Submission System via the Topic page in the [Calls for proposals](#) section (or, for calls sent by invitation to submit a proposal, through the link provided in the invitation letter).

Submit your proposal in 4 parts, as follows:

- Part A includes administrative information about the applicant organisations (future coordinator, beneficiaries, affiliated entities and associated partners) and the summarised budget for the proposal. Fill it in directly online
- Part B (description of the action) covers the technical content of the proposal. Download the mandatory word template from the Submission System, fill it in and upload it as a PDF file
- Part C containing additional project data. To be filled in directly online

- Annexes (see *section 5*). Upload them as PDF file (single or multiple depending on the slots). Excel upload is sometimes possible, depending on the file type.

The proposal must keep to the **page limits** (see *section 5*); excess pages will be disregarded.

Documents must be uploaded to the **right category** in the Submission System, otherwise the proposal may be considered incomplete and thus inadmissible.

The proposal must be submitted **before the call deadline** (see *section 4*). After this deadline, the system is closed and proposals can no longer be submitted.

Once the proposal is submitted, you will receive a **confirmation e-mail** (with date and time of your application). If you do not receive this confirmation e-mail, it means your proposal has NOT been submitted. If you believe this is due to a fault in the Submission System, you should immediately file a complaint via the [IT Helpdesk webform](#), explaining the circumstances and attaching a copy of the proposal (and, if possible, screenshots to show what happened).

Details on processes and procedures are described in the [Online Manual](#). The Online Manual also contains the links to FAQs and detailed instructions regarding the Portal Electronic Exchange System.

Guidance on the use of generative AI tools for the preparation of the proposal

When considering the use of generative artificial intelligence (AI) tools for the preparation of the proposal, it is imperative to exercise caution and careful consideration. The AI-generated content should be thoroughly reviewed and validated by the applicants to ensure its appropriateness and accuracy, as well as its compliance with intellectual property regulations. Applicants are fully responsible for the content of the proposal (even those parts produced by the AI tool) and must be transparent in disclosing which AI tools were used and how they were utilised.

Specifically, applicants are required to:

- Verify the accuracy, validity, and appropriateness of the content and any citations generated by the AI tool and correct any errors or inconsistencies.
- Provide a list of sources used to generate content and citations, including those generated by the AI tool.
- Double-check citations to ensure they are accurate and properly referenced.
- Be conscious of the potential for plagiarism where the AI tool may have reproduced substantial text from other sources. Check the original sources to be sure you are not plagiarizing someone else's work.
- Acknowledge the limitations of the AI tool in the proposal preparation, including the potential for bias, errors, and gaps in knowledge.

12. Help

As far as possible, ***please try to find the answers you need yourself***, in this and the other documentation (we have limited resources for handling direct enquiries):

- [Online Manual](#)
- Topic Q&A on the Topic page

- [Portal FAQ](#) (for general questions).

Please also consult the Topic page regularly, since we will use it to publish call updates.

Contact

[Creative Europe Desks](#) are in place in every country participating in the programme to support potential applicants in identifying partners from other countries.

For individual questions on the Portal Submission System, please contact the [IT Helpdesk](#).

Non-IT related questions should be sent to the following email address: eacea-creative-europe-cooperationprojects@ec.europa.eu.

Please indicate clearly the reference of the call and topic to which your question relates (*see cover page*).

13. Important



IMPORTANT

- **Don't wait until the end** — Complete your application sufficiently in advance of the deadline to avoid any last minute **technical problems**. Problems due to last minute submissions (*e.g. congestion, etc*) will be entirely at your risk. Call deadlines can NOT be extended.
- **Consult** the Portal Topic page regularly. We will use it to publish updates and additional information on the call (call and topic updates).
- **Funding & Tenders Portal Electronic Exchange System** — By submitting the application, all participants **accept** to use the electronic exchange system in accordance with the [Portal Terms & Conditions](#).
- **Registration** — Before submitting the application, all beneficiaries, affiliated entities and associated partners must be registered in the [Participant Register](#). The participant identification code (PIC) (one per participant) is mandatory for the Application Form.
- **Consortium roles** — When setting up your consortium, you should think of organisations that help you reach objectives and solve problems.

The roles should be attributed according to the level of participation in the project. Main participants should participate as **beneficiaries** or **affiliated entities**; other entities can participate as associated partners, subcontractors, third parties giving in-kind contributions. **Associated partners** and third parties giving in-kind contributions should bear their own costs (they will not become formal recipients of EU funding). **Subcontracting** should normally constitute a limited part and must be performed by third parties (not by one of the beneficiaries/affiliated entities). Subcontracting going beyond 30% of the total eligible costs must be justified in the application.

- **Coordinator** — In multi-beneficiary grants, the beneficiaries participate as consortium (group of beneficiaries). They will have to choose a coordinator, who will take care of the project management and coordination and will represent the consortium towards the granting authority. In mono-beneficiary grants, the single beneficiary will automatically be coordinator.
- **Affiliated entities** — Applicants may participate with affiliated entities (i.e. entities linked to a beneficiary which participate in the action with similar rights and obligations as the beneficiaries, but do not sign the grant and therefore do not become beneficiaries themselves). They will get a part of the grant money and must therefore comply with all the call conditions and be validated (just like beneficiaries); but they do not count towards the minimum eligibility criteria for consortium composition (if any). If affiliated entities participate in your project, please do not forget to provide documents demonstrating their affiliation link to your organisation as part of your application.
- **Associated partners** — Applicants may participate with associated partners (i.e. partner organisations which participate in the action but without the right to get grant money). They participate without funding and therefore do not need to be validated.
- **Consortium agreement** — For practical and legal reasons it is recommended to set up internal arrangements that allow you to deal with exceptional or unforeseen circumstances (in all cases, even if not mandatory under the Grant Agreement). The consortium agreement also gives you the possibility to redistribute the grant money according to your own consortium-internal principles and parameters (for instance, one beneficiary can reattribute its grant money to another beneficiary). The consortium agreement thus allows you to customise the EU grant to the needs inside your consortium and can also help to protect you in case of disputes.

- **Balanced project budget** — Grant applications must ensure a balanced project budget and sufficient other resources to implement the project successfully (*e.g. own contributions, income generated by the action, financial contributions from third parties, etc*). You may be requested to lower your estimated costs, if they are ineligible (including excessive).
- **Completed/ongoing projects** — Proposals for projects that have already been completed will be rejected; proposals for projects that have already started will be assessed on a case-by-case basis (in this case, no costs can be reimbursed for activities that took place before the project starting date/proposal submission).
- **No-profit rule** — Grants may NOT give a profit (i.e. surplus of revenues + EU grant over costs). This will be checked by us at the end of the project.
- **No cumulation of funding/no double funding** — It is strictly prohibited to cumulate funding from the EU budget (except under 'EU Synergies actions'). Outside such Synergies actions, any given action may receive only ONE grant from the EU budget and cost items may under NO circumstances be declared under two EU grants; projects must be designed as different actions, clearly delineated and separated for each grant (without overlaps).
- **Combination with EU operating grants** — Combination with EU operating grants is possible, if the project remains outside the operating grant work programme and you make sure that cost items are clearly separated in your accounting and NOT declared twice (see [AGA — Annotated Grant Agreement, art 6.2.E](#)).
- **Multiple proposals** — (see Section 6)
- **Resubmission** — Proposals may be changed and re-submitted until the deadline for submission.
- **Rejection** — By submitting the application, all applicants accept the call conditions set out in this Call document (and the documents it refers to). Proposals that do not comply with all the call conditions will be rejected. This applies also to applicants: All applicants need to fulfil the criteria; if any one of them doesn't, they must be replaced or the entire proposal will be rejected.
- **Cancellation** — There may be circumstances which may require the cancellation of the call. In this case, you will be informed via a call or topic update. Please note that cancellations are without entitlement to compensation.
- **Language** — You can submit your proposal in any official EU language (project abstract/summary should however always be in English). For reasons of efficiency, we strongly advise you to use English for the entire application. If you need the call documentation in another official EU language, please submit a request within 10 days after call publication (for the contact information, see *section 12*).

- **Transparency** — In accordance with Article 38 of the [EU Financial Regulation](#), information about EU grants awarded is published each year on the [Europa website](#).

This includes:

- beneficiary names
- beneficiary addresses
- the purpose for which the grant was awarded
- the maximum amount awarded.

The publication can exceptionally be waived (on reasoned and duly substantiated request), if there is a risk that the disclosure could jeopardise your rights and freedoms under the EU Charter of Fundamental Rights or harm your commercial interests.

- **Data protection** — The submission of a proposal under this call involves the collection, use and processing of personal data. This data will be processed in accordance with the applicable legal framework. It will be processed solely for the purpose of evaluating your proposal, subsequent management of your grant and, if needed, programme monitoring, evaluation and communication. Details are explained in the [Funding & Tenders Portal Privacy Statement](#).

Accordo di collaborazione

L'Università degli Studi della Repubblica di San Marino — Dipartimento di Economia, Scienze, Ingegneria e Design — via Consiglio dei Sessanta, 99 — 47891 Dogana — Repubblica di San Marino — rappresentata dal Rettore Prof. Corrado Petrocelli, nato il _____ residente in Via _____

e

Polo Formativo Universitario Lodigiano ODV, con sede in Lodi, Via Polenghi Lombardo, 13 - C.F. 92567050155 - rappresentato dal Presidente del consiglio di direttivo Prof. Corrado Sancilio, nato il _____ e residente a _____

VISTI

il protocollo di intesa tra l'Università degli Studi della Repubblica di San Marino Dipartimento di Economia, Scienze, Ingegneria e Design, e il Polo Formativo Universitario Lodigiano ODV per l'attivazione e lo svolgimento delle attività didattiche, tecnico-scientifiche e professionalizzanti inerenti al Corso di laurea triennale Costruzioni e Gestione del Territorio, sottoscritto in data 27/06/2016;

la delibera del Consiglio dell'Università degli Studi della Repubblica di San Marino del 29 maggio 2025;

la delibera del Consiglio Direttivo del Polo Formativo Universitario Lodigiano ODV del 5 giugno 2025;

PREMESSO CHE

- l'Università degli Studi della Repubblica di San Marino ha istituito e attivato nell'Anno Accademico 2007/2008 un Corso di laurea triennale in Ingegneria Civile e Ambientale — curriculum civile, Classe di laurea L-07, in collaborazione con l'Università degli Studi di Modena e Reggio Emilia;

l'Università degli Studi della Repubblica di San Marino e l'Università degli Studi di Modena e Reggio Emilia hanno sottoscritto, in data 09/08/2016, un atto integrativo per la eventuale futura attivazione del curriculum 'Costruzioni e gestione del territorio' finalizzato alla formazione del Geometra laureato, nell'ambito del corso di laurea in Ingegneria civile e ambientale (classe L-7);

- l'Università degli Studi della Repubblica di San Marino ha attivato il curriculum 'Costruzioni e gestione del territorio' per l'Anno Accademico 2016/2017;
- l'Università degli Studi della Repubblica di San Marino e l'Università degli Studi di Modena e Reggio Emilia hanno sottoscritto una convenzione per la collaborazione ai fini del rilascio del doppio titolo per il Corso di Laurea ad orientamento professionalizzante in "Costruzioni e gestione del territorio";
- un numero crescente di studenti provenienti da diversi istituti del territorio effettua l'iscrizione al Corso di Laurea in Costruzioni e gestione del territorio;
- le parti che sottoscrivono il presente accordo hanno interesse ad instaurare un duraturo rapporto di collaborazione e di scambio culturale avente come finalità la formazione didattica e professionale del Geometra, curandone integralmente il percorso formativo;
- le parti che sottoscrivono il presente accordo si impegnano a proseguire l'opera di diffusione del progetto formativo e di promozione di eventi scientifici funzionali alla valorizzazione dei citati

corsi di studio.

SI CONVIENE E SI STIPULA QUANTO SEGUE

L'Università degli Studi della Repubblica di San Marino intende riconoscere al Polo Formativo Universitario Lodigiano ODV un contributo forfettario pari a € 15.000,00 con una eventuale integrazione di ulteriori € 5.000,00 compatibilmente con un congruo numero di effettivi iscritti paganti per l'Anno Accademico 2025/2026, a copertura dei costi strutturali che il Polo Formativo sostiene.

Art. 1

Durata dell'accordo

L'accordo ha validità per il sopracitato anno accademico e potrà essere rinnovato o disdetto da ciascuna delle parti mediante semplice comunicazione scritta, fatta salva la conclusione o, comunque, la regolazione delle attività in corso.

Art. 2

Modifiche e integrazioni

Qualsiasi modifica o integrazione del presente atto potrà farsi di comune accordo tra le parti soltanto per iscritto.

Art. 3

Controversie

Le eventuali controversie nascenti dall'interpretazione, applicazione e attuazione del presente accordo saranno deferite ad un Collegio Arbitrale composto da 3 membri, nominati rispettivamente dall'Università degli Studi della Repubblica di San Marino, dal Presidente del consiglio direttivo del Polo Formativo Universitario Lodigiano ODV Prof. Corrado Sancilio e da un terzo, con funzioni di Presidente, indicato di comune accordo fra le parti, o in mancanza dal Commissario della Legge del Tribunale Unico della Repubblica di San Marino.

Art. 4

Trattamento dei dati personali

Con riferimento ai dati personali delle Parti nonché dei soggetti coinvolti nell'accordo e ai dati personali eventualmente raccolti in esecuzione dell'accordo, ciascuna Parte si obbliga ad effettuare il trattamento per le finalità strettamente connesse al presente accordo e strumentali all'esecuzione dei reciproci obblighi assunti. Le Parti altresì si impegnano a trattare i dati personali nel rispetto delle disposizioni di legge in materia di trattamento dei dati personali vigenti.

Ciascuna parte provvederà all'esecuzione del presente accordo in qualità di Titolare dei trattamenti, assolvendone i relativi obblighi per i trattamenti di dati personali di propria competenza. In tal caso le Parti provvederanno a fornire le relative istruzioni ai soggetti che opereranno quali Incaricati del trattamento vigilando sul loro operato.

Art. 5

Riservatezza

Ciascuna Parte è tenuta ad osservare la riservatezza nei confronti di qualsiasi persona o ente non autorizzato dall'altra Parte per quanto riguarda fatti, informazioni, cognizioni, documenti ed oggetti di proprietà dell'altra Parte che vengano comunicati in virtù del presente protocollo (d'ora innanzi "Informazioni Riservate").

Il Polo Formativo Universitario Lodigiano ODV si impegna a non divulgare informazioni confidenziali, come definite di seguito, a terzi senza il previo consenso scritto dell'Università degli Studi della Repubblica di San Marino, salvo che la divulgazione stessa non sia richiesta in forza ad un procedimento giudiziale o amministrativo nel qual caso il Polo Formativo Universitario Lodigiano

ODV dovrà informare immediatamente l'Università degli Studi della Repubblica di San Marino e permettere alla stessa di intraprendere, a proprie spese, tutte le attività necessarie per annullare, contestare o sospendere la predetta richiesta di divulgazione. Le disposizioni di cui al presente articolo avranno efficacia anche al termine o cessazione del presente accordo per qualsiasi ragione e/o causa. Per "Informazioni confidenziali", si intendono i contenuti del presente accordo, nonché le informazioni non di pubblico dominio che il Polo Formativo Universitario Lodigiano ODV abbia ricevuto dall'Università degli Studi della Repubblica di San Marino. Allo stesso modo, l'Università degli Studi della Repubblica di San Marino garantisce piena riservatezza e confidenzialità alle informazioni raccolte nell'ambito del presente accordo.

Art. 6

Rinvio

Per quanto non espressamente previsto nel presente accordo, le parti concordemente rinviano alle norme vigenti.

San Marino, li 9 giugno 2025.

Il Magnifico Rettore dell'Università degli Studi della Repubblica di San Marino
Prof. Corrado Petrocelli

Il Presidente del Polo Formativo Universitario Lodigiano ODV
Prof. Corrado Sancilio



PROTOCOLLO DI INTESA

TRA

L'UNIVERSITA' DEGLI STUDI DELLA REPUBBLICA DI SAN MARINO – DIPARTIMENTO DI ECONOMIA, SCIENZE, INGEGNERIA E DESIGN E

IL COLLEGIO PROVINCIALE GEOMETRI E GEOMETRI LAUREATI DI COMO

L'Università degli Studi della Repubblica di San Marino (di seguito denominata UNIRSM) – Dipartimento di Economia, Scienze, Ingegneria e Design - con sede in Contrada Omerelli 20 (Repubblica di San Marino), legalmente rappresentata dal Rettore, Prof. Corrado Petrocelli, nato _____ e domiciliato per la carica in Contrada Omerelli 20 (Repubblica di San Marino)

e

Il Collegio Provinciale Geometri e Geometri Laureati di Como (di seguito denominato Collegio), con sede legale in via _____ n. ____ (Como - CO), rappresentata dal Presidente _____, nato a _____ (____), il ____/____/____, e residente a _____ in via _____, n. ____

VISTI

- la delibera n. 12 Verbale 7/2026 del Consiglio di Dipartimento di Economia Scienze Ingegneria e Design dell'Università degli studi di San Marino con la quale si esprime parere favorevole alla definizione del protocollo di intesa con il Collegio Provinciale Geometri e Geometri Laureati di Como;
- la delibera del ____/____/2026 del Collegio Provinciale Geometri e Geometri Laureati di Como, con la quale si approva il testo del presente protocollo di intesa;

PREMESSO

- che il Dipartimento di Economia, Scienze, Ingegneria e Design dell'Università degli Studi della Repubblica di San Marino nell'ambito delle proprie attività didattiche ed ai sensi dell'art.1 della Decreto Delegato 30 novembre 2023 n.169 *Assetto istituzionale e organizzativo dell'Università degli Studi della Repubblica di San Marino*, si costituisce come sistema pubblico e autonomo di istruzione superiore con compiti di ricerca e di formazione;
- che il Dipartimento di Economia, Scienze, Ingegneria e Design può impiegare tecnologie di comunicazione efficaci per attivare processi di apprendimento senza vincoli spazio-temporali integrati con attività in presenza attraverso workshop, seminari e tutoraggio, sessioni di esami di profitto e di laurea;
- il parere del Comitato Economico Europeo sul tema "Ruolo e futuro delle libere professioni nella società civile europea del 2020" (G.U. Unione Europea del 16 luglio 2012, 2014/C 226/02);
- le recenti normative italiane in tema di lauree professionalizzanti (in particolare, il D.M. n.446 del 2020, la Legge 8 novembre 2021 n. 163 e il Decreto Interministeriale n. 682 del 24-05-2023);
- la necessità del Consiglio Nazionale Geometri e Geometri Laureati di consolidare il ruolo professionale della categoria attraverso il progetto di un nuovo percorso di accesso alla libera professione del Geometra, che preveda il conseguimento di un titolo di laurea triennale professionalizzante in "Costruzioni e Gestione del Territorio" della Classe di Laurea Abilitante L-P01, professioni tecniche per l'edilizia e il territorio;
- la volontà espressa dal Consiglio Nazionale Geometri e Geometri Laureati italiano di attivare tale Corso di laurea nel territorio nazionale;



- la volontà del Collegio di contribuire all'attivazione del Corso, ai sensi del DM 446 del 2020, ai fini dello sviluppo di adeguate forme di raccordo tra il mondo della formazione e quello del lavoro, nonché di migliorare la qualità dei processi formativi anche orientandoli maggiormente alle esigenze delle imprese;
- che le Parti, che sottoscrivono il presente protocollo, hanno interesse ad instaurare un duraturo rapporto di collaborazione e di scambio culturale avente come finalità la formazione didattica e professionale del Geometra Laureato curandone integralmente il percorso formativo.

TENUTO CONTO INOLTRE

- che le Università, ai sensi delle vigenti disposizioni, promuovono le attività di tirocinio formativo come strumento di qualificazione dell'attività formativa atto a facilitare l'inserimento dei laureati nel mondo del lavoro;
- che gli studi professionali vengono riconosciuti nel vademecum del Fondo Sociale Europeo tra le strutture abilitate ad ospitare tirocini formativi;
- che i percorsi formativi e in particolare il tirocinio formativo curriculare possono prevedere interventi di docenza e/o di tutorato da parte di professionisti iscritti ai propri Albi professionali;
- che l'aggiornamento professionale degli iscritti ai propri Albi richiede specifici interventi di formazione continua professionale, di servizi didattici integrativi universitari, di corsi di alta formazione permanente e ricorrente tali da garantire ed incrementare:
 1. una formazione di base scientifica nei settori professionali afferenti alle attività degli iscritti a Ordini e Collegi;
 2. una formazione specifica e specialistica nei distinti settori di attività professionale;
 3. una formazione "post lauream" rivolta ai settori innovativi tecnologici, della progettazione edilizia, della tutela ambientale e territoriale, della gestione del patrimonio immobiliare e dell'estimo, dell'automazione, dell'informazione o informatizzazione e dell'energia, della sicurezza nei luoghi di lavoro, della prevenzione incendi, relativamente all'attività professionale.

Si conviene e si stipula quanto segue

Art. 1

OGGETTO DELLA CONVENZIONE

Avvalendosi delle reciproche competenze e risorse strutturali viene istituito tra UNIRSM e Collegio un progetto di collaborazione finalizzato alla gestione e svolgimento delle attività didattiche, tecnico-scientifiche e professionalizzanti inerenti al Corso di laurea professionalizzante abilitante: Costruzioni e gestione del territorio, Classe di Laurea L-P01.

La collaborazione tra le Parti si esplica nelle seguenti aree:

- nell'area della didattica, contribuendo a definire il percorso formativo, i programmi degli insegnamenti e ad individuare e reperire docenze di elevato profilo professionale;
- nell'area della ricerca, definendo le tematiche di interesse e individuando le risorse umane e sperimentali e i laboratori;
- nell'area della logistica, contribuendo allo svolgimento operativo delle attività;
- nell'area del tirocinio curriculare, curando gli elenchi di imprese e studi professionali idonei ad accogliere i tirocinanti;
- nell'area della formazione continua e dell'aggiornamento professionale, promuovendo iniziative, seminari e corsi formativi volti a soddisfare specifiche esigenze dei geometri iscritti ai Collegi;



- nell'area del sostegno alla formazione universitaria, anche supportata dall'istituzione di borse di studio, premi di laurea, ecc.

Art.2

DURATA DELLA CONVENZIONE

La Convenzione ha inizio il giorno della sottoscrizione della stessa ed ha durata quinquennale. Potrà essere rinnovata o disdetta da ciascuna delle Parti, anche prima della scadenza, mediante semplice comunicazione scritta, fatta salva la conclusione o, comunque, la regolazione delle attività in corso. Ai sensi del citato Decreto Interministeriale, gli studenti, che risultano iscritti al Corso del previgente ordinamento non abilitante, possono optare per il passaggio al nuovo percorso abilitante. In tal caso le attività di tirocinio già svolte, su richiesta degli studenti stessi, saranno riconosciute dall'Università d'intesa con il Consiglio del Collegio territoriale competente ai fini del completamento del TPV.

Art.3

ACCORDO QUADRO

Il presente Protocollo d'intesa dà attuazione al protocollo d'intesa con funzione di Accordo quadro tra UNIRSM e Collegio per lo svolgimento delle attività descritte all'art. 1 ~~e~~ 2, e come tale non è a titolo oneroso. Sempre nel medesimo ambito di collaborazione tra le Parti, qualunque altra iniziativa che preveda invece contributi e risorse è rinviata a successivi contratti attuativi.

Art. 4

PRIVACY

Con riferimento ai dati personali delle Parti nonché dei soggetti coinvolti nell'accordo e ai dati personali eventualmente raccolti in esecuzione del protocollo di intesa, ciascuna Parte si obbliga ad effettuare il trattamento per le finalità strettamente connesse al presente accordo e strumentali all'esecuzione dei reciproci obblighi assunti. Le Parti altresì si impegnano a trattare i dati personali nel rispetto delle disposizioni di legge in materia di trattamento dei dati personali vigenti.

Ciascuna parte provvederà all'esecuzione del presente protocollo di intesa in qualità di Titolare dei trattamenti, assolvendone i relativi obblighi per i trattamenti di dati personali di propria competenza. In tal caso le Parti provvederanno a fornire le relative istruzioni ai soggetti che opereranno quali Incaricati del trattamento vigilando sul loro operato.

Art. 5

RISERVATEZZA

Ciascuna Parte è tenuta ad osservare la riservatezza nei confronti di qualsiasi persona o ente non autorizzato dall'altra Parte per quanto riguarda fatti, informazioni, cognizioni, documenti ed oggetti di proprietà dell'altra Parte che vengano comunicati in virtù del presente protocollo di intesa.

Art. 6

LEGGE APPLICABILE E FORO COMPETENTE

L'interpretazione e l'esecuzione del presente protocollo di intesa, nonché i rapporti tra le Parti derivanti dallo stesso e dagli accordi attuativi, sono regolati dalla legge sammarinese.



UNIVERSITÀ
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DELLA REPUBBLICA
DI SAN MARINO

Le Parti concordano che per le controversie che dovessero insorgere in ordine all'interpretazione e/o esecuzione del presente accordo quadro e che non siano ricomponibili in via amichevole, è competente il Foro di San Marino.

Art. 7
RINVIO

Per quanto non espressamente previsto nel presente protocollo di intesa, le Parti concordemente rinviando alle norme vigenti.

Fatto, letto approvato e sottoscritto in duplice originale, uno ad uso dell'Università degli Studi della Repubblica di San Marino ed uno ad uso del Collegio Provinciale Geometri e Geometri Laureati di Como.

Repubblica di San Marino, lì 00/00/2026

Il Rettore
dell'Università degli Studi della Repubblica di San Marino
Prof. Corrado Petrocelli

Il Presidente
del Collegio Provinciale Geometri e Geometri Laureati di Como
Geom. XXXXXXXXXX



PROTOCOLLO DI INTESA

TRA

L'UNIVERSITÀ DEGLI STUDI DELLA REPUBBLICA DI SAN MARINO – DIPARTIMENTO DI ECONOMIA, SCIENZE, INGEGNERIA E DESIGN E

IL COLLEGIO PROVINCIALE GEOMETRI E GEOMETRI LAUREATI DI SONDRIO

L'Università degli Studi della Repubblica di San Marino (di seguito denominata UNIRSM) – Dipartimento di Economia, Scienze, Ingegneria e Design - con sede in Contrada Omerelli 20 (Repubblica di San Marino), legalmente rappresentata dal Rettore, Prof. Corrado Petrocelli, nato e domiciliato per la carica in Contrada Omerelli 20 (Repubblica di San Marino)

e

Il Collegio Provinciale Geometri e Geometri Laureati di Sondrio (di seguito denominato Collegio), con sede legale in via _____ n. ____ (Sondrio - SO), rappresentata dal Presidente _____, nato a _____ (____), il ____/____/____, e residente a _____ in via _____, n. ____

VISTI

- la delibera n.12 Verbale 7/2026 del Consiglio di Dipartimento di Economia Scienze Ingegneria e Design dell'Università degli studi di San Marino con la quale si esprime parere favorevole alla definizione del protocollo di intesa con il Collegio Provinciale Geometri e Geometri Laureati di Sondrio;
- la delibera del ____/____/2026 del Collegio Provinciale Geometri e Geometri Laureati di Sondrio, con la quale si approva il testo del presente protocollo di intesa;

PREMESSO

- che il Dipartimento di Economia, Scienze, Ingegneria e Design dell'Università degli Studi della Repubblica di San Marino nell'ambito delle proprie attività didattiche ed ai sensi dell'art.1 della Decreto Delegato 30 novembre 2023 n.169 *Assetto istituzionale e organizzativo dell'Università degli Studi della Repubblica di San Marino*, si costituisce come sistema pubblico e autonomo di istruzione superiore con compiti di ricerca e di formazione;
- che il Dipartimento di Economia, Scienze, Ingegneria e Design può impiegare tecnologie di comunicazione efficaci per attivare processi di apprendimento senza vincoli spazio-temporali integrati con attività in presenza attraverso workshop, seminari e tutoraggio, sessioni di esami di profitto e di laurea;
- il parere del Comitato Economico Europeo sul tema "Ruolo e futuro delle libere professioni nella società civile europea del 2020" (G.U. Unione Europea del 16 luglio 2012, 2014/C 226/02);
- le recenti normative italiane in tema di lauree professionalizzanti (in particolare, il D.M. n.446 del 2020, la Legge 8 novembre 2021 n. 163 e il Decreto Interministeriale n. 682 del 24-05-2023);
- la necessità del Consiglio Nazionale Geometri e Geometri Laureati di consolidare il ruolo professionale della categoria attraverso il progetto di un nuovo percorso di accesso alla libera professione del Geometra, che preveda il conseguimento di un titolo di laurea triennale professionalizzante in "Costruzioni e Gestione del Territorio" della Classe di Laurea Abilitante L-P01, professioni tecniche per l'edilizia e il territorio;
- la volontà espressa dal Consiglio Nazionale Geometri e Geometri Laureati italiano di attivare tale Corso di laurea nel territorio nazionale;



- la volontà del Collegio di contribuire all'attivazione del Corso, ai sensi del DM 446 del 2020, ai fini dello sviluppo di adeguate forme di raccordo tra il mondo della formazione e quello del lavoro, nonché di migliorare la qualità dei processi formativi anche orientandoli maggiormente alle esigenze delle imprese;
- che le Parti, che sottoscrivono il presente protocollo, hanno interesse ad instaurare un duraturo rapporto di collaborazione e di scambio culturale avente come finalità la formazione didattica e professionale del Geometra Laureato curandone integralmente il percorso formativo.

TENUTO CONTO INOLTRE

- che le Università, ai sensi delle vigenti disposizioni, promuovono le attività di tirocinio formativo come strumento di qualificazione dell'attività formativa atto a facilitare l'inserimento dei laureati nel mondo del lavoro;
- che gli studi professionali vengono riconosciuti nel vademecum del Fondo Sociale Europeo tra le strutture abilitate ad ospitare tirocini formativi;
- che i percorsi formativi e in particolare il tirocinio formativo curriculare possono prevedere interventi di docenza e/o di tutorato da parte di professionisti iscritti ai propri Albi professionali;
- che l'aggiornamento professionale degli iscritti ai propri Albi richiede specifici interventi di formazione continua professionale, di servizi didattici integrativi universitari, di corsi di alta formazione permanente e ricorrente tali da garantire ed incrementare:
 1. una formazione di base scientifica nei settori professionali afferenti alle attività degli iscritti a Ordini e Collegi;
 2. una formazione specifica e specialistica nei distinti settori di attività professionale;
 3. una formazione "post lauream" rivolta ai settori innovativi tecnologici, della progettazione edilizia, della tutela ambientale e territoriale, della gestione del patrimonio immobiliare e dell'estimo, dell'automazione, dell'informazione o informatizzazione e dell'energia, della sicurezza nei luoghi di lavoro, della prevenzione incendi, relativamente all'attività professionale.

Si conviene e si stipula quanto segue

Art. 1

OGGETTO DELLA CONVENZIONE

Avvalendosi delle reciproche competenze e risorse strutturali viene istituito tra UNIRSM e Collegio un progetto di collaborazione finalizzato alla gestione e svolgimento delle attività didattiche, tecnico-scientifiche e professionalizzanti inerenti al Corso di laurea professionalizzante abilitante: Costruzioni e gestione del territorio, Classe di Laurea L-P01.

La collaborazione tra le Parti si esplica nelle seguenti aree:

- nell'area della didattica, contribuendo a definire il percorso formativo, i programmi degli insegnamenti e ad individuare e reperire docenze di elevato profilo professionale;
- nell'area della ricerca, definendo le tematiche di interesse e individuando le risorse umane e sperimentali e i laboratori;
- nell'area della logistica, contribuendo allo svolgimento operativo delle attività;
- nell'area del tirocinio curriculare, curando gli elenchi di imprese e studi professionali idonei ad accogliere i tirocinanti;
- nell'area della formazione continua e dell'aggiornamento professionale, promuovendo iniziative, seminari e corsi formativi volti a soddisfare specifiche esigenze dei geometri iscritti ai Collegi;



- nell'area del sostegno alla formazione universitaria, anche supportata dall'istituzione di borse di studio, premi di laurea, ecc.

Art.2

DURATA DELLA CONVENZIONE

La Convenzione ha inizio il giorno della sottoscrizione della stessa ed ha durata quinquennale. Potrà essere rinnovata o disdetta da ciascuna delle Parti, anche prima della scadenza, mediante semplice comunicazione scritta, fatta salva la conclusione o, comunque, la regolazione delle attività in corso. Ai sensi del citato Decreto Interministeriale, gli studenti, che risultano iscritti al Corso del previgente ordinamento non abilitante, possono optare per il passaggio al nuovo percorso abilitante. In tal caso le attività di tirocinio già svolte, su richiesta degli studenti stessi, saranno riconosciute dall'Università d'intesa con il Consiglio del Collegio territoriale competente ai fini del completamento del TPV.

Art.3

ACCORDO QUADRO

Il presente Protocollo d'intesa dà attuazione al protocollo d'intesa con funzione di Accordo quadro tra UNIRSM e Collegio per lo svolgimento delle attività descritte all'art. 1 e 2, e come tale non è a titolo oneroso. Sempre nel medesimo ambito di collaborazione tra le Parti, qualunque altra iniziativa che preveda invece contributi e risorse è rinviata a successivi contratti attuativi.

Art. 4

PRIVACY

Con riferimento ai dati personali delle Parti nonché dei soggetti coinvolti nell'accordo e ai dati personali eventualmente raccolti in esecuzione del protocollo di intesa, ciascuna Parte si obbliga ad effettuare il trattamento per le finalità strettamente connesse al presente accordo e strumentali all'esecuzione dei reciproci obblighi assunti. Le Parti altresì si impegnano a trattare i dati personali nel rispetto delle disposizioni di legge in materia di trattamento dei dati personali vigenti.

Ciascuna parte provvederà all'esecuzione del presente protocollo di intesa in qualità di Titolare dei trattamenti, assolvendone i relativi obblighi per i trattamenti di dati personali di propria competenza. In tal caso le Parti provvederanno a fornire le relative istruzioni ai soggetti che opereranno quali Incaricati del trattamento vigilando sul loro operato.

Art. 5

RISERVATEZZA

Ciascuna Parte è tenuta ad osservare la riservatezza nei confronti di qualsiasi persona o ente non autorizzato dall'altra Parte per quanto riguarda fatti, informazioni, cognizioni, documenti ed oggetti di proprietà dell'altra Parte che vengano comunicati in virtù del presente protocollo di intesa.

Art. 6

LEGGE APPLICABILE E FORO COMPETENTE

L'interpretazione e l'esecuzione del presente protocollo di intesa, nonché i rapporti tra le Parti derivanti dallo stesso e dagli accordi attuativi, sono regolati dalla legge sammarinese.



UNIVERSITÀ
DEGLI STUDI
DELLA REPUBBLICA
DI SAN MARINO

Le Parti concordano che per le controversie che dovessero insorgere in ordine all'interpretazione e/o esecuzione del presente accordo quadro e che non siano ricomponibili in via amichevole, è competente il Foro di San Marino.

Art. 7
RINVIO

Per quanto non espressamente previsto nel presente protocollo di intesa, le Parti concordemente rinviando alle norme vigenti.

Fatto, letto approvato e sottoscritto.

Repubblica di San Marino, lì 00/00/2026

Il Rettore
dell'Università degli Studi della Repubblica di San Marino
Prof. Corrado Petrocelli

Il Presidente
del Collegio Provinciale Geometri e Geometri Laureati di Sondrio
Geom. XXXXXXXXXXXX

Monia Pasolini

Da: RICCARDO MICHELE COLANGELO
Inviato: venerdì 24 aprile 2026 18:18
A: Dipartimento di Economia, Scienze, Ingegneria e Design
Oggetto: Richiesta - periodo di studio e ricerca all'estero (dottorando italiano)

Spett.le Ufficio,

nell'ambito del terzo anno del mio dottorato (in Gestione finanziaria d'impresa e prevenzione della crisi) presso Universitas Mercatorum di Roma - Università telematica delle Camere di Commercio, è previsto un periodo di studio e ricerca all'estero (6 mesi) presso Università / Centri di ricerca / Imprese, senza oneri economici per l'ente ospitante.

Il progetto di ricerca che sto effettuando riguarda l'introduzione dell'AI negli assetti delle imprese e i relativi risvolti giuridici e organizzativi.

L'eventuale attivazione implica, prima della firma di una convenzione standard con l'ateneo Universitas Mercatorum di Roma, la compilazione urgente di un hosting commitment, mera manifestazione di disponibilità ad accogliermi per il periodo di studio e ricerca all'estero, ai fini dell'avvio dell'iter amministrativo a mio carico (tale documento mi servirebbe compilato e firmato quanto prima, entro il 29 APRILE, per esigenze amministrative del mio ateneo).

Mi scuso per i tempi ristretti: purtroppo, altro ateneo contattato con largo anticipo non ha ancora restituito la documentazione firmata, pertanto ho scelto di rivolgermi all'Università degli Studi della Repubblica di San Marino.

Chiedo se possibile un riscontro via mail a stretto giro e un contatto telefonico per valutare per immediatezza la fattibilità del periodo di studio e ricerca all'estero, anche alla luce delle reciproche esigenze operative, scientifiche e logistiche.

Ringrazio molto per l'attenzione e saluto cordialmente,

Riccardo Michele Colangelo

Short bio

Riccardo Michele Colangelo è attualmente dottorando di ricerca presso Universitas Mercatorum, Roma, nonché cultore della materia di Diritto commerciale presso l'Università di Torino e svolge attività didattica integrativa nell'insegnamento di Diritto della digital economy presso l'Università di Torino.

È socio dell'Associazione Nazionale Docenti Informatica Giuridica e Diritto dell'Informatica, membro del Centro CRISI dell'Università di Torino e Fellow dell'Information Society Law Center - Università degli Studi di Milano; è stato assegnista di ricerca (Università di Torino) e professore a contratto (Diritto della digital economy - Università di Torino e Informatica giuridica, Informatica e logica

giuridica e Elementi diritto - Università di Pavia). Ha avuto altresì incarichi didattici nell'ambito di master di II livello (Università di Torino - SAA - Corep) ed executive master (SAA, Torino). Ha conseguito a pieni voti presso l'Università di Pavia la laurea magistrale a ciclo unico in Giurisprudenza ed ha frequentato vari corsi post lauream, anche di perfezionamento.

Modulo di Hosting Commitment:

https://assets.ctfassets.net/5bcqzxwt09xw/7wY1CdXnCzjYpCMtSFrsGR/b0811ff9a597ff82588b83e9e0ccae54/Hosting-Commitment_PhD-students.pdf

INFORMATIVA AL TRATTAMENTO DEI DATI PERSONALI AI SENSI DEL REGOLAMENTO (UE) n. 2016/679 DEL PARLAMENTO EUROPEO E DEL CONSIGLIO DEL 27 APRILE 2016

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NOTICE REGARDING THE PROCESSING OF PERSONAL DATA PURSUANT TO REGULATION (EU) No. 2016/679 OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL OF 27 APRIL 2016

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Alla c.a.
Illustrissima Direttrice del DESID –
Dipartimento di
Economia, Scienza, Ingegneria e Design
Prof.ssa Anna Corradi,
e
Illustre Direttore Corso di Laurea in Design
Prof. Riccardo Varini
e p.c.
Illustre Coordinatrice del Dipartimento DESID
Dott.ssa Paula Cenci
Illustre Responsabile Internazionalizzazione
Dott.ssa Maria Eleonora Vaglio
Università degli Studi della Repubblica di San
Marino
via Consiglio dei Sessanta, 99 - 47891
Dogana
Repubblica di San Marino

Oggetto: Richiesta nulla osta svolgimento attività di ricerca di Dottorato presso il vostro Ateneo dal 01/ 06/2026 al 01/11/ 2026, da parte della candidata dott.sa Paola Antimina Tuccillo dottoranda del XXXIX Dottorato di Ricerca di Interesse Nazionale in Design per il Made in Italy: Identità, Innovazione e Sostenibilità, Università degli Studi della Campania “Luigi Vanvitelli”

Io sottoscritta **dott.ssa Paola Antimina Tuccillo** attualmente dottoranda in **in Design per il Made in Italy: Identità, Innovazione e Sostenibilità** presso il **Dottorato di Ricerca di Interesse Nazionale in Design per il Made in Italy: Identità, Innovazione e Sostenibilità, Università degli Studi della Campania “Luigi Vanvitelli”, dipartimenti di architettura e Disegno Industriale – XXXIX ciclo** - sono interessata a svolgere un periodo di ricerca come visiting PhD student presso il Dipartimento di Economia, Scienze, Ingegneria e Design, precisamente dal primo giugno 2026 al 30 novembre 2026.

Il mio campo di studio si focalizza sull'evoluzione e lo sviluppo del carattere tipografico in ambienti AR/VR e ritengo che l'ambiente accademico offerto dalle Unità di ricerca in Design e dai Corsi di Studio in Design della Vostra università, insieme alle competenze dei docenti e alle ricerche in corso, possano essere estremamente utili per lo sviluppo e il perfezionamento della mia tesi di dottorato.

Sarei grata di poter contribuire attivamente alla vita accademica della Vostra università e di poter interagire con ricercatrici e ricercatori, studentesse e studenti del Dipartimento, nel tentativo di arricchire reciprocamente le nostre esperienze.

Riassumo brevemente qui di seguito l'argomento della tesi

Dottoranda: Paola Antimina Tuccillo

Supervisor: Professor Luciano Perondi

Co-tutor: Professoressa Daniela Piscitelli

Phd candidate in Design per il Made in Italy

Research project title: Evolution and developments of typefaces in AR/VR contexts

Abstract

La maggior parte del tempo, ormai, leggiamo, scriviamo e comunichiamo attraverso schermi. Le interfacce interattive che utilizziamo quotidianamente stanno progressivamente abbandonando lo scheumorfismo, definendo nuovi paradigmi comunicativi e interattivi. Tra gli elementi di continuità, tuttavia, troviamo ancora il carattere tipografico che, seppur attraverso innumerevoli evoluzioni,

rimane la chiave di volta dei nostri sistemi di comunicazione e fruizione. La continua evoluzione e diffusione delle tecnologie di realtà aumentata e virtuale sta ridefinendo i parametri della comunicazione, introducendo un nuovo modello di esperienza percettiva, cognitiva e corporea. I metodi tradizionali del progetto della comunicazione e, in particolare, della tipografia, basati su sistemi bidimensionali e prevedibili, stanno mostrando i loro limiti. La mia ricerca è volta a definire il range delle variabili tipografiche che influenzano la riconoscibilità di parole e non parole in ambienti immersivi su dispositivi di ultima generazione.

Allego un mio profilo.

Paola Tuccillo [Napoli, 1976]

È designer della comunicazione. Dopo essersi formata tra Napoli e Roma, con un corso triennale di alta formazione in communication design presso l'isd - Istituto Superiore di design di Napoli e con una Laurea Triennale in Disegno Industriale presso l'Università Luigi Vanvitelli e una Laurea Magistrale in Design, Comunicazione Visiva e Multimediale presso la Sapienza di Roma, fonda a Napoli un proprio studio di comunicazione visiva "ntdesign", in cui ricopre attualmente il ruolo di creative director. Il suo lavoro si concentra sulla progettazione grafica e sulla comunicazione visiva per ambiti culturali e istituzionali. Tra i vari progetti dello studio, cura dal 2006 il festival letterario internazionale "Le Conversazioni", che si svolge in diverse città – Capri, New York, Roma e Bogotá – sin dalla sua primissima edizione, pubblicato sui cataloghi ADI DESIGN INDEX 2022 e ADI COMPASSO D'ORO 2024 come progetto finalista per la categoria design for communication. Affianca alla pratica professionale la ricerca e frequenta il Dottorato di ricerca in Design presso l'Università della Campania Luigi Vanvitelli. Svolge inoltre un costante studio sulle forme sperimentali del type design, passione che porta avanti anche nei suoi progetti di docenza: ha realizzato dal 2019 ad oggi diversi workshop in "basic typography"; ha tenuto come docente il corso di "scritture" e di "type design" rispettivamente al primo e al terzo anno in communication design, aa 2019/2020, presso l'ISD - istituto superiore di design di Napoli; dal 2022 è docente a contratto del corso di lettering presso la Scuola di Design della Comunicazione ABANA, Accademia di Belle Arti Napoli. È socia professionista senior Aiap; membro SID - società Italiana di Design; project team member di Desina - festival delle culture visive, ed. 2024/2025/2026.

Resto a disposizione per ulteriori chiarimenti e informazioni necessarie e spero vivamente di poter ricevere una risposta positiva alla mia richiesta.

Distinti saluti

Dottoressa Paola A. Tuccillo

PhD student ESW Phone:

Mail

D.M. No. 226/21, Mission 4, Component 1 "Strengthening the supply of education services: from pre-schools to universities" - Investment 4.1 "Expanding the number of PhDs and innovative PhDs "

**PhD Course of National Interest in Design for Made in Italy.
XXXIX cycle - academic year 2023/2024**

AI Coordinator of the PhD Program of National Interest in Design for Made in Italy.
Prof. Alessandra Cirafo

E p.c.

Tutor Prof. Luciano Perondi

Co-tutor Prof.ssa Daniela Piscitelli

PhD student Paola Antimina Tuccillo - PhD Program of National Interest in Design for Made in Italy.

Subject: Compulsory period of training abroad pursuant to art. 16, paragraph 15 "Notice of Competition, for qualifications and examinations, for admission to the Doctorate of Research Courses - 39th cycle with administrative seat at UNIVERSITÀ DEGLI STUDI DELLA CAMPANIA LUIGI VANVITELLI" (Prot. No. 88201), with reference to Ministerial Decree No. 226/21 Mission 4 "Education and Research", Component 1 "Enhancement of the supply of education services: from kindergartens to the University" Investment 4.1 "Extension of the number of PhDs and innovative PhDs for public administration and cultural heritage".

Pursuant to the above notice, it is expected that the PhD student **Paola Antimina Tuccillo**, born at _____ in agreement with the host institution, will carry out research and training activities at the foreign institution Department of Economics, Science, Engineering and Design, University of the Republic of San Marino, Dogana, San Marino.

Learning Agreement Student Mobility

Form A - activities during the mobility period.

Program at the receiving organization Period of mobility: from 01.05.2026 to 30.11.2026
Research project title: Evolution and developments of typefaces in AR/VR contexts

Program details:

Most of the time, we now read, write, and communicate through screens. The interactive interfaces we use on a daily basis are progressively moving away from skeuomorphism, defining new communicative and interactive paradigms. Among the elements of continuity, however, we still find typography, which—despite countless evolutions—remains the cornerstone of our communication and information systems.

The ongoing evolution and diffusion of augmented and virtual reality technologies is redefining the parameters of communication, introducing a new model of perceptual, cognitive, and embodied experience. Traditional approaches to communication design and, in particular, typography—based on two-dimensional and predictable systems—are revealing their limitations.

My research aims to define the range of typographic variables that influence the recognisability of words and non-words in immersive environments on next-generation devices.

Knowledge, skills and competencies to be acquired at the end of the mobility:

1. *Expansion of the Research to the National Context*

After purchasing the physical device through the French retail channel, at this stage of the research I am preparing to carry out word/non-word discrimination tests on the Apple Vision Pro. The experimental prototypes, previously set up in PsychoPy, are now being translated and rewritten in Xcode / Swift in order to develop a native app that can be run directly on the Vision Pro.

Once this phase is completed, testing will proceed at the Department of Design of the University of the Republic of San Marino.

2. *Objectives of the Mobility Period*

The stay at UNIRSM will make it possible to:

1. Test native app prototype
2. Collect data through extensive testing and finalize the experiment

3. *Collaboration and Academic Integration at UNIRSM*

This mobility period seeks to strengthen collaboration with UNIRSM through the testing of the native Apple Vision Pro app, enabling the sharing of this new methodology for studying readability with a highly qualified academic faculty.

Topic: Readability in the immersive environment of Apple Vision Pro

Monitoring of activities: Monthly meetings, discussions and reports by the PhD student

Form B – Anagraphic data

The undersigned Riccardo Varini, born in Trieste (Italy), on 21/01/1968, on behalf of the Director of the Department of Economics, Science, Engineering and Design of the University of the Republic of San Marino, hereby undertakes to collaborate with the University of Campania Luigi Vanvitelli within the framework of the PhD Program in Design for Made in Italy XXXIX cycle a.y. 2023-2024 with administrative office at the Department of Architecture and Industrial Design for the grant held by Dr. Paola Antimina Tuccillo whose tutors are professors Luciano Perondi (University IUAV), Daniela Piscitelli (University Vanvitelli)

Specifically, the Department of Economics, Science, Engineering and Design, University of the Republic of San Marino, is committed to:

- Accommodate the PhD student Paola Antimina Tuccillo, holder of the grant from the University "Vanvitelli", providing him a workspace, for the entire duration of his or her stay (minimum six maximum twelve months, including non-continuous over the three-year period) at its location: Antico Monastero Santa Chiara, 20, 47890 San Marino Città.
- Support the research of the doctoral student or doctoral scholarship holder adjunct by providing access to the equipment and laboratories required to conduct the proposed research activities;
- Carry out training activities aimed at improving the doctoral student's personal and professional knowledge;
- To promote, while respecting intellectual property, the exploitation of research results both within the company's activity, including in the perspective of technology transfer, and in the scientific sphere, through appropriate circulation of the results pursued, in accordance with the "Open science" and "FAIR Data" principles;

For the entire duration of the doctoral student's stay in San Marino, no charges will be borne by the Department of Economics, Science, Engineering and Design, University of the Republic of San Marino and no fees will be charged to the Vanvitelli University/or the doctoral student.

(Si allega copia del documento di identità del dichiarante)

Firma tutor estero

Firma del supervisor

Firma Dottorando

D.M. No. 226/21, Mission 4, Component 1 "Strengthening the supply of education services: from pre-schools to universities" - Investment 4.1 "Expanding the number of PhDs and innovative PhDs "

**PhD Course of National Interest in Design for Made in Italy.
XXXIX cycle - academic year 2023/2024**

AI Coordinator of the PhD Program of National
Interest in Design for Made in Italy.
Prof. Alessandra Cirafici

E p.c.
Tutor Prof. Rosa Chiesa
PhD student Marta Vitale - PhD Program of
National Interest in Design for Made in Italy.

Subject: Compulsory period of training abroad pursuant to art. 16, paragraph 15 "Notice of Competition, for qualifications and examinations, for admission to the Doctorate of Research Courses - 39th cycle with administrative seat at UNIVERSITÀ DEGLI STUDI DELLA CAMPANIA LUIGI VANVITELLI" (Prot. No. 88201), with reference to Ministerial Decree No. 226/21 Mission 4 "Education and Research", Component 1 "Enhancement of the supply of education services: from kindergartens to the University" Investment 4.1 "Extension of the number of PhDs and innovative PhDs for public administration and cultural heritage".

Pursuant to the above notice, it is expected that the PhD student Marta Vitale, born at _____ in _____, in agreement with the host institution, will carry out research and training activities at the foreign institution the Department of Economics, Science, Engineering and Design, University of the Republic of San Marino

Learning Agreement Student Mobility

Form A - activities during the mobility period.

Program at the receiving organization Period of mobility: from 20/06/2026 to 20/12/2026
Research project title: Research into photographs depicting the trades and work of San Marino nationals who emigrated abroad and have since returned (Ricerca sulla fotografia dei mestieri e del lavoro dei sammarinesi emigrati all'estero e tornati)
Program details: The research at the University of the Republic of San Marino will involve studying the photographic collection of the Permanent Centre for the Study of Sanmarinese Emigration, held at the Museum of Emigration in San Marino City. The photographic collection will be examined to identify the trades, factories and businesses in which Sanmarinese people played a leading role during the 19th and 20th centuries (1870–1970). The study of this collection will enable a critical examination of how the know-how acquired abroad – and, in this case, brought back to the Republic of San Marino – becomes an asset for the country and fosters the development of entrepreneurial skills in individuals who then, for example, decide to set up businesses in their own region, drawing precisely on what they have learnt. The historical-critical analysis will begin with photographic materials, comparing photographs from the various countries to which Sanmarinese people have emigrated, in order to observe how work and the industrial atmosphere differ across the various states and countries of the world, and how different influences can be identified in the photographs depending on the location in question. The case studies identified will also serve as a basis for comparison with the industrial photography identified in the Italian case studies.
Knowledge, skills and competencies to be acquired at the end of the mobility: By the end of the project, the PhD student will have expanded her knowledge and skills in the field of historical and archival research relating to photography, and will be better equipped to engage in critical reflection on the role of photography and to re-evaluate it as a source for design.

Topic: A photographic study of industrial work

Monitoring of activities: During the period of study at the University of San Marino, activities will focus on archival research into the identified collections, bibliographic research and the writing of the doctoral thesis. The aim will be to explore in greater depth the topic of industrial work abroad and the themes identified during research into the collection, through potential interviews with those who left and later returned, in order to supplement the research findings.

Form B – Anagraphic data

The undersigned ELENA BRIGI born in BOLOGNA, on 23/08/1959 as the legal representative of the Director of the Department of Economics, Science, Engineering and Design of the University of the Republic of San Marino, hereby undertakes to collaborate with the University of Campania Luigi Vanvitelli within the framework of the PhD Program in Design for Made in Italy XXXIX cycle a.y. 2023-2024 with administrative office at the Department of Architecture and Industrial Design for the grant Borsa DM 118/23 PNRR (M4C1 – Inv. 4.1 PA) - Univ. IUAV Venezia

Specifically, the Department of Economics, Science, Engineering and Design, University of the Republic of San Marino, is committed to:

- Accommodate the PhD student MARTA VITALE, holder of the grant pursuant to Borsa DM 118/23 PNRR (M4C1 – Inv. 4.1 PA) - Univ. IUAV Venezia, providing him a workspace, for the entire duration of his or her stay (minimum six maximum twelve months, including non-continuous over the three-year period) at its location: Antico Monastero di Santa Chiara, 20, 47890 San Marino Città;
- Support the research of the doctoral student or doctoral scholarship holder adjunct by providing access to the equipment and laboratories required to conduct the proposed research activities;
- Carry out training activities aimed at improving the doctoral student's personal and professional knowledge;
- To promote, while respecting intellectual property, the exploitation of research results both within the company's activity, including in the perspective of technology transfer, and in the scientific sphere, through appropriate circulation of the results pursued, in accordance with the "Open science" and "FAIR Data" principles;

For the entire duration of the doctoral student's stay in San Marino, no charges will be borne by the Department of Economics, Science, Engineering and Design, University of the Republic of San Marino and no fees will be charged to the Vanvitelli University/or the doctoral student.

(Si allega copia del documento di identità del dichiarante)

Firma tutor estero
Elena Brigi

Firma del supervisor

Firma Dottorando

Monia Pasolini

Da: Paula Cenci
Inviato: mercoledì 29 aprile 2026 16:13
A: Monia Pasolini
Cc: Giovanna Tarducci
Oggetto: I: Istanza per seminari
Allegati: Sola_Antonella_Resume.pdf

Da: Roberto ROSA ·
Inviato: mercoledì 29 aprile 2026 13:13
A: Angelo Marcello TARANTINO ·
Paula Cenci
Oggetto: Istanza per seminari

Anna Corradi ·

Gent.mi Prof. Tarantino, Prof.ssa Corradi e Dott.ssa Cenci,
quale docente del corso "Laboratorio di Chimica e Materiali da Costruzioni", Corso di Laurea Costruzioni e Gestione del Territorio, formulo cortese istanza tesa allo svolgimento di due seminari all'interno del mio insegnamento della durata complessiva di circa 8 h sulle seguenti tematiche: "Construction materials: cement and concrete", "Mechanical characterization: tensile testing". Tali tematiche sono tipicamente affrontate solo marginalmente all'interno del corso, per ragioni di tempo, e in questi seminari verranno significativamente approfondite.
I seminari saranno tenuti dalla dott.ssa Antonella Sola, RTT presso il Dipartimento di Scienze e Metodi dell'Ingegneria, Università degli Studi di Modena e Reggio Emilia, di cui si allega CV.
I seminari saranno svolti in presenza e al di fuori dei consueti orari del corso nell'ambito del secondo semestre dell'a.a. 2025-2026 (maggio 2026).
Rimanendo a disposizione per qualsiasi necessità,
saluto cordialmente.

Roberto Rosa

Informativa Privacy

«Questa e-mail ha per destinatari dei contatti presenti negli archivi di *Università degli Studi di San Marino*. Tutte le informazioni vengono trattate e tutelate nel rispetto della normativa vigente sulla protezione dei dati personali (Reg. EU 2016/679). Per richiedere informazioni e/o variazioni e/o la cancellazione dei vostri dati presenti nei nostri archivi potete inviare una e-mail a privacy@unism.sm.»

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Antonella Sola

Résumé and personal information

Personal and contact details

- | | |
|-----------------|--|
| <i>Contact:</i> | <ul style="list-style-type: none">• Address:• Mobile:• Mail to: |
| <i>On-line:</i> | <ul style="list-style-type: none">• Scopus Author ID: 57211438183• ORCID: 0000-0002-8649-9388 |

Highlights

- Tenure track (CHEM-06/A) at the University of Modena and Reggio Emilia (DISMI)
- Italian Accreditation as Associate Professor in CHEM-06/A
- Italian Accreditation as Associate Professor in IMAT-01/A
- Founder of the 4F Labs at the Commonwealth Scientific and Industrial Research Organisation (CSIRO), Australia's first facility for the development of functional composites for material extrusion additive manufacturing
- Obtainment and successful leadership of grants
- Strategic planning and experience in project management
- Driving cutting-edge research in materials science, engineering, and technology
- One authored monograph, and more than 140 publications (Scopus H-index: 43)
- Invited and keynote talks, more than 80 regular conference contributions, and various roles in organizing committees.
- Multiple editorial appointments
- Supervision of post-doc staff and numerous under- and post-graduate students
- Extensive teaching experience through university courses and seminars

Working Experience

03/2024 to date

Tenure Track as Associate Professor in CHEM-06/A

Department of Sciences and Methods for Engineering (DISMI), University of Modena and Reggio Emilia, Italy

Key activities

- Conducting research in sustainability and life cycle assessment of products and services
- Undertaking teaching and mentoring tasks
- Establishing a collaborative network between UniMoRe, CSIRO and other international partners

03/2024 to date

Visiting scientist

Commonwealth Scientific and Industrial Research Organization (CSIRO), Clayton, Australia

Key activities

- Scientific collaboration focused on the development of hybrid functional materials and advanced technologies, and the assessment of their environmental sustainability
- Mentoring of doctoral students and early career researchers

01/2020 to 02/2024

Science Leader in Active Materials

Commonwealth Scientific and Industrial Research Organization (CSIRO), Clayton, Australia

Key activities

- Managed the research platform associated with the Science Leader appointment that, over 5 years, corresponded to a budget (labour and operative funding) in excess of AUD 3.8M
- Started and led Australia's first "Fused Filament Fabrication Facility" (4F labs) to combine additive manufacturing and composite materials with bespoke functionality
- Established new capability for CSIRO through innovative science and supervision of Australia's future science leaders
- Contributed to strategic planning of CSIRO through panels and steering committees, including the Advanced Materials and Manufacturing Working Group for CSIRO's Future Science and Technology plan
- Participated in Additive Manufacturing CRC interim research committee
- Submitted successful industrial projects and grants, including a CRC-P on the upcycling of polystyrene worth AUD 6.7M, a Sustainability Victoria Grants on

the production of biofuel from exhausted cooking oil worth AUD 400k, and a CRC-P on the circular economy of PVC worth AUD 7.0M

- Supervised two post-doc research fellows on the fused filament fabrication (FFF) of advanced composite materials, and co-supervised a post-doc research fellow on materials with tunable electrostatic properties
- Co-supervised PhD students working on different aspects of advanced materials and technologies in polymer- and metal-based additive manufacturing
- Networked between CSIRO, leading companies, standards organisations, and academic institutions.

12/2018 – 01/2020

Researcher, RTD-b in 09/b1 – ING-IND/16

Dept. of Engineering Enzo Ferrari, University of Modena and Reggio Emilia, Italy

Key activities

- Researched in metal-based additive manufacturing, with a focus on the development of new feedstocks and processing optimisation, analysis of fatigue behaviour and surface finishing
- Supervised a post-doc researcher working on the grant “Functionolization of 3D-printed constructs engineered for double use: i) recovering “critical-size” bone defects, ii) studying cell signaling modifications involved in bone regeneration”
- Supervised a doctoral student on the “Fatigue characterization of AlSi7Mg, Ti6Al4V and X3NiCoMoTi alloys produced by Laser Powder Bed Fusion”
- Joined decisional roles through academic committee, such as Doctorate School Steering Committee
- Taught Master’s Degree courses in Materials Science and Engineering, and in Manufacturing Technology
- Assisted in activities of the department, administration, planning

07/2017 - 11/2018

Researcher

Dept. of Engineering Enzo Ferrari, University of Modena and Reggio Emilia, Italy

Key activities

- Researched in polymer-based composites and additive manufacturing
- Researched in porous structures to mimic in vitro the bone marrow niche for anti-cancer therapies
- Mentored under- and post-graduate students
- Taught various courses in Materials Science and Engineering
- Assisted in activities of the department, administration, planning

01/2006 - 06/2017

Post-doc (multiple fixed-term positions)

Dept. of Engineering Enzo Ferrari (former Department of Materials and Environmental Engineering, Faculty of Engineering), University of Modena and Reggio Emilia, Modena, Italy

Key activities

- Researched in numerous materials, including: functionally graded materials; composites; bio-glasses and bio-ceramics; porous scaffolds for bone tissue engineering; polymers; coatings
- Developed computational-experimental approach to materials
- Participated in numerous projects to promote internationalization
- Mentored under- and post-graduate students
- Taught seminars and lab activities in Materials Science and Engineering (Master's Degree and higher-level education)
- Managed a post-graduate annual school dedicated to biomedical engineering, from materials to manufacturing
- Supported activities of the department

Professional Memberships

11/2025 to date

Member of the American Chemical Society

12/2024 to date

Member of the Società Chimica Italiana (Divisione Chimica per le Tecnologie)

03/2003 to date

Ordine degli Ingegneri (Italian Chartered Engineer)

07/2020 – 06/2024

Certified Materials Professional (CMatP) of Materials Australia

Academic Qualifications

02/2020 – 03/2021:

“Impactful Leader Course - School in group management and new leadership”, Australian Institute of Management, Melbourne, Australia. Relevant classes:

- New Leader (2 days, in person)
- Coaching and Mentoring (2 days, in person)
- Assertiveness Techniques (2 days, in person)
- Effective Communication (2 hours, on-line)
- Implementing Innovation and Continuous Improvement (2 hours, on-line)
- Project Management Fundamentals (2 hours, on-line)

01/2003 - 03/2006

PhD in Materials Engineering

Faculty of Engineering, University of Modena and Reggio Emilia, Modena, Italy

Doctoral Thesis: “Fabrication, characterization and computational simulation of innovative functionally graded materials” (*in English*)

10/1996 - 12/2001 **MSc in Materials Engineering, quinquennial course, magna cum laude**
Faculty of Engineering, University of Modena and Reggio Emilia, Modena, Italy
Thesis: “Sintesi e caratterizzazione di nuovi materiali vetroceramici basati sul sistema ZCS e contenenti metalli alcalini ed alcalino-terrosi” (*in Italian*)
[“*Production and characterization of new glassceramic materials based on the ZCS system and containing alkaline and alkaline-earth metals*”]

Organisational roles

09/2025 Teaching tutor for the Master’s Degree Energy Engineering, DISMI.
30/06/2025 to date Member of the “Commissione Paritetica Docenti-Studenti (CP-DS)” DISMI.
11/02/2025 to date Member of the “Commissione Tutorato” DISMI.
30/01/2025 to date Member of the “Commissione Valutazione in Ingresso” DISMI.

Interests

- Reading, with a passion for art and history books
- Traveling around the world, and visiting historical and archaeological sites

Antonella Sola

Publications

1. A. Ungureanu, A. Sola, R. Rosa, A.M. Ferrari, Life Cycle Assessment (LCA) Application to New Chemicals: a Systematic Review Focused on Metal Organic Frameworks (MOFs) and MXenes, *Discover Chemistry* 3 (2026) art.id. 41, 32 pp. DOI: 10.1007/s44371-026-00495-x
2. P. Wang, A. Sola, C. Wen, Editorial: Insights into advances in additive manufacturing across materials systems, *Smart Materials in Manufacturing*, 4 (2026) art.id. 100102, 2 pp. DOI: 10.1016/j.smmf.2025.100102
3. A. Ungureanu, A. Sola, P. Neri, R. Rosa, A. Gualtieri, A.M. Ferrari, Towards a more reliable evaluation of CO₂ emissions from kiln firing of ceramic tiles within life cycle assessment (LCA) methodology, *Environmental Impact Assessment Review* 117 (2026) art.id. 108235, 12 pp. DOI: 10.1016/j.eiar.2025.108235
4. W.J. Chong, A. Sola*, Y. Li, P.F.A. Wright, C. Wen, Synergistic advances in additive manufacturing and surface engineering for polymeric biomedical devices, *ACS Polymers Au*, 5[6] (2025) 781–810 DOI: 10.1021/acspolymersau.5c00102
5. A. Ungureanu, A. Sola, P. Neri, R. Rosa, A.M. Ferrari, Systematic life cycle assessment of cobalt-based blue ceramic pigments: Evaluating CoAl₂O₄ and lower-cobalt alternatives, *Green Chemistry* 27 (2025) art.id. 12946, 13 pp. DOI: 10.1039/d5gc02709h – Selected for FRONT COVER
6. Z. Peng, J. Li, Y. Durandet, A. Sola*, A. Trinchì, P. Tran, W. Gao, X. Liu, D. Ruan, Effects of nitrogen-purging and post-annealing on the tensile performance of additively manufactured continuous fibre-reinforced composites, *Polymers* 17[17] (2025) art. id. 2314, 26 pp. DOI: 10.3390/polym17172314
7. A. Sola**, R. Rosa, A.M. Ferrari, Green hydrogen and its supply chain. A critical assessment of the environmental impacts, *Advanced Sustainable Systems*, 9[2] (2025) art. id. 2400708. DOI: 10.1002/adsu.202400708
8. W.J. Chong, P. Wright, D. Pejak Simunec, J. Srinivasan, W. Liew, C. Heazlewood, A. Trinchì, I.(L.) Kyratzis, Y. Li, S. Shen, A. Sola*, C. Wen, A comprehensive study on the biodegradability, biocompatibility, and antibacterial properties of additively manufactured PLA-ZnO nanocomposites, *Smart Materials in Manufacturing* 3 (2025) 100069. DOI: 10.1016/j.smmf.2024.100069
9. J. Jacob, D. Pejak Simunec, A.E.Z. Kandjani, A. Trinchì, A. Sola*, A review of fused filament fabrication of metal parts (metal-FFF): Current development and future challenges, *Technologies* 2024, 12(12), 267, 45 pp. DOI: 10.3390/technologies12120267

10. A. Sola, J. Jacob, S. R. Kada, J. Wang, P.A. Lynch, E. Brodie, A. Trinchì, T. W. Turney, Grain refining in additively manufactured titanium using boron nitride nanosheets, *Journal of Materials Research and Technology* 32 (September–October) (2024) 3070–3082. DOI: 10.1016/j.jmrt.2024.08.143
11. A. Sola**, R. Rosa, A.M. Ferrari, Environmental impact of fused filament fabrication: What is known from life cycle assessment? *Polymers* 16(14) (2024) 1986, 26 pp. DOI: 10.3390/polym16141986
12. T.J. Herzog, A. Molotnikov, A. Trinchì, A. Sola, M. Brandt, Process monitoring and machine learning for defect detection in laser-based metal additive manufacturing, *Journal of Intelligent Manufacturing* 35 (2024) 1407–1437. DOI: 10.1007/s10845-023-02119-y
13. T.J. Herzog, M. Brandt, A. Trinchì, A. Sola, C. Hagenlocher, A. Molotnikov, Defect detection by multi-axis infrared process monitoring of Laser Beam Directed Energy Deposition, *Scientific Reports* 14 (2024) 3861, 16 pp. DOI: 10.1038/s41598-024-53931-2
14. W.J Chong, D. Pejak Simunec, A. Trinchì, I.(L.) Kyratzis, Y. Li, P. Wright, A. Sola*, C. Wen, Advancing the additive manufacturing of PLA-ZnO nanocomposites by fused filament fabrication, *Virtual and Physical Prototyping* 19[1] (2024) art. id. E 2285418, 29 pp. DOI: 10.1080/17452759.2023.2285418
15. A. Sola, A. Trinchì, Boron-induced microstructural manipulation of titanium and titanium alloys in additive manufacturing, *Virtual and Physical Prototyping*, 18[1] (2023) art.id. e2230467. DOI: 10.1080/17452759.2023.2230467
16. D. Pejak Simunec, J. Jacob, A.E.Z. Kandjani, A. Trinchì, A. Sola, Facilitating the additive manufacture of high-performance polymers through polymer blending: A review, *European Polymer Journal* 201 (2023) art. id. 112553. DOI: 10.1016/j.eurpolymj.2023.112553
17. A. Sola, A. Trinchì, Recycling as a key enabler for sustainable additive manufacturing of polymer composites: A critical perspective on fused filament fabrication, *Polymers* 15 (2023) art. id. 4219. DOI: 10.3390/polym15214219
18. A. Sola, A. Trinchì, A.J. Hill, Self-assembly meets additive manufacturing. Bridging the gap between nanoscale arrangement of matter and macroscale fabrication, *Smart Materials in Manufacturing* 1 (2023) art.id. 100013. DOI: 10.1016/j.smmf.2022.100013
19. W.J. Chong, S. Shen, Y. Li, A. Trinchì, D. Pejak, I.(L.) Kyratzis, A. Sola, C. Wen, Biodegradable PLA-ZnO nanocomposite biomaterials with antibacterial properties, tissue engineering viability, and enhanced biocompatibility, *Smart Materials in Manufacturing* 1 (2023) art.id. 100004. DOI: 10.1016/j.smmf.2022.100004
20. C. Wen, A. Sola, Inaugural editorial, *Smart Materials in Manufacturing* 1 (2023) art.id. 100002. DOI: 10.1016/j.smmf.2022.100002
21. Y. Ziai, S. Zargarian, C. Rinoldi, P. Nakielski, A. Sola, M. Lanzi, Y. Truong, F. Pierini, Conducting polymer-based nanostructured materials for brain-machine interfaces, *WIREs (Wiley Interdisciplinary Reviews) in Nanomedicine and Nanobiotechnology*, early view (2023) art.id. e1895. DOI: 10.1002/wnan.1895
22. A. Trinchì, A. Sola, Embedding function within additively manufactured parts: Materials challenges and opportunities, *Advanced Engineering Materials*, 25[17] (2023) art.id. 2300395. DOI: 10.1002/adem.202300395 PAPER SELECTED FOR FRONT COVER DOI: 10.1002/adem.202370057
23. D. Pejak Simunec, M. Breedon, F. U. R. Muhammad, L. Kyratzis, A. Sola, Electrical capability of 3D printed unpoled polyvinylidene fluoride (PVDF)/thermoplastic polyurethane (TPU) sensors

- combined with carbon black and barium titanate, *Additive Manufacturing* 73 (2023) art.id. 103679. DOI: 10.1016/j.addma.2023.103679
24. C. Signorini, A. Sola, A. Nobili, Hierarchical composite coating for enhancing the tensile behaviour of textile-reinforced mortar (TRM), *Cement and Concrete Composites* 140 (2023) art.id. 105082. DOI: 10.1016/j.cemconcomp.2023.105082
 25. A. Sola, W.J. Chong, D. Pejak Simunec, Y. Li, A. Trinchì, I.(L.) Kyratzis, C. Wen, Open challenges in static tensile testing of additively manufactured polymers: A literature survey and a case study in fused filament fabrication, *Polymer Testing* 117 (2023) art.id. 107859. DOI: 10.1016/j.polymertesting.2022.107859
 26. D.B. Fox, S.R. Kada, J. Zhang, J. Wang, S. Mayo, A. Sola, A. Trinchì, J. Jacob, J. Razal, M.R. Barnett, N. Wright, P.A. Lynch, Laboratory based X-Ray microscopy, *AAXA Newsletter, Australian X-ray Analytical Association*, 2 (2022) 10-13.
 27. A. Sola, Materials requirements in fused filament fabrication: A framework for the design of next - generation 3D printable thermoplastics and composites, *Macromolecular Materials and Engineering* 307 (2022) art.id. 2200197. DOI: 10.1002/mame.202200197 PAPER SELECTED FOR INSIDE FRONT COVER
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 29. D. Pejak Simunec, A. Sola, Emerging research in conductive materials for fused filament fabrication (FFF): A critical review, *Advanced Engineering Materials* 24(7) (2022) art.id. 202101476. DOI: 10.1002/adem.202101476
 30. A. Sola, C. Signorini, M. Hanuskova, M. Zapparoli, Preliminary assessment of rice husk ash (RHA) as functional interphase agent in sustainable composite systems for structural strengthening. In: R. Frassine, A. Nobili, G. Saccomandi, D. Cesare Signorini, "Engineered Materials for Sustainable Structures", *Key Engineering Materials* 919 (2022) 98-107. DOI: 10.4028/p-hxrr02
 31. C. Signorini, A. Sola, B. Malchiodi, A. Nobili, Highly dissipative fibre-reinforced concrete for structural screeds, *Journal of Materials in Civil Engineering* 34(4) (2022) art. id. 04022022. DOI: 10.1061/(ASCE)MT.1943-5533.000416
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 34. W.J. Chong, S. Shen, Y. Li, A. Trinchì, D. Pejak, I.(L.) Kyratzis, A. Sola, C. Wen, Additive manufacturing of antibacterial PLA-ZnO nanocomposites: Benefits, limitations and open challenges, *Journal of Materials Science and Technology* 111 (2022) 120-151. DOI: 10.1016/j.jmst.2021.09.039
 35. S. Mantovani, S.G. Barbieri, M. Giacomini, A. Croce, A. Sola, E. Bassoli, Synergy between topology optimization and additive manufacturing in the automotive field, *Proceedings of the Institution of*

- Mechanical Engineers, Part B: Journal of Engineering Manufacture*, 235(3) (2021) 555-567. DOI: 10.1177/0954405420949209
36. N. Mani, A. Sola, A. Trinchi, K. Fox, Is there a future for Additive Manufactured Titanium Bioglass composites in biomedical application: A perspective, *Biointerphases* 15, 2020, art. id. 068501, 7 pp. DOI: 10.1116/6.0000557
 37. M. Ban, L. Aliotta, V. Gigante, E. Mascha, A. Sola, A. Lazzeri, Distribution depth of stone consolidants applied on-site: Predictive analytical modelling with field and lab cross-validation, *Construction and Building Materials* 259 (2020) art. id. 120394. DOI: 10.1016/j.conbuildmat.2020.120394
 38. A. Nouri. A. Sola, Electron beam melting in biomedical manufacturing, Ch. 8. In: C. Wen (Ed.), *Metallic biomaterials processing and medical device manufacturing*, Woodhead Publishing, Elsevier, Amsterdam, The Netherland, 2021, pp. 271-304. DOI: 10.1016/B978-0-08-102965-7.00008-4
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 40. A. Sola, S. Defanti, S. Mantovani, A. Merulla, L. Denti, Technological feasibility of lattice materials by L-PBF of A357.0, *3D Printing and Additive Manufacturing* 7(1) (2020) 1-7. DOI: 10.1089/3dp.2019.0119 PAPER SELECTED FOR FRONT COVER
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 44. L. Denti, A. Sola, On the effectiveness of different surface finishing techniques on A357.0 parts produced by laser-based powder bed fusion: surface roughness and fatigue strength, *Metals* 9 (2019) art. id. 1284, 20 pp. doi: 10.3390/met9121284
 45. P. Mengucci, E. Santecchia, A. Gatto, E. Bassoli, A. Sola, C. Sciancalepore, B. Rutkowski, G. Barucca, Solid-state phase transformations in thermally treated Ti-6Al-4V alloy produced by additive manufacturing, *Materials* 12 (2019) art. id. 2876. doi: 10.3390/ma12182876
 46. E. Bassoli, A. Sola, L. Denti, A. Gatto, Experimental approach to measure the restraining force in deep drawing by means of a versatile draw bead simulator, *Materials and Manufacturing Processes* 34[11] (2019) 1286-1295. <http://dx.doi.org/10.1080/10426914.2019.1628267>

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Antonella Sola

Authored book – Monograph

First author of the Scopus-indexed monograph:

A. Sola, A. Trinchì, *Fused deposition modeling of composite materials*, Elsevier/Woodhead Publishing Series in Composites Science and Engineering, 1st Edition - September 6, 2022. Paperback ISBN: 9780323988230, eBook ISBN: 9780323986281.

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Antonella Sola

Conferences

Conferences: Organisation

- Invited chairperson for the “Speed oral presentation session” of the “III Convegno Nazionale della Divisione di Chimica per le Tecnologie della SCI e XIV Convegno Nazionale dell’Associazione Italiana di Chimica per Ingegneria-AICIng”, Milazzo (Italy), September 1-4, 2025 (September 3, 2025)
- Invited Member of the Scientific Committee of BEFIB 2024: XI International Symposium on Fiber Reinforced Concrete, Dresden, Germany, September 15-18, 2024.
- Invited co-organiser for the "Polymer technology" symposium of CAMS 2024, Adelaide, SA, Australia, December 4-6, 2024.
- Member of the organising committee of the international conference: CSIRO Cutting Edge Science and Engineering Symposium and International Conference on Quantum Energy, Melbourne VIC, Australia, December 6-8, 2023.
- Invited session chairperson for a session (November 22, 2024) of the "Symposium B. Advanced Processing of Materials" at PRICM11, the 11th Pacific Rim International Conference on Advanced Materials and Processing, Jeju, South Korea, November 19-23, 2023.
- Chairperson for a session (June 23, 2023) of the thematic symposium “Polymer additive manufacturing” at the international conference APICAM 2023, 3rd Asia-Pacific International Conference on Additive Manufacturing, Sydney NSW, Australia, June 21-23, 2023, <https://www.apicam2023.com.au/symposia-chairs.html>
- Invited co-organiser of the thematic session “Polymer additive manufacturing” of the international conference APICAM 2023, 3rd Asia-Pacific International Conference on Additive Manufacturing, Sydney NSW, Australia, June 21-23, 2023.
- Main organiser and chairperson for the international symposium “CSIRO Cutting Edge Science and Engineering Symposium on Self-assembly meets additive for durable supply chains and transformative manufacturing” (SAMAM)”, CSIRO-Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
- Chairperson for the session “Innovative building materials” of the international workshop (on-line) “Engineered Materials for Sustainable Structures” (EM4SS’21), Università di Modena e Reggio Emilia, Modena, Italy, 26-28 April 2021.

- Member of the Scientific Committee for the international workshop (on-line) “Engineered Materials for Sustainable Structures” (EM4SS’21), Università di Modena e Reggio Emilia, Modena, Italy, 26-28 April 2021.

Conferences: Oral and poster contributions

1. **INVITED:** A. Sola, Life cycle assessment: The case of cullet use and secondary raw materials, Lloret del Mar (Spain), April 19-24, 2026.
2. A. Ungureanu, D. Cattelani, D. Rotella, M. Blosi, S. Amadori, A. Sola, R. Rosa, A.M. Ferrari, Environmental life cycle assessment (LCA) of curcumin-stabilized silver nanoparticles (Cur-AgNPs), III Convegno Nazionale della Divisione di Chimica per le Tecnologie della SCI and XIV Convegno Nazionale dell’Associazione Italiana di Chimica per Ingegneria-AICIng, Milazzo (Italy), September 1-4, 2025. (Oral)
3. A. Sola*, Are sustainable technologies really sustainable? The role of life cycle assessment in technology development, Workshop “Additive manufacturing of advanced ceramic materials”, Firenze (Italy), June 12, 2025. (Oral)
4. A. Sola*, C. Ruini, E. Ferrari, C. Durante, G. Lanciotti, P. Neri, A.M. Ferrari, R. Rosa, Combining life cycle assessment and experimental design in the investigation of an organic reaction: new insights into renewable vanillin-derived chemicals, 9th Green & Sustainable Chemistry Conference, Pune (India), March 4-6, 2025 (Oral, online).
5. W.J Chong, C. Wen, A. Sola, Y. Li, A. Trinchì, P. Wright, L. Kyratzis, S. Shen, D. Pejak, 3D printing of antibacterial PLA-ZnO nanocomposites for biomedical applications, 3rd International Conference on 3D Printing & Additive Manufacturing, Rome (Italy), November 14-15, 2024. (oral)
6. A. Sola*, R. Rosa, A. M. Ferrari, Evaluation of the environmental sustainability of fused filament fabrication through life cycle assessment (LCA): A literature survey, X Workshop Nazionale AICIng, Sala dei Bronzi, Museo Archeologico Nazionale dell’Umbria, Perugia (Italy), June 13-14, 2024. (Poster)
7. **KEYNOTE:** A. Sola, Environmental sustainability, some open questions, and the contribution of life cycle assessment, MUSE workshop, CSIRO Clayton, Melbourne VIC, Australia, May 28, 2024. (Oral)
8. **INVITED:** A. Sola, A. Trinchì, Processing-related challenges in fused filament fabrication of composite materials, The 11th Pacific Rim International Conference on Advanced Materials and Processing (PRICM 11), ICC, Jeju, Korea, November 19-23, 2023.
9. G. Wei, A. Trinchì, A. Sola, A. Kandjani, L. Kyratzis, Additively manufacturable liquid nanocrystal sensors for hydrogen storage, transport and utilization applications, 2023 CAS (Chinese Academy of Science)-CSIRO (Commonwealth Scientific and Industrial Research Organisation) Nanotechnology and New Materials for Energy Theme Workshop, on-line, June 26, 2023.
10. J. Li, Y. Durandet, A. Sola, D. Ruan, Investigating the effect of processing parameters on the flexural properties of 3D printed continuous fibre reinforced composites, 3rd Asia-Pacific International Conference on Additive Manufacturing (APICAM 2023), Sydney NSW, Australia, June 21-23, 2023.
11. J. Jacob, D. Pejak, N. Ebdon, A. Sola, Polymer/metal composite filaments for fused filament fabrication (FFF), 3rd Asia-Pacific International Conference on Additive Manufacturing (APICAM 2023), Sydney NSW, Australia, June 21-23, 2023.

12. T. Herzog, M. Brandt, A. Trinchì, A. Sola, A. Molotnikov, Defect detection by multi-axis infrared process monitoring of Laser Directed Energy Deposition, 3rd Asia-Pacific International Conference on Additive Manufacturing (APICAM 2023), Sydney NSW, Australia, June 21-23, 2023.
13. W. J. Chong, D. Pejak, Y. Li, A. Trinchì, I.(L.) Kyratzis, A. Sola, C. Wen, 3D printing of antibacterial PLA-ZnO nanocomposites for biomedical applications, 3rd Asia-Pacific International Conference on Additive Manufacturing (APICAM 2023), Sydney NSW, Australia, June 21-23, 2023.
14. D. Pejak Simunec, M. Breedon, F.U.R. Muhammad, L. Kyratzis, A. Sola, Increasing electrical anisotropy and current waveform response of soft, flexible 3D printed sensors through material formulation, 3rd Asia-Pacific International Conference on Additive Manufacturing (APICAM 2023), Sydney NSW, Australia, June 21-23, 2023.
15. A. Sola, CSIRO's Fused Filament Fabrication Facility (4F) for the development of printable plastics with bespoke functionality, JWRI/CSIRO AM Seminar, Joining and Welding Research Institute, Osaka University, Arata Memorial Hall, Osaka, Japan, May 29, 2023.
16. **KEYNOTE:** A. Trinchì, A. Sola, G. Wei, Keynote lecture (online), The development of multifunctional nanocomposite materials for advanced manufacturing applications, International Symposium on Advances in Multiscale Functional Materials, Multiscale Crystal Materials Research Center, Shenzhen Institute of Advanced Technology, Chinese Academy of Sciences, China, and online, January 12-14 2023.
17. S. Kada, D. Fox, J. Zhang, J. Wang, A. Sola, A. Trinchì, J. Jacob, N. Wright, P. Lynch, Application of a synchrotron-like laboratory X-ray facility for screening additively manufactured materials, CSIRO Cutting Edge Science and Engineering Symposium on “Self-assembly meets additive for durable supply chains and transformative manufacturing” (SAMAM), CSIRO-Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
18. D. Pejak Simunec, M. Breedon, F. U. R. Muhammad, L. Kyratzis, A. Sola, SAMAM and wearable sensors: Governing the anisotropic response of conductive composites through 3D printing-induced shear stress, CSIRO Cutting Edge Science and Engineering Symposium on “Self-assembly meets additive for durable supply chains and transformative manufacturing” (SAMAM), CSIRO-Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
19. T. Herzog, M. Brandt, A. Trinchì, A. Sola, A. Molotnikov, Expectation vs Reality: Can in-process monitoring detect defective builds in the high-value world of automated AM? CSIRO Cutting Edge Science and Engineering Symposium on “Self-assembly meets additive for durable supply chains and transformative manufacturing” (SAMAM), CSIRO-Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
20. R. Hannink, A. Hill, A. Thornton, B. Freeman, J. Mardel, A. B. Murphy, S. Gulizia, A. Sola, A. Trinchì, Thermodynamics meets kinetics in SAMAM, CSIRO Cutting Edge Science and Engineering Symposium on “Self-assembly meets additive for durable supply chains and transformative manufacturing” (SAMAM), CSIRO-Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
21. **INVITED:** A. Sola, Fused filament fabrication for water treatment in a materials science perspective, Monash Centre for Membrane Innovation (MCMi) workshop, Monash University-CSIRO Clayton, Melbourne VIC, Australia, Hosts: Zongli Tie, Matthew Hill, October 14, 2022.
22. J. Jacob, D. Pejak, N. Ebdon, A. Trinchì, A. Sola, Poly(lactic acid)/Ti-alloy composite filaments for Fused Filament Fabrication (FFF), CAMS2021 Advancing Materials and Manufacturing, 7th conference of the

- Combined Australian Materials Societies, June 1-3 2022, The University of Melbourne, Melbourne VIC, Australia.
23. W.J. Chong, S. Shen, Y. Li, A. Trinchì, D. Pejak, N. Ebdon, I.L. Kyratzis, A. Sola, C. Wen, 3D printing of antibacterial PLA-ZnO nanocomposites for biomedical applications, CAMS2021 Advancing Materials and Manufacturing, 7th conference of the Combined Australian Materials Societies, June 1-3 2022, The University of Melbourne, Melbourne VIC, Australia.
 24. Y. Sai, C. Chu, A. Trinchì, A. Sola, S. Shen, S. Chen, UIT - A Universal Identifier of Things to bridge cyber and physical worlds, IEEE International Conference on Blockchain and Cryptocurrency, ICBC 2022 - Demos, May 2-5, 2022, Shanghai, China.
 25. **INVITED:** A. Sola, Fused filament fabrication of composite materials. In: Seminar Series for Materials Australia and the Australian Ceramic Society, CAMS seminar series 2021, Hosts: Prof. Gwenaelle Proust; Prof. Andrew Ang. October 8, 2021
 26. A. Sola, C. Signorini, Progress of fibre coatings in fabric-reinforced lime-based composites: materials selection and property optimisation, Engineered Materials for Sustainable Structures (EM4SS) 2021, University of Modena and Reggio Emilia, Modena, Italy, April 26-28, 2021.
 27. **INVITED:** A. Sola, A. Trinchì, Metal-based composites and additive manufacturing: A successful combination of customised functionality and geometric freedom [online]. In: International Conference on Nanostructured Materials (NANO 2020). Melbourne: Engineers Australia, 2020: 260. ISBN: 9781925627510. Available at: <https://search.informit.com.au/documentSummary;dn=199820002399389;res=IELENG>
 28. M. Checchi, J. Bertacchini, D. Maurel, L. Reggiani-Bonetti, F. Potì, M.S. Magarò, M. Ferretti, F. Cavani, P. Sena, M. Benincasa, A. Sola, F. Bisi, D. Ribatti, C. Palumbo, The scleral ossicles as “triggering template” inside 3D-matrices: naturally decellularized biomaterials proposed to improve bone regeneration processes in critical-sized defects, 73° Congresso Nazionale SIAI, Società Italiana di Istologia e Anatomia, Napoli (Italy), September 22-24, 2019.
 29. F. Cavani, M. Ferretti, A. Anesi, A. Sola, M. Checchi, C. Palumbo, Morpho-structural evaluation of cutting surfaces in human fibula osteotomy: preliminary results of piezosurgery versus traditional osteotomes, 73° Congresso Nazionale SIAI, Società Italiana di Istologia e Anatomia, Napoli (Italy), September 22-24, 2019.
 30. C. Signorini, A. Nobili, A. Sola, M. Messori, Optimal epoxy dilution for epoxy-coated Textile Reinforced Mortar (TRM): an experimental perspective, XXIV AIMETA, Conference of the Italian Association of Theoretical and Applied Mechanics, Roma (Italy), September 15-19, 2019.
 31. A. Sola, L. Denti, Analysis of the role of draw beads in deep drawing of aluminum, XIV AITeM, Convegno dell’Associazione Italiana di Tecnologie Manifatturiere, Padova (Italy), September 9-11, 2019.
 32. L. Denti, A. Sola, Studies on electrochemical machining applied to additive manufacturing parts, XIV AITeM, Convegno dell’Associazione Italiana di Tecnologie Manifatturiere, Padova (Italy), September 9-11, 2019.
 33. C. Signorini, A. Nobili, A. Sola, M. Messori, Influence of epoxy dilution on the mechanical performance of epoxy-coated Glass Textile Reinforced Mortar (GTRM) composites: an optimal approach, MechComp2019, 5th International Conference on Mechanics of Composites, Lisboa (Portugal), July 1-4, 2019.

34. A. Gatto, E. Bassoli, L. Denti, A. Comin, A. Sola, E. Tognoli, Shear, tensile and fatigue performance of L-PBF A357.0 parts in the as-built conditions, BRAMAT 2019, 11th International Conference on Materials Science and Engineering, Transylvania University of Brasov, Brasov (Romania), March 13-16, 2019.
35. M. Checchi, J. Bertacchini, M.S. Magarò, A. Sola, F. Bisi, M. Messori, D. Ribatti, D. Maurel, C. Palumbo, Angiogenic and inflammatory potential of the Scleral Ossicles, a novel natural biomaterial for bone healing regeneration, 72° Congresso Nazionale SIAI, Società Italiana di Istologia e Anatomia, Parma (Italy), September 20-22, 2018.
36. A. Sola, J. Bertacchini, D. D'Avella, S. Marmiroli, M. Messori, Porous polymer scaffolds for the in vitro simulation of the bone marrow niche, 21st International Conference on Composite Structures (ICCS21), Bologna (Italy), September 4-7, 2018.
37. E. Kamseu, A. Sola, M. Messori, A. Nana, H. K. Tchakoute, C. Leonelli, Low-temperature alkaline activation of feldspathic solid solutions: Development of high strength geopolymers, ECI 2018, International Conference on Alkali Activated Materials and Geopolymers: Versatile Materials Offering High Performance and Low Emissions, Tomar (Portugal), May 27-June 1, 2018.
38. M. Gullo, G. Zanichelli, A. Sola, M. Montorsi, M. Messori, P. Giudici, Acetic acid bacteria and cellulose production: strain selection and polymer characterization, SILAE - XXV Italo-Latinamerican Congress of Ethnomedicine, Modena, MO (Italy), September 11-16, 2016.
39. V. Melli, E. Boccardi, L.-Ph. Lefebvre, V. Cannillo, D. Bellucci, A. Sola, A. Boccaccini, L. De Nardo, Direct comparison of 45S5 Bioglass®-based glass-ceramic scaffolds produced with different technologies. Microstructural analysis and evolution after SBF soaking, MRS Fall Meeting 2015, Boston, Massachusetts (U.S.A.), November 29-December 4, 2015.
40. V. Cannillo, D. Bellucci, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, Ph. Müller, A. Sola, T. Manfredini, Rivestimenti innovativi in vetro bioattivo per protesi ossee, XII Convegno Nazionale AIMAT, Lecce, LE (Italy), September 21-24, 2014.
41. V. Cannillo, D. Bellucci, G. Bolelli, L. Lusvarghi, A. Sola, Bioglass, bioceramic and composite coatings for biomedical applications, 6th Rencontres Internationales sur la Projection Thermique, Limoges (France), December 11-13, 2013.
42. V. Cannillo, D. Bellucci, A. Sola, Production and characterization of bioactive glass/calcium-phosphate composites, MiMe - Materials in Medicine International Conference, 1st edition, Faenza (Italy), October 8-11, 2013.
43. V. Cannillo, D. Bellucci, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, Ph. Müller, A. Sola, High-Velocity Suspension Flame Spraying (HVSFS) deposition of bioactive coatings, MiMe - Materials in Medicine International Conference, 1st edition, Faenza (Italy), October 8-11, 2013.
44. G. Bolelli, D. Bellucci, V. Cannillo, L. Lusvarghi, A. Sola, L. Altomare, L. De Nardo, R. Gadow, A. Killinger, Ph. Müller, Development of bioactive hydroxyapatite layers by High Velocity Suspension Flame Spraying, IX INSTM Conference, Bari (Italy), June 30-July 3, 2013.
45. V. Cannillo, D. Bellucci, G. Bolelli, L. Lusvarghi, A. Sola, Biomaterials for Bone Repair and Orthopaedic Implant Devices: Innovative Bioactive Coatings, Scaffolds and Bioactive-Glass based Composites, Symposium on Materials for Biomedical Applications/Bioceramics, Villa Vigoni, Laveno di Menaggio, Como (Italy), April 08-11, 2013.

46. D. Bellucci, F. Chiellini, G. Ciardelli, M. Gazzarri, P. Gentile, A. Sola, and V. Cannillo, An innovative processing route to realize scaffolds for bone tissue engineering, SIB 2012, Congresso Nazionale della Società Italiana Biomateriali, Lecce (Italy), June 18-20, 2012.
47. A. Sola, D. Bellucci, M.G. Raucci, S. Zeppetelli, L. Ambrosio, V. Cannillo, Sintering and bioactivity of glasses belonging to the Na_2O - CaO - P_2O_5 - SiO_2 system, SIB 2012, Congresso Nazionale della Società Italiana Biomateriali, Lecce (Italy), June 18-20, 2012.
48. D. Bellucci, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, and V. Cannillo, High-Velocity Suspension Flame Sprayed (HVSFS) bioactive coatings for orthopedic applications, SIB 2012, Congresso Nazionale della Società Italiana Biomateriali, Lecce (Italy), June 18-20, 2012.
49. L. Lusvarghi, V. Cannillo, D. Bellucci, G. Bolelli, A. Sola, R. Gadow, A. Killinger, N. Stiegler, Processing of bioceramic coatings by High Velocity Suspension Flame Spraying (HVSFS), 10th CMCEE – International Symposium on Ceramic Materials and Composites for Energy and Environmental Applications, Dresden (Germany), May 20-23, 2012.
50. A. Cattini, L. Pawlowski, V. Cannillo, L. Latka, A. Sola, D. Bellucci, L. Lusvarghi, Suspension plasma sprayed bioactive glass coatings: effect of processing on microstructure, mechanical properties and in-vitro behavior, 5th RIPT - Les Rencontres Internationales sur la Projection Thermique, Limoges (France), December 7-9, 2011.
51. V. Cannillo, D. Bellucci, G. Bolelli, L. Lusvarghi, A. Sola, R. Gadow, A. Killinger, N. Stiegler, Innovative bioactive glass coatings for biomedical applications, 5th RIPT - Les Rencontres Internationales sur la Projection Thermique, Limoges (France), December 7-9, 2011.
52. G. Bolelli, D. Bellucci, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, High Velocity Suspension Flame Spray (HVSFS)-deposition of bioactive ceramic coatings, 5th S2TS International Workshop on Suspension and Solution Thermal Spraying, Tours (France), October 3-5, 2011.
53. D. Bellucci, G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, Characterisation of bioactive High Velocity Suspension Flame Sprayed (HVSFS) single splats, International Thermal Spray Conference & Exposition ITSC 2011, Hamburg (Germany), September 27-29, 2011.
54. D. Bellucci, G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, Optimisation of High Velocity Suspension Flame Sprayed (HVSFS) bioactive coatings on Ti substrates by DoE approach, International Thermal Spray Conference & Exposition ITSC 2011, Hamburg (Germany), September 27-29, 2011.
55. D. Bellucci, V. Cannillo, A. Sola, A new bioactive glass formulation to deposit coatings by enamelling and plasma spraying, Ceramics, Cells And Tissues, 13th Annual Seminar & Meeting (13 CCT), Faenza (Italy), May 17-20, 2011.
56. D. Bellucci, V. Cannillo, A. Sola, Innovative bioactive glass shell scaffolds for bone tissue engineering, Ceramics, Cells And Tissues, 13th Annual Seminar & Meeting (13 CCT), Faenza (Italy), May 17-20, 2011.
57. G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, Innovative bioactive glass coatings by high-velocity suspension flame spraying (HVSFS), Ceramics, Cells And Tissues, 13th Annual Seminar & Meeting (13 CCT), Faenza (Italy), May 17-20, 2011.

58. N. Stiegler, G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, A. Sola, High velocity suspension flame spraying (HVSFS) of nanosized hydroxyapatite for biomedical coatings, Ceramics, Cells And Tissues, 13th Annual Seminar & Meeting (13 CCT), Faenza (Italy), May 17-20, 2011.
59. D. Bellucci, G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, High-Velocity Suspension Flame Sprayed (HVSFS) Hydroxyapatite Coatings for Biomedical Applications, Euro BioMat, European Symposium on Biomaterials and Related Areas, Jena (Germany), April 13-14, 2011.
60. D. Bellucci, V. Cannillo, A. Sola, 45S5 Bioglass® – derived Shell scaffolds for bone tissue regeneration and repair, 23rd European Conference on Biomaterials, the annual conference of the European Society for Biomaterials, ESB 2010, Tampere (Finland), September 11-15, 2010.
61. V. Cannillo, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, Development of bioactive glass coatings by High Velocity Suspension Flame Spraying (HVSFS), 23rd European Conference on Biomaterials, the annual conference of the European Society for Biomaterials, ESB 2010, Tampere (Finland), September 11-15, 2010.
62. A. Sola, D. Bellucci, V. Cannillo, A. Cattini, Bioactive titania-hydroxyapatite functionally graded coatings: production, post-processing and characterization, 23rd European Conference on Biomaterials, the annual conference of the European Society for Biomaterials, ESB 2010, Tampere (Finland), September 11-15, 2010.
63. D. Bellucci, V. Cannillo, A. Sola, Shell scaffold: un approccio nuovo volto alla realizzazione di scaffold bioceramici per rigenerazione ossea, 10° Convegno Nazionale AIMAT, Capo Vaticano, VV (Italy), 5-8 settembre 2010.
64. G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, Valutazione *in vitro* della bioattività di rivestimenti in Bioglass® 45S5 depositati mediante High-Velocity Suspension Flame Spraying, 10° Convegno Nazionale AIMAT, Capo Vaticano, VV (Italy), 5-8 settembre 2010.
65. D. Bellucci, V. Cannillo, A. Sola, Smaltatura e plasma spraying: tecniche a confronto per la deposizione di rivestimenti in vetro bioattivo, 10° Convegno Nazionale AIMAT, Capo Vaticano, VV (Italy), 5-8 settembre 2010.
66. D. Bellucci, V. Cannillo, A. Cattini, A. Sola, Shell Scaffolds for bone regeneration and repair, International Conferences on Modern Materials and Technologies, CIMTEC, 5th Forum on New Materials, Montecatini Terme (Italy), June 13-18, 2010.
67. G. Bolelli, V. Cannillo, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, High velocity suspension flame spraying (HVSFS) deposition of bioactive glass coatings on Ti substrates, with and without TiO₂ bond coating, International Thermal Spray Conference & Exposition, ITSC 2010, Singapore, May 3-5, 2010.
68. V. Cannillo, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, A. Sola, N. Stiegler, High-Velocity Suspension Flame Sprayed (HVSFS) bioactive glass coatings, 4th Les Rencontres Internationales sur la Projection Thermique (RIPT), Lille (France), December 2-4, 2009.
69. V. Cannillo, P. Fabbri, A. Sola, Fabrication of 45S5 bioactive glass-polycaprolactone composite scaffolds, 17th International Conference On Composite Materials (ICCM-17), Edinburgh (U.K.), July 27-31, 2009.
70. E. Rambaldi, L. Esposito, A. Tucci, G. Baldi, A. Sola, V. Cannillo, Zirconia and alumina nanoparticles to increase the surface performances of ceramic tiles, 11th International Conference and Exhibition of the European Ceramic Society (ECERS), Krakow, Poland, June 21-25, 2009.

71. V. Cannillo, L. Esposito, A. Sola, A. Tucci, Metal particle reinforced porcelainized stoneware tiles, 11th International Conference and Exhibition of the European Ceramic Society (ECERS), Krakow, Poland, June 21-25, 2009.
72. A. Sola, P. Palmero, V. Cannillo, V. Naglieri, T Manfredini, L. Montanaro, Elaboration and characterization of multi-phase alumina-based micro/nanocomposites, 15th International Conference on Composite Structures (ICCS15), Porto (Portugal), June 15-17, 2009.
73. V. Cannillo, P. Fabbri, A. Sola, Production of Bioglass® 45S5 – polycaprolactone composite scaffolds via salt-leaching, 15th International Conference on Composite Structures (ICCS15), Porto (Portugal), June 15-17, 2009.
74. V. Cannillo, G. Bolelli, R. Gadow, A. Killinger, L. Lusvarghi, J. Rauch, A. Sola, Processing and characterisation of High-Velocity Suspension Flame Sprayed (HVSFS) bioactive glass coatings, Ceramics, Cells And Tissues, 12th Annual Seminar & Meeting (12 CCT), Faenza (Italy), May 19-22, 2009.
75. V. Cannillo, A. Sola, New formulations for bioactive glass coatings, Ceramics, Cells And Tissues, 12th Annual Seminar & Meeting (12 CCT), Faenza (Italy), May 19-22, 2009.
76. V. Cannillo, P. Fabbri, A. Sola, Preparation of polycaprolactone-bioactive glass composite scaffolds, Ceramics, Cells And Tissues, 12th Annual Seminar & Meeting (12 CCT), Faenza (Italy), May 19-22, 2009.
77. V. Cannillo, A. Sola, Produzione, caratterizzazione e modellazione di materiali compositi avanzati, GMA09 Riunione del Gruppo Materiali dell'AIMETA (Associazione Italiana di Meccanica Teorica e Applicata) Politecnico di Milano, Milano (Italy), January 23-24, 2009.
78. V. Cannillo, L. Lusvarghi, A. Sola, Bioactivity of plasma sprayed titania-hydroxyapatite graded coatings, Eleventh European Inter-Regional Conference On Ceramics (CIEC '11), Chexbres, Switzerland, September 3-5, 2008.
79. V. Cannillo, L. Lusvarghi, A. Sola, Effetto del trattamento termico sulla bioattività di rivestimenti di titania-idrossiapatite a gradiente di composizione (FGM), 9° Convegno Nazionale AIMAT, Piano di Sorrento, Napoli, Italy, June 29-July 2, 2008.
80. V. Cannillo, L. Lusvarghi, A. Sola, Effect of heat treatments on titania-hydroxyapatite functionally graded coatings, 2nd International Conference on Ceramics, Verona, Italy, June 29-July 4, 2008.
81. V. Cannillo, L. Lusvarghi, F. Pierli, A. Sola, Microstructural and mechanical characterisation of new ceramic biocoatings, Ceramics, cells and tissues, 11th Annual Seminar & Meeting, Faenza (Italy), October 2-5, 2007.
82. V. Cannillo, L. Lusvarghi, F. Pierli, A. Sola, Microstructure and mechanical properties of plasma sprayed TiO₂-HA functionally graded coatings, Euromat 2007 - European Congress and Exhibition on Advanced Materials and Processes, Nurnberg, Germany, September 10-13, 2007.
83. E. Rambaldi, L. Esposito, A. Tucci, A. Albertazzi, G. Bonvicini, A. Sola. V. Cannillo, Chemical aging and microstructural-mechanical changes of ceramic tile surfaces, 10th International Conference and Exhibition of the European Ceramic Society (ECERS), Berlin, Germany, June 17-21, 2007.
84. V. Cannillo, L. Esposito, E. Rambaldi, A. Sola, A. Tucci, Modelling of the porcelainized stoneware as a functionally graded material, 10th International Conference and Exhibition of the European Ceramic Society (ECERS), Berlin, Germany, June 17-21, 2007.

85. V. Cannillo, L. Lusvarghi, F. Pierli, A. Sola, Development of titania-hydroxyapatite bio-functionally graded materials, 10th International Conference and Exhibition of the European Ceramic Society (ECERS), Berlin, Germany, June 17-21, 2007.
86. V. Cannillo, L. Lusvarghi, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Functionally Graded Materials: prevision of properties and performances, OOF2 Workshop, (NIST) Gaithersburg, MD, USA, August 24 and 25, 2006.
87. V. Cannillo, L. Lusvarghi, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Analysis of crack propagation in alumina-glass functionally graded materials, 16th European Conference of Fracture (ECF16), Alexandroupolis, Greece, July 3-7 2006.
88. V. Cannillo, L. Lusvarghi, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Glass-alumina functionally graded materials produced by plasma spraying, SICMAC summer school on Layered, Functional Gradient Ceramics, and Thermal Barrier Coatings, Maò, Menorca Island, Spain, June 11-16, 2006.
89. A. Sola, V. Cannillo, T. Manfredini, M. Montorsi, C. Siligardi, A complete characterization of glass-ceramic Functionally Graded Materials, 9th ECERS, Portorož, Slovenia, 19-23 June 2005.
90. V. Cannillo, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Experimental characterization and computational simulation of glass-alumina functionally graded surfaces, Conference on Multifunction and Functionally Graded Materials – FGM, Leuven, Belgium, July 11-14, 2004.
91. V. Cannillo, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Preparation, characterization and numerical simulation of Functionally Graded Materials (FGMs), proceedings of the VII Congresso AIMAT, Ancona, Italy, 29 June-2 July, 2004.
92. V. Cannillo, T. Manfredini, M. Montorsi, C. Siligardi, A. Sola, Preparation, characterization and numerical simulation of Functionally Graded Materials (FGMs), proceedings of the VII Congresso AIMAT, Ancona, Italy, 29 June-2 July, 2004.
93. A. Bonamartini Corradi, F. Bondioli, A.M. Ferrari, L. Lusvarghi, C. Meneghini, L. Pasquali, G. Selvaggi, A. Sola, Structure and electronic properties of Pr-doped MO₂ solid electrolytes (M = Ce, Zr), XXI Congresso Nazionale della Società Chimica Italiana, Torino, 22-27 Giugno 2003, Atti, Vol. 2 Poster, IN-CP-030.

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Grants

Research grants

03/2024	CRC-P (Cooperative Research Centres Projects (CRC-P) Grants) “Round like a record: Vinyl & the circular economy.” https://business.gov.au/grants-and-programs/cooperative-research-centres-projects-crcp-grants/crc-projects-selection-round-outcomes . <u>Co-proponent</u> . Total budget: AUD 7.0M.
07/2023	CSIRO’s Research Office grant for CSIRO ResearchPlus (R+) PhD top-up fellowship. <u>Proponent and PhD co-supervisor</u> . Total budget: AUD 30k tot. over 3 years (fellowship) plus operating.
06/2023	Sustainability Victoria Grant “Waste cooking oil to biodiesel with 3D printed catalysts”, principal contractor: Royal Melbourne Institute of Technology (RMIT University), Melbourne, Australia. <u>Co-proponent</u> . Total budget: AUD 400K.
01/2023	CRC-P (Cooperative Research Centres Projects (CRC-P) Grants) “Circular economy for upcycling waste polystyrene into high-valued chemicals.” https://business.gov.au/grants-and-programs/cooperative-research-centres-projects-crcp-grants/crc-projects-selection-round-outcomes . <u>Co-proponent</u> . Total budget: AUD 6.7M.
07/2022	CSIRO’s Research Office grant for CSIRO ResearchPlus (R+) PhD top-up fellowship. <u>Proponent and presently PhD co-supervisor</u> . Total budget: AUD 30k tot. over 3 years (fellowship) plus operating.
02/2022	Research project awarded after peer-review selection by CASS Foundation: “The effect of graphene on the mechanical properties of 3D printed fibre/polymer composites”, in collaboration with Swinburne University of Technology. <u>Principal investigator for CSIRO’s Research Unit</u> . Total budget: AUD 60k.
12/2021	CSIRO’s Research Office grant awarded after peer-review selection: “CSIRO ResearchPlus (R+) Cutting Edge Science and Engineering Symposia – 2021/22”. https://wp.csiro.au/samam/ . <u>Principal investigator</u> . Awarded grant: AUD 30k. Actual budget of the initiative > AUD 50k.
12/2020	CSIRO’s Research Office grant for CSIRO Early Career Research fellowship. <u>Co-proponent and presently post-doc co-supervisor</u> . Total budget: AUD 850k over 3 years (fellowship) plus operating.

- 2019 Interdisciplinary project awarded after peer-review: “Approccio interdisciplinare per la progettazione parametrica e lo sviluppo di ausili medicali per patologie dell’arto superiore mediante Additive Manufacturing” (“Interdisciplinary approach to the parametric design and development of medical supports for upper limb pathologies through additive manufacturing”). Co-proponent. Total budget: 10k €.
- 03/2018 Interdisciplinary project awarded after peer-review “Functionalization of 3D-printed constructs engineered for double-use: i) recovering “critical-size” bone defects, ii) studying cell signaling modifications involved in bone regeneration” in collaboration with the Department of Biomedical, Metabolical and Neural Sciences (University of Modena and Reggio Emilia, Italy). Principal investigator for the Department of Engineering Enzo Ferrari Research Unit. Total budget: 70k €.
- 2017 ANVUR (Agenzia Nazionale di Valutazione del sistema Universitario e della Ricerca - National Agency for the Evaluation of Universities and Research Institutes) funding for the development of fundamental research. Principal investigator. Total budget: 3k €.
- 07/2016 Interdisciplinary project awarded after peer-review: “Utilizzo di tecnologia microfluidica e stampa 3d per la simulazione in vitro del microambiente stromale midollare” - “Usage of microfluidic technology and 3D printing to simulate in vitro the bone marrow niche micro-environment” in collaboration with Dipartimento di Scienze Biomediche, Metaboliche e Neuroscienze, University of Modena and Reggio Emilia. Lead scientist. Total budget: 15k €.

Grants for secondment

- 2013: UniMoRe grant for a 2-week secondment in Germany, Institute of Biomaterials, University of Erlangen-Nuremberg.
- 2002: Leonardo da Vinci project for a working stage abroad, which implied 100-day secondment in Great Britain, with a 2-week English school at Concorde International, Canterbury (GB), and an industrial experience at “Royal Crown Derby”, Derby (GB).

Scholarships

- 2003 - 2005 Full PhD scholarship through Ministero dell’Università, Istruzione e Ricerca (Italian Ministry of Education, Universities and Research, MIUR, Italy)

Industrial research projects

- 11/2025 to date Co-principal investigator for the consultancy project “Valutazione degli impatti ambientali di prodotto mediante analisi di Life Cycle Assessment” between Centro Interdipartimentale per la Ricerca Industriale e il Trasferimento Tecnologico nel Settore delle Tecnologie Integrate per l’Energia Sostenibile, della Conversione Efficiente dell’Energia, l’Efficienza Energetica degli Edifici, l’Illuminazione e la

Domotica (En&Tech) and Confindustria Reggio Emilia for 2025-2026. Budget: € 16.000 (IVA exc.).

- 03/2025 to date Co-principal investigator for the strategical industrial project “SAFE&SAVE - Tecnologie integrate per una riqualificazione degli edifici sicura, resiliente, efficiente, sostenibile, durevole e senza interruzione d’uso” between Università degli Studi di Modena e Reggio Emilia - Dipartimento di Scienze e Metodi dell’Ingegneria and Consorzio per la ricerca, il trasferimento tecnologico e la divulgazione della conoscenza (Consorzio RI.COS.). Budget: € 15.000 (IVA exc.).
- 10/2025 - 10/2025 Co-principal investigator for the educational project dedicated to the Life Cycle Assessment (LCA) methodology for INGFOR srl. Budget: € 1.100 (IVA exc.).

Lead scientist on numerous industrial research projects, including:

- 04/2025 - 06/2025 Life cycle assessment conducted for Smeg in the framework of the consultancy project between Centro Interdipartimentale per la Ricerca Industriale e il Trasferimento Tecnologico nel Settore delle Tecnologie Integrate per l’Energia Sostenibile, della Conversione Efficiente dell’Energia, l’Efficienza Energetica degli Edifici, l’Illuminazione e la Domotica (En&Tech) and Confindustria Reggio Emilia for 2024-2025 (principal investigator: Prof. Roberto Rosa)
- 12/2016 - 01/2017 “Project 2016-0067 – Caratterizzazione componenti vari (“scrubber”, “cleaning cup”)” [*Project 2016-0067 – Characterisation of various components (“scrubber”, “cleaning cup”)*] with ECOR Research S.p.A., Italy: analysis of aging phenomena on a variety of plastic items and spare parts.
- 04/2015 - 09/2016 “Ricerca, progettazione e sviluppo di un innovativo processo basato su nuovi materiali per la creazione su scala industriale di lastre composite termoformabili di elevata qualità” [*Research, design and development of a new process based on innovative materials for the industrial-scale manufacturing of high-quality thermoplastic-based composite sheets*] with CGM S.p.A., Correggio, Italy: thermo-mechanical characterisation and feedback for the design of highly filled thermoplastic -matrix composite sheets for the industrial-scale production of kitchen benchtops.
- 03/2015 - 06/2016 “Contributo alla progettazione, sviluppo e validazione di dispositivi bio-medicali” [*Contribution to the design, development, and validation of bio-medical devices*] with Haemotronic S.p.A., Mirandola, Italy: design of cost-effective and scalable antibacterial coatings for parenteral feeding pouches.

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Awards

11/12/2025	<u>Great Editorial Contribution Award</u> for the invaluable contributions and professionalism demonstrated as the Executive Associate Editor of Smart Materials in Manufacturing.
07/11/2025	<u>Front cover</u> for: Systematic life cycle assessment of cobalt-based blue ceramic pigments: evaluating CoAl_2O_4 and lower-cobalt alternatives, Green Chemistry 2025, 27, 12946-12958. DOI: 10.1039/d5gc02709h
13/03/2025	<u>Excellent Article Award</u> for “Additive manufacturing of antibacterial PLA-ZnO nanocomposites: Benefits, limitations and open challenges” in Journal of Materials Science and Technology 2022, 111, 120-151. DOI: 10.1016/j.jmst.2021.09.039
20/11/2024	<u>Editorial Excellence Award</u> for the invaluable contributions and professionalism demonstrated as the Executive Associate Editor of Smart Materials in Manufacturing
12/07/2024	<u>Most-read author</u> acknowledgement for Materials Requirements in Fused Filament Fabrication: A Framework for the Design of Next-Generation 3D Printable Thermoplastics and Composites: The paper ranked within the top 10% of papers published in Macromolecular Materials and Engineering in 2022.
17/02/2024	<u>Excellent reviewer</u> (top 25%) for Journal of Thermal Spray Technology for 2023.
2023	<u>Front cover</u> for: Embedding function within additively manufactured parts: Materials challenges and opportunities, Advanced Engineering Materials, 25[17] (2023) art.id. 2300395. DOI: 10.1002/adem.202300395
09/06/2023	<u>Excellent reviewer</u> (top 25%) for Journal of Thermal Spray Technology for 2022.
08/12/2022	<u>CSIRO non-cash reward</u> (500 AUD) for my “praiseworthy achievement and tireless effort in organising and delivering a high calibre international symposium” (CSIRO Cutting edge science and engineering symposium SAMAM), Clayton, Melbourne VIC, Australia, and online, November 29-December 1, 2022.
25/10/2022	<u>Inside front cover</u> for: Materials Requirements in Fused Filament Fabrication: A Framework for the Design of Next-Generation 3D Printable Thermoplastics and Composites, Macromolecular Materials and Engineering, 2022, 307, 2200197. DOI: 10.1002/mame.202200197, see DOI: 10.1002/mame.202270042.

- 21/05/2021 Most cited paper for: “Microstructural porosity in additive manufacturing: The formation and detection of pores in metal parts fabricated by powder bed fusion” in Journal of Advanced Manufacturing and Processing 2019; 1:3, art. id. e10021. DOI: 10.1002/amp2.10021.
- 21/05/2021 Most downloaded paper for: “Microstructural porosity in additive manufacturing: The formation and detection of pores in metal parts fabricated by powder bed fusion” in Journal of Advanced Manufacturing and Processing 2019; 1:3, art. id. e10021. DOI: 10.1002/amp2.10021 (Wiley - AIChE).
- 29/03/2021 CSIRO non-cash reward (100 AUD) for my efforts in welcoming new team members, thus proving to be “an example of our ‘people first’ value”.
- 30/01/2020 Front cover for “Technological feasibility of lattice materials by L-PBF of A357.0” in 3D Printing and Additive Manufacturing 7(1) (2020) 1-7, DOI: 10.1089/3dp.2019.0119 (Q1, IF(2022) 3.1, Mary Ann Liebert,. Inc.)
- 02/08/2008 AIMAT (Associazione Italiana di Ingegneria dei Materiali – Materials Engineering Italian Association) award for “The best Italian doctoral thesis – 2008”

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Editorial roles and appointments

- Co-founder in 2021 and currently Executive Associate Editor of “Smart materials in manufacturing”, KeAi Communications – Elsevier (Scopus indexed).
<https://www.sciencedirect.com/journal/smart-materials-in-manufacturing/about/editorial-board>
- Review Editor for Frontiers in Materials, Ceramics and Glass section since 06/2022.
- Review Editor for Frontiers in Materials, Polymeric and Composite Materials section since 06/2018.
- Lead guest editor of the Special Issue “Additive manufacturing of polymer-matrix composites” in Journal of Materials Science and Technology from 10/2020 to 11/2021.
<https://www.sciencedirect.com/journal/journal-of-materials-science-and-technology/special-issue/104VHCS2XD9>
- Co-guest editor of the Special Issue “New frontiers in cementitious and lime-based materials and composites” in Crystals (Q2, IF(2022) 2.7, MDPI) from 12/2020 to 11/2021.
https://www.mdpi.com/journal/crystals/special_issues/Lime-Based_Materials
- Member of the selection panel for “Journal of Functional Biomaterials Best Paper Award 2015” in Journal of Functional Biomaterials in May 2015.
- Guest editor of the Special Issue "Coating Deposition and Surface Functionalization of Implants for Biomedical Applications 2014" in Journal of Functional Biomaterials from 09/2014 to 04/2015
https://www.mdpi.com/journal/jfb/special_issues/applications-2014
- Guest editor of the Topical Collection “Coating Deposition and Surface Functionalization of Implants for Biomedical Applications” in Journal of Functional Biomaterials from 09/2011 to 09/2012
https://www.mdpi.com/journal/jfb/special_issues/biomedical_implants
- Editorial Board Member (Academic Editor) of Journal of Functional Biomaterials from 01/2014 to 01/2025.
- Reviewer for numerous international journals. Recipient of acknowledgement of “Excellent reviewer” for Journal of Thermal Spray Technology for 2022 and 2023.

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Teaching

Teaching accreditations

12/2023 to date	<u>Italian Accreditation as Associated Professor</u> in Chemical foundations of technologies
01/2014 to date	<u>Italian Accreditation as Associated Professor</u> in Materials Science and Technology
01/2022 to date	<u>Accredited Higher Degree Research Supervisor</u> (Doctoral and Masters) at Swinburne University of Technology
08/2020 to date	<u>Registered supervisor</u> at Royal Melbourne Institute of Technology (RMIT)

Management and organisation

09/2025 to date	<u>Teaching tutor</u> for the Master's degree in Energy Engineering for the Department of Sciences and Methods for Engineering, DISMI, UniMoRe
06/2025 to date	Member of Teachers-Students Commission (Commissione Paritetica Docenti-Studenti) for the Department of Sciences and Methods for Engineering, DISMI, UniMoRe
03/2025 to date	<u>Member of Tutoring Commission</u> (Commissione Tutoraggio) for the Department of Sciences and Methods for Engineering, DISMI, UniMoRe
02/2025 to date	<u>Member of Admission Evaluation Commission</u> (Commissione Valutazione in Ingresso DISMI) for the Department of Sciences and Methods for Engineering, DISMI, UniMoRe.
05/2024 to date	<u>Member of the steering committee</u> of the Doctorate School in "Ingegneria dell'Innovazione Industriale" - "Industrial Innovation Engineering", Department of Sciences and Methods for Engineering, XL cycle, UniMoRe
03/2019 - 12/2019	<u>Member of the steering committee</u> of the Doctorate School in "Ingegneria Industriale e del Territorio" - "Industrial and Environmental Engineering", Department of Engineering Enzo Ferrari, UniMoRe
08/2017 - 12/2019	<u>Member of TOLC (admission tests on-line) panel</u> for the Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia, Modena, Italy.

09/2013 - 12/2014 Coordinator of inter-academic post-graduate school (Master di I Livello Interateneo) in “Materials, products, processes and systems for the biomedical industry”, A.Y. 2013-2014.

Teaching

Regular classes

- A.Y. 2025-2026, 2nd term: “Sostenibilità dei prodotti e dei processi”, Master’s Degree in Sustainable Ingegneria Gestionale, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (27 hours)
- A.Y. 2024-2025, 2nd term: “Life cycle assessment”, Master’s Degree in Energy Engineering, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (16 hours)
- A.Y. 2025-2026, 1st term: “Sustainability Assessment of Industrial Processes”, in English, Master’s Degree in Sustainable Industrial Engineering, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (54 hours)
- A.Y. 2024-2025, 2nd term: “Sostenibilità dei prodotti e dei processi”, Master’s Degree in Sustainable Ingegneria Gestionale, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (9 hours)
- A.Y. 2024-2025, 1st term: “Sustainability Assessment of Industrial Processes”, in English, Master’s Degree in Sustainable Industrial Engineering, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (54 hours, 36 done)
- A.Y. 2018-2019 2nd semester: “Additive manufacturing”, in English, Master’s Degree in Automotive Engineering, Department of Engineering Enzo Ferrari, University of Modena and Reggio Emilia (UniMore), Italy (27 hours)
- A.Y. 2018-2019 2nd semester: “Tecnologia meccanica per sistemi di lavorazione” - “Manufacturing Technology”, in Italian, Master’s Degree in Materials Engineering, Department of Engineering Enzo Ferrari, UniMoRe (18 hours)
- A.Y. 2018-2019 1st semester: “Lightweight Materials and Composites”, in English, Master’s Degree in Advanced Automotive Engineering, Department of Engineering Enzo Ferrari, UniMoRe @ Dallara Academy (50 hours).
- A.Y. 2017-2018 1st semester and A.Y. 2018-2019 1st semester: “Scienza e Tecnologia dei Vetri con Laboratorio” - “Glass Science and Technology with Laboratory”, in Italian, Master’s Degree in Materials Engineering, Department of Engineering Enzo Ferrari, UniMoRe, (management and teaching of lab activities, 18 hours/year)
- A.Y. 2017-2018 1st semester: “Scienza e Ingegneria del Processo Ceramico” - “Science and Engineering of Ceramic Processing”, in Italian, Master’s Degree in Materials Engineering, Department of Engineering Enzo Ferrari, UniMoRe, co-chairing (“Advanced ceramic materials” module, 9 hours)

- A.Y. 2017-2018 2nd semester: “Progettazione di Materiali e Sistemi Avanzati” - “Design of Materials and Advanced Systems”, in Italian, Master’s Degree in Materials Engineering, Department of Engineering Enzo Ferrari, UniMoRe (“Finite element simulations” lab module, 9 hours)
- From A.Y. 2008-2009 to A.Y. 2016-2017: Support to lab activities for “Progettazione di Materiali e Sistemi Avanzati” - “Design of Materials and Advanced Systems”, in Italian, Master’s Degree in Materials Engineering, Department of Engineering Enzo Ferrari, former Department of Materials and Environmental Engineering, UniMoRe: 10-12 hours/year.
- A.Y. 2006-2007 and A.Y. 2007-2008: Seminar on “Proprietà meccaniche dei vetri” - “Mechanical properties of glasses” for the course “Scienza e Tecnologia dei Vetri A” - “Glass Science and Technology A”, in Italian, Master’s Degree in Materials Engineering, Department of Materials and Environmental Engineering, UniMoRe: 2 hours/year.
- A.Y. 2006-2007 and A.Y. 2007-2008: Support to lab activities for “Modellazione su base microstrutturale” - “Microstructural modelling”, in Italian, Master’s Degree in Materials Engineering, Department of Materials and Environmental Engineering, UniMoRe: 12-15 hours/year.
- A.Y. 2005-2006: Frontal teaching for “Materiali compositi A” - “Composite materials A”, in Italian, Master’s Degree in Materials Engineering, Department of Materials and Environmental Engineering, UniMoRe: 19 hours.
- A.Y. 2004-2005 and A.Y. 2005-2006: Seminar on “Modellazione di rivestimenti termospruzzati. FGM e loro modellazione” - “Modeling of thermally sprayed coatings. FGMs and modeling” for the course “Modellazione su base microstrutturale” - “Microstructural modelling”, in Italian, Master’s Degree in Materials Engineering, Department of Materials and Environmental Engineering, UniMoRe: 2 hours/year.

Seminars in post-graduate schools

- AA 2024-2025: seminar “Product-based LCA” (tot.: 4 ore) for Corso di Alta Formazione “Emilia Romagna PLASTIC ACADEMY”.
- AA 2024-25: combined seminars: “Construction materials: cement and concrete” and “Mechanical characterization: tensile testing” (tot.: 8 hours) for Corso di studi in Costruzione e Gestione del Territorio dell'Università degli Studi della Repubblica di San Marino.
- 2016: “Materiali compositi: composizione, microstruttura e proprietà” - “Composite materials: composition, microstructure and properties”, in Italian, 2 hours: specialistic lesson held for the Doctoral School in “Ingegneria Industriale e del Territorio” - “Industrial and Environmental Engineering”, Department of Engineering Enzo Ferrari, UniMoRe.
- 2016: “Materiali elastomerici” - “Elastomeric materials”, in Italian, 10 hours: training activity for post-graduate technical staff at Tellure Rôta S.p.A., Formigine (MO), Italy.
- 2016: “Materiali compositi sostenibili in ottica (semi)strutturale automotive, con cenni anche ad aspetti normativi” - “Eco-sustainable composite materials for (semi)-structural automotive applications, with elements about legislation”, in Italian, 5 hours: lesson for the Short Master “Materiali compositi strutturali. Trasferire l’esperienza automotive agli altri settori industriali” - “Structural composite materials. How to extend the automotive experience to other industrial fields”, DemoCenter SIPE, Modena, Italy.

Other teaching activities:

A.A. 2003-2004

- Seminario “Modellizzazione di rivestimenti superficiali termospruzzati e FGM” (2 ore) per l’insegnamento “Modellazione su base microstrutturale”;

A.A. 2005-2006

- Lezioni frontali (19 ore) ed assistenza durante lo svolgimento delle prove d’esame per l’insegnamento “Materiali Compositi A”;
- Seminario “Modellazione di rivestimenti termospruzzati. FGM e loro modellazione” (2 ore) per l’insegnamento “Modellazione su base microstrutturale”;

A.A. 2006-2007

- Lezione frontale (2 ore) dedicata alle proprietà meccaniche dei vetri per l’insegnamento “Scienza e Tecnologia dei vetri A”;
- Supporto alle attività di laboratorio (15 ore) per il corso “Modellazione su base microstrutturale – Laboratorio e Applicazioni”

A.A. 2007-2008

- Lezione frontale (2 ore) dedicata alle proprietà meccaniche dei vetri per l’insegnamento “Scienza e Tecnologia dei vetri A”;
- Per il periodo aprile-giugno 2008, supporto alle attività di laboratorio (12 ore) per il corso “Modellazione su base microstrutturale – Laboratorio e Applicazioni”.

A.A. 2008-2009

- Per il periodo aprile-giugno 2009, supporto alle attività di laboratorio (12 ore) per il corso “Modellazione su base microstrutturale – Laboratorio e Applicazioni”.

A.A. 2009-2010

- Per il periodo aprile-giugno 2010, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2010-2011

- Per il periodo marzo-giugno 2011, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2011-2012

- Per il periodo marzo-giugno 2012, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2012-2013

- Per il periodo marzo-giugno 2013, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2013-2014

- Per il periodo marzo-giugno 2014, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2014-2015

- Per il periodo marzo-giugno 2015, supporto alle attività di laboratorio (12 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2015-2016

- Per il periodo marzo-giugno 2016, supporto alle attività di laboratorio (10 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

A.A. 2016-2017

- Per il periodo marzo-giugno 2016, supporto alle attività di laboratorio (10 ore) per il corso “Progettazione di Materiali e Sistemi Avanzati”.

Culture della materia

- “Materiali Compositi A” (CdL in Ingegneria dei Materiali), dall’A.A. 2002/2003 all’A.A. 2010/2011;
- “Materiali Compositi” (Ingegneria dei Materiali D.M. 270/04), per l’A.A. 2011-2012;
- “Modellazione su base microstrutturale” (CLS in Progettazione e Sviluppo di Nuovi Materiali), dall’A.A. 2003/2004 all’A.A. 2008/2009;
- “Laboratorio di Modellazione su base microstrutturale” (CLS in Progettazione e Sviluppo di Nuovi Materiali), per l’A.A. 2003/2004;
- “Modellazione su base microstrutturale – Laboratorio e Applicazioni” (CLS in Progettazione e Sviluppo di Nuovi Materiali), dall’A.A. 2004/2005 all’A.A. 2008/2009;
- “Progettazione di Materiali e Sistemi Avanzati” (CLM in Ingegneria dei Materiali), dall’A.A. 2009/2010 all’A.A. 2010/2011;
- “Progettazione di Materiali e Sistemi Avanzati” (Ingegneria dei Materiali D.M. 270/04), per l’A.A. 2011-2012;
- “Scienza e Tecnologia dei vetri A” (CdL in Ingegneria dei Materiali), per gli A.A. 2006/2007 e 2007/2008;
- “Scienza e Tecnologia dei Materiali da Costruzione” (CLM in Ingegneria Civile), per l’A.A. 2010/2011.
- “Materiali per le costruzioni civili” (CdL in Ingegneria Civile), per l’A.A. 2010/2011.
- “Materiali per le Costruzioni Civili” (CL in Ingegneria Civile e Ambientale, Laurea D.M. 270/04, e CL in Ingegneria dei Materiali, Laurea D.M. 270/04), per l’A.A. 2011/2012.
- “Ingegneria del processo ceramico” (CLM in Ingegneria dei Materiali), per l’A.A. 2010/2011.
- “Ingegneria del processo ceramico” (CLM in Ingegneria dei Materiali, Laurea D.M. 270/04), per l’A.A. 2011/2012.
- “Materiali compositi” (CLM in Ingegneria del Veicolo, laurea D.M. 270/04), per l’A.A. 2012/2013.
- “Progettazione di Materiali e Sistemi Avanzati” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2012/2013.

- “Materiali Ceramici” (CLM in Ingegneria Civile, laurea D.M. 270/04), per l’A.A. 2012/2013.
- “Materiali per le costruzioni civili” (CLM in Ingegneria Civile, laurea D.M. 270/04), per l’A.A. 2012/2013.
- “Ingegneria del Processo Ceramico” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2012/2013.
- “Scienza e ingegneria del Processo Ceramico” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2013/2014.
- “Materiali per le Costruzioni Civili” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2013/2014.
- “Materiali per le Costruzioni Civili” (CL in Ingegneria Civile e Ambientale, laurea D.M. 270/04), per l’A.A. 2013/2014.
- “Materiali compositi” (C.d.L. in Ingegneria dei Materiali), per l’A.A. 2013/2014.
- “Progettazione di Materiali e Sistemi Avanzati” (C.d.L. in Ingegneria dei Materiali), per l’A.A. 2013/2014.
- “Scienza e ingegneria del Processo Ceramico” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2014/2015.
- “Materiali compositi” (CLM in Ingegneria dei Materiali), per l’A.A. 2014/2015.
- “Progettazione di Materiali e Sistemi Avanzati” (CLM in Ingegneria dei Materiali), per l’A.A. 2014/2015.
- “Materiali per le Costruzioni Civili” (CL in Ingegneria Civile e Ambientale, laurea D.M. 270/04), per l’A.A. 2015/2016.
- “Materiali per le Costruzioni Civili” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2015/2016.
- “Scienza e ingegneria del Processo Ceramico” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2015/2016.
- “Materiali compositi” (CLM in Ingegneria dei Materiali e CLM in Ingegneria Veicolo), per l’A.A. 2015/2016.
- “Progettazione di Materiali e Sistemi Avanzati” (CLM in Ingegneria dei Materiali), per l’A.A. 2015/2016.
- “Materiali per le Costruzioni Civili” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2016/2017.
- “Scienza e ingegneria del Processo Ceramico” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2016/2017.
- “Scienza e Tecnologia delle Materie Plastiche” (CLM in Ingegneria dei Materiali, laurea D.M. 270/04), per l’A.A. 2016/2017.
- “Progettazione di Materiali e Sistemi Avanzati” (CLM in Ingegneria dei Materiali), per l’A.A. 2016/2017.

Antonella Sola

Supervising and mentoring

Post-doc personnel

07/2021 - 07/2024	<u>Co-supervisor</u> for Dr. Ahmad Kandjani, CSIRO Post-doc fellow. Ahmad's core project consists in designing materials with tunable electrostatic properties. He is also actively researching in the field of sustainable materials and processing through the "Recycling polystyrene" CRC-P project and the Sustainability Victoria grant.
01/2021 - 01/2024	<u>Main supervisor and hiring manager</u> for Dr. Dejana Pejak, CSIRO Post-doc fellow. Dejana is developing new composite materials to be 3D printed by Fused Filament Fabrication that combine electrical conductivity with additional embedded functionality, especially extreme flexibility and pressure sensing ability. The research is part of an on-going collaboration with CSIRO Data 61 to produce a 3D printable soft robotic hand.
01/2021 - 01/2024	<u>Main supervisor and hiring manager</u> for Dr. Johnson Jacob, CSIRO Post-doc fellow. Johnson is investigating the extrusion and printability of plastic filaments reinforced with recycled titanium particles from metal-based additive manufacturing. The stiffening effect of the metal powder is coupled with environmental benefits coming from the valorisation of waste material of other 3D printing technologies (closed loop recycling)
03/2019 - 09/2019	<u>Main supervisor</u> for Dr. Marta Checchi, post-doc researcher working on the funded project "Functionalization of 3D-printed constructs engineered for double-use: i) recovering "critical-size" bone defects, ii) studying cell signaling modifications involved in bone regeneration" managed in collaboration with the Department of Biomedical, Metabolical and Neural Sciences (University of Modena and Reggio Emilia, Italy).

PhD students

11/2024 to date	<u>Co-supervisor</u> of Alessandro Francini, PhD candidate at Doctorate School in Industrial Innovation Engineering. Alessandro is exploring the toxicity and environmental effect in different compartments of chemical substances.
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08/2023 to date	<u>Co-supervisor</u> of Mr. Zizhao (Enzo) Peng, PhD candidate at Swinburne University of Technology. Enzo is assessing the role of printing atmosphere and heat treatment on the static and dynamic mechanical response of continuous fibre reinforced parts printed by fused filament fabrication (FFF).
03/2023 to date	<u>Co-supervisor</u> of Ms. Mia Angela Judicpa, PhD candidate at Deakin University. Mia is exploring the feasibility of energy storage devices and sensors starting from 2D materials like MXenes.
05/2022 to date	<u>Co-supervisor</u> of Mr. Saadat Mubasshir, PhD candidate at Swinburne University of Technology. Saadat's project revolves on the mechanical behaviour of different architectures produced by shaping-debinding-sintering, or metal fused filament fabrication, wherein the feedstock is a composite with a high filler loading whose polymer matrix serves as sacrificial binder. Due to health issues following to the pandemic, in September 2025 Saadat transitioned to a Master by Research course.
01/2020-03/2025	<u>Co-supervisor</u> of Mr. Timothy (Tim) Herzog, former PhD candidate, now graduated doctor of philosophy at Royal Melbourne Institute of Technology (RMIT). Tim developed new technology for the in-situ detection of defects in metal additive manufacturing.
11/2020-12/2024	<u>Co-supervisor</u> of Ms. Wei Juene Chong, former PhD candidate, now graduated doctor of philosophy at Royal Melbourne Institute of Technology (RMIT). Juene formally enrolled in her PhD in May 2022. However, she had started in November 2020 as a Master by Research student. Then, being fascinated by science after working with our team, she decided to transition to a PhD, which happened in May 2022. Juene investigated the processing-(micro-)structure-performance nexus in poly-(lactic acid)/ZnO nanocomposites printed by fused filament fabrication (FFF). She is also confirmed the antibacterial activity and biocompatibility of the 3D printed constructs for biomedical applications.
01/2020 - 08/2023	<u>Co-supervisor</u> of Ms. Nour Mani, former PhD candidate, now graduated doctor of philosophy, at Royal Melbourne Institute of Technology (RMIT). Nour's thesis on "Additively Manufactured Metal Composites for Medical Applications; Diamond Implants" was successfully approved in August 2023.
10/2018 - 03/2020	<u>Co-supervisor</u> of Dr. Silvio Defanti to successfully complete his doctorate in "Ingegneria Industriale e del Territorio, 'Enzo Ferrari'" – "Industrial and Environmental Engineering, 'Enzo Ferrari'", University of Modena and Reggio Emilia, Italy. Completed in 2020, his dissertation focused on "Fatigue characterization of AlSi7Mg, Ti6Al4V and X3NiCoMoTi alloys produced by Laser Powder Bed Fusion". Silvio is presently a researcher affiliated with the Department of Engineering "Enzo Ferrari".

Master's students

Principal supervisor for:

- *Alessandro Marchesi*, "Life cycle assessment for sustainable technology in the food industry: The case of the Grasselli MS 520 PM-T1", Master's degree (CdLM) in Sustainable Industrial Engineering, Università degli Studi di Modena e Reggio Emilia, A.A. 2024-2025, 16 ottobre 2025 (in inglese).

Co-supervisor for:

- *Anna Facheris*, "Life Cycle Assessment (LCA) – Analisi del ciclo di vita di cementi a ridotto contenuto di clinker mediante l'impiego discorie d'acciaio carbonatite", Corso di Laurea Magistrale in Architettura per la Sostenibilità, Politecnico di Torino, A.A. 2024-2025, 16 febbraio 2026 (in Italiano)
- *Gayasha Geevindie Godewatta Arachchige*, "Microstructural modification of titanium by the addition of hexagonal boron nitride", MTE4526 Final Year Project Report, Dept of Materials Science and Engineering, Monash University, Clayton, October 29, 2021 (in English)
- *Beatrice Malchiodi*, "Mechanical performance of interphase enhanced fibre reinforced concrete (Prestazione meccanica del calcestruzzo fibrorinforzato con interfase migliorata)", Corso di laurea magistrale in Ingegneria Civile, Università degli Studi di Modena e Reggio Emilia, A.A. 2017-2018, 23 ottobre 2019 (in inglese)
[Beatrice Malchiodi, "Mechanical performance of interphase enhanced fibre reinforced concrete (Prestazione meccanica del calcestruzzo fibrorinforzato con interfase migliorata)", Master's Degree in Civil Engineering, University of Modena and Reggio Emilia, A.Y. 2016-2017, October 23, 2019 (in English)]
- *Jessica Morandi*, "Indagine sperimentale sull'effetto dell'esposizione ad alte temperature di laminati FRMC in fibra di vetro con ricoprimento epossidico", Corso di laurea magistrale in Ingegneria Civile, Università degli Studi di Modena e Reggio Emilia, A.A. 2016-2017, 12 aprile 2018 (in italiano).
[Jessica Morandi, "Experimental investigation of the effect of high temperature exposure on FRMC laminates in glass fibers with epoxy coating", Master's Degree in Civil Engineering, University of Modena and Reggio Emilia, A.Y. 2016-2017, April 12, 2018 (in Italian)]
- *Gabriele Taormina*, "Development and characterization of 3D-scaffolds mimicking the bone marrow niche for blast cell culture (Sviluppo e caratterizzazione di scaffold 3D che mimino le nicchie midollari per colture di basti cellulari)", Corso di Laurea Magistrale in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2015-2016, 25 ottobre 2016 (in inglese).
[Gabriele Taormina, "Development and characterization of 3D-scaffolds mimicking the bone marrow niche for blast cell culture (Sviluppo e caratterizzazione di scaffold 3D che mimino le nicchie midollari per colture di basti cellulari)", Master's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2015-2016, October 25, 2016 (in English)]
- *Gilbert Emile Makasso Mallang*, "Scaffold ibridi polimero/biovetro per applicazioni nell'ingegneria tissutale", Corso di Laurea in Ingegneria dei Materiali (DM 509), Università degli Studi di Modena e Reggio Emilia, A.A. 2012-2013, 15 aprile 2014 (in italiano).

[Gilbert Emile Makasso Mallang, "Hybrid polymer/bioglass scaffolds for tissue engineering applications", Degree in Materials Engineering DM 509, University of Modena and Reggio Emilia, A.Y. 2012-2013, April 15, 2014 (in Italian)]

- *Susanna Borsari, "Sviluppo di rivestimenti ceramici biocompatibili, tramite termospruzzatura da sospensione", Corso di Laurea Magistrale in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2010-2011, 14 dicembre 2011 (in italiano).*
[Susanna Borsari, "Development of biocompatible ceramic coatings by means of suspension thermal spraying", Master's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2010-2011, December 14, 2011 (in Italian)]
- *Giulia Guidi, "Studio agli elementi finiti di sistemi di posa incollati", Corso di Laurea Magistrale in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2010-2011, 3 novembre 2011 (in italiano).*
[Giulia Guidi, "Investigation on the components of glued ceramic tiles and flags", Master's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2010-2011, November 3, 2011 (in Italian)]
- *Davide Staiti, "Preparazione e caratterizzazione di coating bioattivi mediante High Velocity Suspension Flame Spray", Corso di Laurea Specialistica in Progettazione e sviluppo di nuovi materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2009-2010, 18 aprile 2011 (in italiano).*
[Davide Staiti, "Preparation and characterization of bioactive coatings by means of High Velocity Suspension Flame Spray", Master's Degree in Design and Development of New Materials, University of Modena and Reggio Emilia, A.Y. 2009-2010, April 18 2011 (in Italian)]
- *Neda Kollcaku, "Rivestimenti in vetro bioattivo ottenuti con tecnica HVSFS: caratterizzazione e confronto con riporti in idrossiapatite", Corso di Laurea Specialistica in Progettazione e sviluppo di nuovi materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2009-2010, 16 dicembre 2010 (in italiano).*
[Neda Kollcaku, "Bioactive glass coatings produced by HVSFS: characterization and comparison with hydroxyapatite coatings", Master's Degree in Design and Development of New Materials, University of Modena and Reggio Emilia, A.Y. 2009-2010, December 16, 2010 (in Italian)]
- *Silvia Tassarini, "Caratterizzazione microstrutturale e indagine in vitro di vetri bioattivi sinterizzati", Corso di Laurea Specialistica in Corso di Laurea Specialistica in Progettazione e sviluppo di nuovi materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2009-2010, 10 novembre 2010 (in italiano).*
[Silvia Tassarini, "Microstructural characterization and in vitro evaluation of sintered bioactive glasses", Master's Degree in Design and Development of New Materials, University of Modena and Reggio Emilia, A.Y. 2009-2010, November 10, 2010 (in Italian)]
- *Andrea Cattini, "Caratterizzazione di rivestimenti bioattivi avanzati", Corso di Laurea Specialistica in Progettazione e Sviluppo di Nuovi Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2008-2009, 5 novembre 2009 (in italiano).*
[Andrea Cattini, "Characterization of advanced bioactive coatings", Master's Degree in Design and Development of New Materials, University of Modena and Reggio Emilia, A.Y. 2008-2009, November 5, 2009 (in Italian)]

Bachelor's students

Co-supervisor for:

- *Federico Marchi, "Sviluppo e caratterizzazione di scaffold polimerici per la simulazione in vitro del micro-ambiente stromale midollare", Corso di laurea triennale in Ingegneria Meccanica, Università degli Studi di Modena e Reggio Emilia, A.A. 2016-2017, 7 dicembre 2017 (in italiano).*
[Federico Marchi, "Development and characterization of polymeric scaffolds to simulate in vitro the stromal micro-environment", Bachelor's Degree in Mechanical Engineering, University of Modena and Reggio Emilia, A.Y. 2016-2017, December 7, 2017 (in Italian)]
- *Nicola Forghieri, "Produzione mediante enamelling e caratterizzazione di rivestimenti in vetro bioattivo su substrati di titanio", Corso di Laurea in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2012-2013, 13 febbraio 2014 (in italiano).*
[Nicola Forghieri, "Enameling and characterization of bioactive glass coatings on titanium substrates", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2012-2013, February 13, 2014 (in Italian)]
- *Matteo Cavedoni, "Sviluppo e caratterizzazione di compositi di vetro e di tri-calcio fosfato per applicazioni biomedicali", Corso di Laurea in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2011-2012, 8 novembre 2012 (in italiano).*
[Matteo Cavedoni, "Development and characterization of glass/tri-calcium phosphate composites for biomedical applications", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2011-2012, November 8, 2012 (in Italian)]
- *Antonella d'Arienzo, "Scaffolds ibridi polimero/biovetro/grafene per la rigenerazione tissutale elettricamente stimolata", Corso di Laurea in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2010-2011, 14 dicembre 2011 (in Italian).*
[Antonella d'Arienzo, "Hybrid polymer/bioglass/graphene scaffolds for electro-stimulated bone healing", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2010-2011, 14 December, 2011 (in Italian)]
- *Andrea Lenzotti, "Caratterizzazione di rivestimenti vetrosi per applicazioni biomedicali", Corso di Laurea in Ingegneria dei Materiali, Università degli Studi di Modena e Reggio Emilia, A.A. 2010-2011, 14 dicembre 2011 (in italiano).*
[Andrea Lenzotti, "Characterization of glass-based coatings for biomedical applications", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2010-2011, December 14, 2011 (in Italian)]
- *Fabio Ferrari, "Compositi porosi PCL-biovetro utilizzabili come scaffold in ingegneria tissutale", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2008-2009, 5 novembre 2009 (in italiano).*
[Fabio Ferrari, "PCL-bioglass porous scaffolds for tissue engineering applications", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2008-2009, November 5, 2009 (in Italian)]
- *Giulia Guidi, "Caratterizzazione di compositi metallo-ceramici sottoposti a trattamento laser", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2008-2009, 5 novembre 2009 (in italiano).*

[Giulia Guidi, "Characterization of laser-treated metal-ceramic composites", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2008-2009, November 5, 2009 (in Italian)]

- *Giulia Sarti, "Progettazione e caratterizzazione di scaffold bioattivi", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2008-2009, 5 novembre 2009 (in italiano).*
[Giulia Sarti, "Design and characterization of bioactive scaffolds", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2008-2009, November 5, 2009 (in Italian)]
- *Antonio Trapani, "Caratterizzazione di nanocompositi ceramici bifasici e trifasici", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 8 aprile 2009 (in italiano).*
[Antonio Trapani, "Characterization of bi- and tri-phase ceramic nanocomposites", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, April 8, 2009 (in Italian)]
- *Lorenzo Semeraro, "Caratterizzazione di rivestimenti vetrosi bioattivi", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 12 marzo 2009 (in italiano).*
[Lorenzo Semeraro, "Characterization of bioactive glass coatings", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, March 12, 2009 (in Italian)]
- *Neda Kollcaku, "Ingegnerizzazione di rivestimenti superficiali FGM tramite trattamenti Laser", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 30 Ottobre 2008 (in italiano).*
[Neda Kollcaku, "Laser treatment of FGM coatings", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, October 30, 2008 (in Italian)]
- *Andrea Milanti, "Sviluppo e applicazione di nuovi FGM (Functionally Graded Materials) a base di vetri bioattivi", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 30 Ottobre 2008 (in italiano).*
[Andrea Milanti, "Development and application of new bioactive glass based Functionally Graded Materials (FGMs)", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, October 30, 2008 (in Italian)]
- *Silvia Tessarini, "Preparazione e caratterizzazione di scaffold Policaprolattone e Biovetro per applicazioni biomedicali", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 30 Ottobre 2008 (in italiano).*
[Silvia Tessarini, "Production and characterization of PCL-bioglass scaffolds for biomedical applications", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, October 30, 2008 (in Italian)]
- *Alessia Candeli, "Rivestimenti a gradiente di composizione (FGM) WC-Co/acciaio inossidabile ottenuti per termospruzzatura", Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2007-2008, 17 giugno 2008 (in italiano).*
[Alessia Candeli, "WC-Co/stainless steel functionally graded coatings (FGCs) produced by thermal spraying", Bachelor's Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2007-2008, June 17, 2008 (in Italian)]

- *Andrea Cattini* “Caratterizzazione e ottimizzazione di coating a gradiente di composizione (FGM) titania-idrossiapatite”, Corso di Laurea in Ingegneria dei Materiali (NOD), Università degli Studi di Modena e Reggio Emilia, A.A. 2006-2007, dicembre 2007 (*in italiano*).
[*Andrea Cattini* “Characterization and optimization of titania-hydroxyapatite functionally graded coatings (FGM)”, Bachelor’s Degree in Materials Engineering, University of Modena and Reggio Emilia, A.Y. 2006-2007, December 2007 (*in Italian*)]

Antonella Sola

Date Curriculum Vitae Prepared: April 29, 2026

Reggio Emilia, Italy

Signature: Antonella Sola



UNIVERSITÀ
DEGLI STUDI
DELLA REPUBBLICA
DI SAN MARINO

DESID
DIPARTIMENTO
DI ECONOMIA, SCIENZE,
INGEGNERIA E DESIGN

RED III 2023/2413 e DLGS 5/2026:

29 maggio 2026 | 14:30 – 17:30

Transizione energetica e comfort abitativo, tra obblighi normativi e qualità dell'abitare

SMHUB | Torre B – 3° piano
via Consiglio dei Sessanta 99
47891 Dogana, San Marino

14:30 | Accreditamento

14:45 | Saluti Istituzionali e introduzione ai lavori

15:00 | Transizione energetica tra obblighi normativi e qualità dell'abitare.

I requisiti minimi alla luce del DM 28.10.2025, della RED III 2023/2413 e DLGS 5/2026

Prof. Arch. Kristian Fabbri, Professore a contratto all'Università degli Studi della Repubblica di San Marino e Professore a contratto all'Università di Bologna

16:00 | Casi reali di interventi per la transizione energetica alla luce della nuova normativa

Prof. Ing. Paolo Tartarini, Professore Ordinario all'Università degli Studi di Modena e Reggio Emilia e Professore a contratto all'Università degli Studi della Repubblica di San Marino

17:00 | Conclusioni

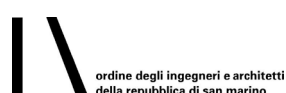
Modera: Prof. Emanuele Maiorana, Università degli Studi della Repubblica di San Marino

Partecipazione gratuita.

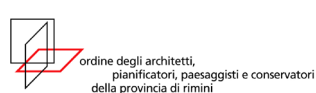
È consigliabile procedere con una pre-registrazione, inoltrando la richiesta via mail a ingegneriacivile@unirmsm.sm.

Si attribuiscono n.2 CFP a tutti gli iscritti agli Ordini di Ingegneri e Architetti d'Italia e San Marino, ai Collegi dei Geometri e dei Geometri Laureati d'Italia e San Marino, agli Ordini dei Periti Industriali d'Italia.

con il patrocinio di



in collaborazione con





Calendario organizzativo didattico A.A. 2026.2027

(Delibera Senato Accademico 2/2026 del 14/04/2026)

Termini per Immatricolazioni/trasferimenti/passaggi – CORSI DI STUDIO ad ACCESSO LIBERO
Dal 13 luglio 2026 al 31 ottobre 2026 Dal 01 al 15 novembre con mora di € 52.00 Dal 16 al 30 novembre con mora di € 104.00

Immatricolazioni/trasferimenti/passaggi – CORSI DI STUDIO MAGISTRALI ad ACCESSO LIBERO
Dal 13 luglio 2026 al 31 dicembre 2026. E' possibile l'iscrizione con riserva per i laureandi entro l'ultimo appello di laurea di marzo/aprile 2026. La domanda di valutazione deve essere inviata entro la prima settimana di dicembre (entro il 04 dicembre 2026).

Per i corsi di studio ad accesso programmato le scadenze sono indicate nei singoli bandi di selezione emessi a seguito dell'approvazione dell'offerta didattica da parte del Senato Accademico, e comunque non oltre il mese di aprile.

Termini per iscrizioni a singole attività formative (max 40 cfu)
1° semestre La domanda va presentata entro il 14/09/2026 La risposta va deliberata entro il 18/09/2026
2° semestre La domanda va presentata entro il 15/02/2027 La risposta va deliberata entro il 19/02/2027

Termini per iscrizioni e application form programma ERASMUS+ per studenti Incoming
1° semestre 15 Luglio 2026
2° semestre 30 Novembre 2026

Inizio attività di lezione in aula
1° semestre Dalla terza settimana di settembre per consentire la conclusione delle lezioni entro dicembre. Solo per i



corsi laboratoriali è possibile la prosecuzione dell'attività didattica oltre dicembre e comunque entro il mese di gennaio e non in sovrapposizione con il periodo di esami.

Dal 21/09/2026 al 18/12/2026 (I Laboratori Design proseguono dal 07/01 al 15/01/2027)

2° semestre

Dall'ultima settimana di febbraio alla prima settimana di giugno

Dal 22/02/2027 al 04/06/2027

Sessioni d'esame

Sessione invernale

Dalla seconda settimana di gennaio alla terza settimana di febbraio per consentire due appelli d'esame per ciascuna attività didattica del cds (compresi esami pregressi) con almeno 2 settimane di distanza

Dal 11/01/2027 al 19/02/2027

Sessione estiva

Dalla seconda settimana di giugno alla terza di luglio per consentire due appelli d'esame per ciascuna attività didattica del cds (compresi esami pregressi) con almeno 2 settimane di distanza

Dal 07/06/2027 al 23/07/2027

Sessione autunnale

Dall'ultima settimana di agosto alla settimana precedente l'inizio dei corsi per consentire un appello per ciascuna attività didattica del cds (compresi esami pregressi)

Dal 24/08/2027 al 18/09/2027

Sessioni straordinarie per laureandi

Lo studente che è in difetto di un solo esame e che non ha a disposizione una sessione d'esame nel mese precedente alla data di laurea può richiedere l'appello straordinario.

L'esame deve essere comunque sostenuto entro tre settimane prima della data di laurea.

Le prenotazioni su esse3 agli appelli d'esame si aprono 15 gg prima della sessione di riferimento e chiudono 3 gg prima della data di appello. La prenotazione del secondo appello dell'insegnamento è possibile solo dopo la data del primo.

Sessioni di laurea

Secondo il regolamento didattico vigente è necessario prevedere almeno tre sessioni:

- I sessione: 1 luglio – 30 settembre
- II sessione: 1 ottobre – 22 dicembre
- III sessione: 7 gennaio – 30 aprile

Mantenere una distribuzione scaglionata e coerente con le sessioni di laurea come da regolamento.



Termini e scadenze di laurea					
Corso di studio	Appello di laurea	Termini presentazione domanda di laurea (2 mesi)	Termine per svolgere esami (21 gg prima)	Consegna tesi (10 gg)	Approvazione relatore (7 gg)
Ing. Civile e LM – CGT	05.07.2027	05.05.2027	14.06.2027	25.06.2027	28.06.2027
	11.10.2027	11.08.2027	20.09.2027	01.10.2027	04.10.2027
	13.12.2027	13.10.2027	22.11.2027	03.12.2027	06.12.2027
	06.03.2028	06.01.2028	14.02.2028	25.02.2028	28.02.2028
Ing. Gestionale e LM					
Design	22.09.2027	22.07.2027	01.09.2027	12.09.2027	15.09.2027
	24-25.11.2027	24.09.2027	03.11.2027	14.11.2027	17.11.2027
	26-27.01.2028	26.11.2027	05.01.2028	16.01.2028	19.01.2028
	22-23.03.2028	22.01.2028	01.03.2028	12.03.2028	15.03.2028
Design LM	21.09.2027	21.07.2027	31.08.2027	11.09.2027	14.09.2027
	23.11.2027	23.09.2027	02.11.2027	13.11.2027	16.11.2027
	25.01.2028	25.11.2027	04.01.2028	15.01.2028	18.01.2028
	21.03.2028	21.01.2028	29.02.2028	11.03.2028	14.03.2028
Comunicazione e digital	16-31.07.2027	16.05.2027	25.06.2027	06.07.2027	09.07.2027
	15-30.09.2027	15.07.2027	25.08.2027	05.09.2027	08.09.2027
	15-30.11.2027	15.09.2027	25.10.2027	05.11.2027	08.11.2027
	16-31.03.2028	16.01.2028	24.02.2028	06.03.2028	09.03.2028

Emissione bandi unici per Master e corsi dell'Alta formazione post – laurea

(Delibera 3/2022 del 23/03/2022)

Emissione del bando unico per Master e CAF A.A. 2026/2027 (tra maggio e luglio 2025) con scadenze diversificate a seconda dell'avvio dei corsi.

Chiusura segreteria studenti:

10 – 14 agosto 2026

24 dicembre 2026 – 06 gennaio 2027

Nota: le scadenze dei pagamenti di sabato e domenica slittano al lunedì successivo.



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SOSPENSIONE DIDATTICA / FESTIVITA'

	DAL	AL
Insediamiento Capitani Reggenti	Gio 01.10.2026	
Ognissanti	Dom 01.11.2026	
Commemorazione dei defunti	Lun 02.11.2026	
Immacolata	Mar 08.12.2026	
Festività natalizie	Mer 23.12.2026	Mer 06.01.2027
Sant'Agata	Ven 05.02.2027	
Arengo	Gio 25.03.2027	
Insediamiento Capitani Reggenti	Gio 01.04.2027	
Salone del Mobile - (solo per CdS Design)	Ven 16.04.2027	Dom 18.04.2027
Pasqua	Ven 26.03.2027	Lun 29.03.2027
Insediamiento Capitani Reggenti	Gio 01.04.2027	
Primo Maggio Festa del Lavoro	Sab 01.05.2027	
Corpus Domini	Gio 27.05.2027	
Liberazione	Mer 28.07.2027	
Festa della Repubblica	Ven 03.09.2027	



San Marino 28/04/2026

Atto n.10/2026

Il Direttore del Dipartimento – DESID –
dell'Università degli Studi della Repubblica di San Marino

- Ai sensi del Decreto Delegato n. 169 del 30 novembre 2023 “Assetto istituzionale e organizzativo dell'Università degli Studi della Repubblica di San Marino”;
- Visto l'art. 20 comma 2 del Regolamento Didattico di Ateneo promulgato e pubblicato con DR n. 30/2024 del 25 aprile 2024 – Università degli Studi della Repubblica di San Marino;
- Visto il Decreto Rettorale n. 12 del 19 febbraio 2026;

NOMINA

i Componenti della Commissione di selezione per l'ammissione al Corso di Laurea in Design A.A. 2026/2027, prevista per il giorno 29 aprile 2026.

Commissione:

Prof. Massimo Brignoni – **Presidente**

Prof.ssa Elena Brigi

Prof. Giorgio Dall'Osso

Prof. Tommaso Lucinato

Supplenti:

Prof. Riccardo Varini

Verbalizzante:

Dott.ssa Marica Montemaggi



del Dipartimento
Anna Corradi



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INGEGNERIA E DESIGN

San Marino 12/05/2026

Atto n.11/2026

Il Direttore del Dipartimento – DESID –
dell'Università degli Studi della Repubblica di San Marino

- Ai sensi del Decreto Delegato n. 169 del 30 novembre 2023 "Assetto istituzionale e organizzativo dell'Università degli Studi della Repubblica di San Marino";
- Visto l'art. 20 comma 2 del Regolamento Didattico di Ateneo promulgato e pubblicato con DR n. 30/2024 del 25 aprile 2024 – Università degli Studi della Repubblica di San Marino;
- Visto il Decreto Rettorale n. 13 del 19 febbraio 2026;

NOMINA

i Componenti della Commissione di selezione per l'ammissione al Corso di Laurea Magistrale in Design A.A. 2026/2027, prevista per il giorno 13 maggio 2026.

Commissione:

Prof. Massimo Brignoni – **Presidente**

Dott.ssa Dorotea Balsimelli

Prof. Giorgio Dall'Osso

Verbalizzante:

Dott.ssa Marica Montemaggi



Direttore del Dipartimento
Dott.ssa Anna Corradi



ACCORDO DI COLLABORAZIONE TRA L'UNIVERSITÀ DEGLI STUDI DELLA REPUBBLICA DI SAN MARINO E ASSOCIAZIONE ISNET

TRA

L'Università degli Studi della Repubblica di San Marino con sede in Contrada Omerelli, 20 San Marino Città, C.O.E. 03379 - d'ora in poi denominato "Università" - nella persona del legale rappresentante, il Magnifico Rettore, Prof. Corrado Petrocelli, nato a _____ e domiciliato per la carica in Contrada Omerelli, 20 San Marino Città 47890 (Repubblica di San Marino), di seguito denominata anche "UNIRSM". Indirizzo PEC ????????

E

ISNET, associazione senza scopo di lucro impegnata nella ricerca e innovazione sociale, percorsi di trasformazione e valutazione di impatto sociale a favore dell'economia sociale e degli enti del terzo settore, con sede legale in Via Massimo D'Azeglio n. 51, 40123 Bologna (BO), Italia, e sede operativa in Via Flaminia Conca 85, 47900 Rimini (RN), Italia, C.F. 91280920371 e P.IVA 03042131205, nella persona della **Dott.ssa Laura Bongiovanni**, in qualità di **legale rappresentante** dell'Associazione, di seguito denominata anche "ISNET". Indirizzo PEC isnet@postalegale.net

PREMESSO CHE

UNIRSM è un'istituzione universitaria pubblica che svolge attività di formazione superiore e ricerca scientifica, promuovendo il trasferimento di conoscenze, l'innovazione e la cooperazione internazionale, con particolare attenzione allo sviluppo territoriale, alla cooperazione transfrontaliera e alla costruzione di partenariati strategici in ambito europeo;

ISNET è una rete nazionale impegnata nel rafforzamento delle organizzazioni non profit e dell'economia sociale attraverso attività di ricerca, innovazione, capacity building, valutazione di impatto e networking, con una consolidata esperienza nella progettazione sociale e nei programmi finanziati dall'Unione Europea, con particolare riferimento a iniziative di sviluppo territoriale;

le Parti riconoscono l'importanza di avviare un percorso di collaborazione volto:

- ad avvicinare i gruppi di ricerca dell'Università alle dinamiche dell'europrogettazione e ai programmi europei di finanziamento;
- a promuovere il trasferimento di conoscenza scientifica verso il sistema dell'impresa sociale e dello sviluppo territoriale;



- a rafforzare le competenze progettuali, di networking europeo e di sviluppo territoriale dei rispettivi ecosistemi di riferimento.

SI CONVIENE E STIUPLA QUANTO SEGUE:

Articolo 1 – Oggetto e finalità dell'accordo

Il presente Accordo ha lo scopo di promuovere e sviluppare una collaborazione strutturata tra le Parti, finalizzata alla realizzazione di iniziative congiunte nell'ambito dell'europrogettazione e della partecipazione a programmi europei, dello sviluppo territoriale e dell'innovazione sociale. La cooperazione si estende inoltre alle attività di ricerca applicata e trasferimento di conoscenze, nonché alla costruzione e al consolidamento di partenariati qualificati a livello nazionale e internazionale.

ISNET si impegna a:

- mettere a disposizione dell'Università le proprie competenze in materia di europrogettazione, programmi europei, costruzione di partenariati internazionali e sviluppo territoriale;
- coinvolgere, ove possibile, i gruppi di ricerca dell'Università in percorsi di capacity building, progettazione e networking europeo;
- collaborare all'individuazione di bandi e opportunità di finanziamento coerenti con le linee di ricerca e sviluppo dell'Università;

L'Università si impegna a:

- mettere a disposizione le proprie competenze scientifiche e i propri gruppi di ricerca per attività di analisi, studio, progettazione e valutazione nell'ambito di iniziative di sviluppo territoriale e progetti europei;
- collaborare alla costruzione di partenariati qualificati, anche a livello accademico e istituzionale;
- contribuire con attività di ricerca applicata, trasferimento tecnologico e produzione scientifica a supporto delle iniziative intraprese da ISNET;
- favorire l'integrazione tra ricerca accademica ed esigenze operative dei soggetti attivi nella progettazione europea e nello sviluppo territoriale.



Le Parti convengono che la collaborazione potrà concretizzarsi in:

- sviluppo congiunto di progetti;
- coinvolgimento di gruppi di ricerca UNIRSM in bandi (laddove la Repubblica di San Marino dovesse risultare soggetto ammissibile nei programmi Europei);
- attività di formazione e capacity building;
- organizzazione di eventi e iniziative;
- stipula di accordi attuativi specifici.

Articolo 2 – Natura dell'accordo e aspetti economico-finanziari

Il presente Accordo deve intendersi a titolo non oneroso. Non sono previsti compensi per le attività sopra menzionate, ad eccezione della formalizzazione di accordi attuativi per attività specifiche. Le Parti prendono atto che dalla collaborazione derivante dal presente Accordo riceveranno reciproci vantaggi.

Art. 3 – Governance, referenti e monitoraggio attività

Per UNIRSM:

Le attività saranno sviluppate con il coinvolgimento del Dipartimento di Scienze Umane (DSU), per gli ambiti legati alla media literacy e all'audiovisivo, con referente la Prof.ssa Elena D'Amelio, e del Dipartimento DESID, per gli ambiti relativi all'innovazione sociale e alle economie sociali con referente la Prof.ssa Karen Venturini.

I docenti, i ricercatori e i collaboratori coinvolti nelle attività oggetto del presente Accordo sono tenuti a mantenere un costante raccordo con il proprio Dipartimento di afferenza e con l'Ufficio Internazionalizzazione per gli aspetti operativi e amministrativi, informando preventivamente in merito alle iniziative avviate e trasmettendo periodicamente – con cadenza almeno annuale – una sintesi delle attività svolte e coordinandosi con i referenti istituzionali al fine di garantire coerenza con le linee strategiche dell'Università.

Per ISNET:

Le attività saranno sviluppate con il coinvolgimento dell'area ricerca e dell'area social Innovation, per il tramite dei responsabili e addetti che saranno indicati di volta in volta sulla base degli specifici programmi in cui le parti intendono collaborare.



Art. 4 – Comunicazione, sito web e loghi

Per tutte le iniziative pubbliche che saranno sviluppate congiuntamente (incontri, seminari, percorsi formativi, ecc., sia in presenza che in digitale) nonché per tutti i documenti di ricerca prodotti congiuntamente, le parti sono tenute a comunicare la collaborazione in essere, impiegando i logotipi di ISNET e di UNIRSM sui canali di comunicazione fisici e digitali. Si dà atto che l'impiego dei logotipi sono autorizzati per tutta la durata del presente accordo.

Art. 5 – Durata e validità

Il presente accordo sarà valido per tre anni dalla data di firma del contratto e sarà rinnovato per successivi tre anni salvo recesso di una delle due parti da comunicarsi a mezzo PEC (posta elettronica certificata) con almeno 60 giorni di anticipo.

Articolo 6 – Trattamento dei dati personali

Con riferimento ai dati personali delle Parti nonché dei soggetti coinvolti nell'accordo e ai dati personali eventualmente raccolti in esecuzione dell'accordo, ciascuna Parte si obbliga ad effettuarne il trattamento per le finalità strettamente connesse al presente accordo e strumentali all'esecuzione dei reciproci obblighi assunti. Le Parti altresì si impegnano a trattare i dati personali nel rispetto delle disposizioni di legge in materia di trattamento dei dati personali vigenti.

Ciascuna parte provvederà all'esecuzione del presente accordo in qualità di Titolare dei trattamenti, assolvendone i relativi obblighi per i trattamenti di dati personali di propria competenza. In tal caso le Parti provvederanno a fornire le relative istruzioni ai soggetti che opereranno quali Incaricati del trattamento vigilando sul loro operato.

Articolo 7 – Riservatezza

Le parti si impegnano a non divulgare informazioni confidenziali, come definite di seguito, a terzi senza il previo consenso, salvo che la divulgazione stessa non sia richiesta in forza ad un procedimento giudiziale o amministrativo nel qual caso si dovrà informare immediatamente la parte interessate e permettere alla stessa di intraprendere, a proprie spese, tutte le attività necessarie per annullare, contestare o sospendere la predetta richiesta di divulgazione. Le disposizioni di cui al presente articolo avranno efficacia anche al termine o cessazione del presente accordo per qualsiasi ragione e/o causa.



Per “Informazioni confidenziali”, si intendono i contenuti del presente accordo, nonché le informazioni non di pubblico dominio **che le parti decideranno di condividere.**

Articolo 8 – Controversie

In caso di controversia di qualsiasi natura, che possa intervenire tra le parti in ragione del presente accordo, il foro competente, eletto volontariamente da entrambe le stesse parti, è il Tribunale Unico della Repubblica di San Marino.

Il presente Accordo è redatto in duplice originale, uno per ciascuna Parte.

Università degli Studi
della Repubblica di San Marino
Il Magnifico Rettore
Prof. Corrado Petrocelli

Associazione ISNET
La Presidente
Laura Bongiovanni

San Marino, 18/03/2024